

inent



Fiat
Clutch on the
market slips

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United Biscuits
Regrouping to fight
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الجهاز

The earth moves for JCB
Why launch a new
product in a recession?

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Advertising
Benetton banks
on charity

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Europe's Business Newspaper

Sterling's fall triggers fresh tension in ERM

Sterling came under renewed selling pressure, falling against the D-Mark and dollar, after Tuesday's cut in UK interest rates.

The base rate cut, from 7 per cent to 6 per cent, and sterling's subsequent fall triggered fresh tensions in the European exchange rate mechanism, pushing the punt below its floor against two ERM currencies. Page 16: Lex; Page 16: Investors' interest low at gilts auction, Page 17: Currents, Page 36; Irish stock market, Page 40.

Serbs issue ultimatum: Serbs in Krajina, the disputed Serb enclave in Croatia, demanded that Croat forces withdraw within 24 hours from territory seized during their six-day offensive. Page 16

Progress on SA power sharing: Pretoria and the African National Congress appear to have moved substantially closer to agreement on how power will be shared following five days of bilateral negotiations. Page 16

Westinghouse chief to quit: Paul Lago, chairman and chief executive of Westinghouse Electric, has "elected to retire" from the troubled US conglomerate, but will remain a consultant to the group. Page 17

Aids funds sought: The most ambitious effort so far to raise funds for fighting Aids will be launched in Paris today by Professor Luc Montagnier, Europe's best-known researcher into the disease, and Dr Federico Mayor, director-general of Unesco. Page 2

Major to meet King Fahd: UK prime minister John Major is to meet King Fahd of Saudi Arabia in Riyadh today to try to ensure maximum unity behind any future allied moves against Iraq. Major announces India deal for GEC Alsthom. Page 4

Hurd attacks US over UN council dues: British foreign secretary Douglas Hurd rapped the US for not paying its dues to the United Nations and attacked US calls for the UN Security Council to be reformed, telling the Royal Institute of International Affairs in London: "If it ain't broke, don't fix it." Page 4

Compensation for passive smoking: A court employee has won £15,500 (\$22,800) compensation for the alleged effects of passive smoking at work, in what is believed to be the first such case in the UK. Page 6; Observer, Page 15

Philip Morris: US tobacco, food and beer manufacturer, reported a 17.5 per cent increase in after-tax profits last year to \$4.93bn, before the effect of accounting changes. Page 19

De Pont: leading US chemicals group, turned in a \$230m fourth-quarter loss following restructuring and debt redemption charges. Page 19

£200m Oman tank order: British engineering group Vickers is believed to have won its first export order for the new Challenger 2 battle tank with a contract from Oman expected to be worth about £200m. Page 6

Texmaco-Polyindo: Indonesian textile group, is to invest in a £56m project in Northern Ireland, to boost its presence in Europe. Page 6

Moi suspends parliament: President Daniel arap Moi suspended Kenya's first multi-party parliament after rowdy scenes marred its first sitting since flawed elections last month. Page 3

Mercedes-Benz car production: is expected to fall by about 5 per cent this year to 505,000, the lowest level since 1984. Output fell to just under 530,000 last year from a peak of 588,000 in 1987. Page 18

Court to rule on deportees: Israel's High Court will issue its ruling today on the legality of the expulsion of 415 Palestinians to Lebanon.

Brittan optimistic on Gatt: EC commissioner Sir Leon Brittan said an early conclusion to the Uruguay Round of global trade talks was both possible and "vitally necessary". Page 4

Cricket no-confidence motion: Members of the Marylebone Cricket Club gathered in central London last night to vote on a no-confidence motion in the selectors of the England cricket team. The dispute was sparked by the omission of batsman David Gower from the current tour of India.

STOCK MARKET INDICES

US LUNCHTIME RATES

LONDON MONEY

NORTH SEA OIL (Argus)

Gold

New York Comex Jan

London

\$338.9

(331.1)

\$330.05

(331.05)

Tokyo close Y 124.0

London

\$330.05

(331.05)

Portugal

E 215 UAE

DH 11.00

FINANCIAL TIMES

THURSDAY JANUARY 28 1993

D8523A

EC attacks anti-dumping move against 19 countries as unwarranted US puts duties on steel imports

By Nancy Dunne in Washington and Lionel Barber in Brussels

THE NEW Clinton administration and its main trading partners, including the European Community, became embroiled in their first conflict last night when the US Commerce Department imposed stiff dumping duties on carbon steel products from 19 countries.

The European Community attacked the decision, describing it as "unwarranted and heavy-handed". Sir Leon Brittan, EC trade commissioner, said he would raise the matter urgently in talks early next month in the US with Mr Mickey Kantor, the new US trade representative.

The action, Sir Leon said, was "also particularly unfortunate and inappropriate at the beginning of a new US administration". The 19 countries affected are Argentina, Australia, Austria,

Belgium, Brazil, Britain, Canada, Finland, France, Germany, Italy, Japan, South Korea, Mexico, the Netherlands, Poland, Romania, Spain and Sweden.

In an effort to defuse a potentially explosive trade conflict, Mr Ron Brown, commerce secretary, coupled the announcement with a statement distancing himself from the findings. "They are not policy statements" but "managed procedures and are the result of exhaustive investigations", he said.

Steel is the first in a queue of potentially serious trade conflicts between the US and its trading partners. These include vehicle imports, oil, aviation services and government procurement. A number of powerful US lobbies have high expectations that the Clinton administration will act more firmly than President George Bush against "unfair trade".

The duties are particularly resented by producers because they cover the period under which the EC and other steel exporters had operated under a global "voluntary" restraints agreement with the US.

Sir Leon said the EC steel producers had "scrupulously respected" this voluntary restraints agreement which ran for 10 years until last March.

Indeed, it had not even fully used up its quotas. "The US wants two bites at the cherry . . . and is therefore breaking the spirit of its previous agreement with the Community."

Sir Leon has ordered staff to seek consultation with the US under the Gatt procedures and officials declined to comment on possible retaliation.

But the US move comes at a sensitive time because the Commission is leading efforts to cut capacity in the EC steel industry

amid falling prices and a flood of cheap imports from eastern Europe. A preliminary review is expected next week. Asked if the US move might encourage the EC to approve more state aid to its steel industry, a spokesman declined to comment but stated: "We will defend the Community steel industry."

The Commerce Department will make its final determination on April 12 for Argentina, Canada, Italy, Japan, Mexico and Romania and by mid-June for all others. The US International Trade Commission will then have 45 days to determine whether imports - most of which came when US steel was protected by quotas - or other factors injured the US steel industry.

The latest attack on foreign steel last June. On November 12, the Commerce Department issued a preliminary finding that steel

shipped from 12 countries had received unfair state subsidies.

The complaints encompass about \$2bn worth of annual flat steel imports used in cars, ships, home appliances and construction. They represent about 60 per cent of US steel imports.

The duties are "temporary" in that they could be revoked in the summer by the ITC if US producers fail to prove that imports have injured them. But they will immediately be levied in full and held in bond until the final ruling.

Exporters to the US argue that it is immaterial whether the duties are "temporary", since the uncertainty created by the ruling may ruin their prospects.

The highest tariff - 109.22 per cent - was levied on steel plate exported by British Steel.

Otherwise, the highest penalties affecting the EC will be levied on companies in Spain (105.61 per cent) and Italy (53.88 per cent).

Joint plan for super jumbo to be studied

By Paul Betts
in London

BOEING, the world's largest commercial jet manufacturer, and the four European Airbus consortium partners yesterday agreed to carry out a 12-month study into joint development of an 800-seat super jumbo airliner.

If the study is successful, it could lead to a significant realignment in the world commercial aircraft industry and usher in a new era of air travel.

But the agreement between Boeing and the four partners - Aerospatiale of France, Deutsche Aerospace, British Aerospace and CASA of Spain - is also widely regarded as a manoeuvre by both sides to ensure a leading role in any super jumbo project.

Boeing and the European companies will study the demand for a double-deck airliner capable of carrying between 550 and 800 passengers over a range of 7,000 to 10,000 nautical miles.

They will also examine the possibility of forming a consortium to develop and produce the super jumbo whose research and development costs alone are expected to exceed \$10bn.

Boeing and the Airbus consortium have been studying the possibility of developing such an aircraft for three years. They agree there will not be sufficient demand to make rival super jumbo projects viable.

"Based on preliminary research, we currently believe that such a project would be too big for any one manufacturer," Mr John Hayhurst, head of large aircraft development at Boeing, said in Seattle yesterday.

"Studies indicate there may be a need for a larger airplane around the turn of the century, but the market for such an airplane is limited," he added.

Mr Jürgen Schrempp, the head of Deutsche Aerospace which has led the negotiations with Boeing, said the development of a super jumbo needed "global collaboration". He hoped Japanese and Russian manufacturers would take part.

Mr Hayhurst said Boeing was entering the feasibility study "with a clear hope of making it a success". The agreement reflected a new way of doing

Continued on Page 16

Greenspan sees 'hopeful signs of solid growth'

By Michael Prowse
in Washington

MR ALAN GREENSPAN, the Federal Reserve chairman, yesterday signalled under tough questioning from congressional Democrats that he would co-operate with the Clinton administration in promoting a sustainable economic recovery.

"For the coming year we will continue playing a constructive role in supporting an extension of the recent more hopeful signs of solid growth," he said in an apparent hint that the Fed did not contemplate a rise in interest rates in the foreseeable future.

Offering a cautiously upbeat assessment of economic prospects, he said activity had been increasing at a "firmer pace of late". The headwinds that had retarded growth had slackened somewhat, but "this is not to say we have clear sailing ahead".

Households and businesses were still "struggling to redress structural imbalances unparalleled in the postwar period".

Although domestic demand was improving, poor performance abroad was "acting as a drag on our exports and our output".

Mr Greenspan was testifying before the Joint Economic Committee of Congress in his first

appearance on Capitol Hill since President Bill Clinton's election victory.

Democrats on the committee criticised Mr Greenspan for cutting interest rates too slowly during the recession and urged him to pledge his full support for White House and congressional efforts to revive the economy.

Mr Greenspan said co-operation was "accelerating" between himself, other members of the Fed and the administration. The traditional weekly breakfast meeting between the Fed chairman and the treasury secretary had been reinstated after a lapse during the Bush years.

Mr George Stephanopoulos, the White House spokesman, yesterday confirmed that the Fed and White House were trying to co-operate more fully. "The president wants to work closely with chairman Greenspan, and I think they share the same goals."

Shared objectives included a recognition of the need for more jobs, he said.

Mr Greenspan expressed support for tough and credible action to reduce the budget deficit. There was no risk of the econ-

Continued on Page 16
Bonds, Page 30
US stocks, Page 41

A Serb volunteer on his way to fight against Croat incursions in the Serbian-held enclave of Krajina celebrates with street musicians in Belgrade

Page 16

KLM to examine links with Swissair, SAS and Austrian

By Ronald van de Krol in
Amsterdam and Paul Betts
in London

KLM Royal Dutch Airlines is considering launching formal negotiations on strategic co-operation with Swissair, Scandinavian Airlines System and Austrian Airlines.

The partnership talks are the latest example of the growing trend of consolidation in the airline industry with carriers scrapping to forge alliances with other international airlines in an effort to globalise their activities and position themselves in the newly liberalised European aviation market.

In recent months, there have also been signs that SAS and Swissair are increasingly keen to strengthen their relationship.

Before entering into negotiations with BA, KLM had held talks with SAS on joining the European Quality Alliance.

KLM declined to say whether it

would seek an equity link with the other three airlines, and refused all further comment on the potential deal.

SAS said the four carriers had decided to study "whether official

negotiations on some form of strategic co-operation could lead to a successful result".

Swissair, SAS and Austrian Airlines are already grouped in a loose partnership called the European Quality Alliance, which focuses on co-operation in marketing activities and flight timetables.

Although Austrian Airlines is smaller, KLM, Swissair and SAS are roughly the same size and have close similarities in their approach to the airline business.

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KLM brings to a potential four-way European air pact a minority stake in Northwest Airlines of the US and a strong hub at Amsterdam's Schiphol Airport with further room for expansion.

For its part, Swissair is also part of a tripartite alliance with Singapore Airlines and Delta of the US.

In Europe, BA has also

acquired large stakes in a German and a French regional airline as well as taking over Dan Air, the financially troubled UK carrier, since the breakdown of its ties with KLM.

BA has also bought a 25 per cent stake in Qantas, the Australian carrier due to be privatised this year.

Following the collapse of the BA deal, KLM said it would pursue its aim of becoming a global airline and of expanding its European presence through strategic alliances and a substantial increase in its own route network.

With Air France linked up with Sabena of Belgium, and with Lufthansa of Germany aggressively restructuring itself, pressure has been mounting on KLM to seek an alliance with other European partners.

These contacts have now been

revived, especially since there

appears to be little chance of

KLM and BA resurrecting

partnership talks.

German bankers defend tough line on interest rates

By David Waller in Frankfurt

HOPES of early and substantial cuts in German interest rates were dealt a blow yesterday after two members of the Bundesbank's policy-making council spoke out in defence of the central bank's hardline monetary policy.

Coming the day after Mr Helmut Schlesinger, Bundesbank president, said that excessive pay awards in eastern Germany would rule out early cuts in interest rates, the comments from the presidents of the regional central banks of Bavaria and Baden-Württemberg led to speculation that the Bundesbank had launched a deliberate campaign to lower expectations of a rate cut.

Mr Lothar Müller, president of the Landeszentralbank in Bayern, the Bavarian regional central bank, said that he saw no reason why he could agree to a cut in interest rates under present circumstances.

Speaking in Freiburg, Mr Guntram Palm, president of the regional central bank for Baden-Württemberg, said he was worried about the calls

from government, unions and businessmen for a cut in rates. Such a cut would only come when the fundamentals justified a cut, but the dangers for price stability had not lessened, he warned.

The remarks of the two council members, together with those of Mr Schlesinger the previous day, come at a highly sensitive time, as the government is locked in negotiations over the budget and the "solidarity" pact and has yet to reach a deal on public sector pay claims. The private sector meanwhile is negotiating with the powerful IG Metall union over pay in the eastern part of Germany.

Economists said that the timing and the apparent co-ordination of the remarks appeared designed to ensure that governments and unions did not take a rate cut for granted as they entered into the final stages of the crucial negotiations.

The comments also served to knock some of the euphoria out of the financial markets, which have risen sharply this year in expectation of rate cuts by late February or early

March.

Yesterday the DAX

index of 30 shares fell back 13.84 points to 1,582.32 on fears that the rate cut would come later rather than sooner.

The remarks are consistent with the Bundesbank's orthodoxy that a cut in the Lombard and discount rates, currently 9.5 and 8.25 per cent respectively, can only come after inflation and money supply have been brought under control. The key figures are January M3 money supply growth and February inflation, both published next month.

Mr Ulrich Hombrächer, chief economist at the West Deutsche Landesbank, said yesterday a cut was still possible by mid to late March, assuming moderate wage settlements and better inflation and money supply fundamentals.

In the interview with *Financial* magazine, given two weeks ago but scheduled to appear tomorrow, Mr Müller said it would be disastrous for the Bundesbank to cut rates for "foreign policy reasons", that is, to relieve pressure on other currencies within the exchange rate mechanism.

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Slovaks
fail to
pick
president

NEWS: INTERNATIONAL

Moi suspends parliament after clashes

By Julian Ozanne in Nairobi

PRESIDENT Daniel arap Moi yesterday suspended Kenya's first multi-party parliament in 26 years. The announcement, in a news flash on state-run radio, came after rowdy scenes inside and outside the House on Tuesday marred the new parliament's first sitting since flawed elections last month.

Diplomats said the president, reported to be extremely upset by the anti-government demonstration, was showing the opposition he still has constitutional executive power.

Opposition politicians immediately condemned the move, which they said proved the president was incapable of making the adjustment from a one-party state to a multi-party parliamentary democracy and would continue to misuse his constitutional powers.

Officials said Mr Moi alone would announce a date for the official opening of parliament; meanwhile, he wanted newly-

elected members to return to their constituencies to listen to the needs of their electorate.

A western diplomat said Mr Moi had been shaken by the protests, when anti-riot police on horseback dispersed pro-opposition crowds who stoned the cars of several ministers and blocked the road ahead of the president's motorcade.

Inside the House, Mr Moi had his first taste of the cut-and-thrust of parliamentary democracy as opposition MPs heckled members of the ruling party Kanu and shouted down Mr Nicholas Biwott, the former cabinet minister and presidential confidant.

"Mr Moi wants time to consider how he is going to deal with what is clearly a difficult, new and unpleasant political situation for him," the diplomat said. Last month's elections returned 88 opposition MPs. Kanu won 95 seats, with five still disputed. President Moi has powers to appoint a further 12 members.



A SOBBING Hindu woman, searching for her children last night, walks past a burnt Moslem shop in the old walled city of Delhi after clashes between groups of Hindus and Moslems. At least one man was killed and five others injured in the renewed outbreak of inter-religious violence, writes Stefan Wagstyl in New Delhi.

The clashes demonstrated that tensions between Hindus and Moslems are still running high in the wake of the destruc-

tion seven weeks ago of the mosque at Ayodhya in northern India, which prompted riots across that part of the country.

The trouble yesterday started when young Hindus stoned a small mosque in the predominantly Moslem old quarter, and set alight nearby shops and homes. Moslems fought back and the police opened fire.

The dead man, believed to be a Moslem,

died of stab wounds, they said. Police imposed curfews in the surrounding area and in other Moslem districts, including north-east Delhi, where considerable violence occurred last month.

Other parts of the city, including government and commercial centres, stayed calm. Meanwhile, in Bombay, police were out in force in a suburb where two people had been killed on Tuesday by police fire after Moslems stoned a Hindu crowd.

Jordan hopes for \$350m donor aid

By James Whittington in Amman

JORDAN is hoping to secure up to \$350m (£230m) from donor countries meeting in Paris today to make up projected deficits in the kingdom's balance of payments for 1993.

The aid, most likely to take the form of credits and sector-linked protocols, is required to fulfil the strictures set by the International Monetary Fund as part of Jordan's economic adjustment programme for 1992-8.

The meeting to be held under the auspices of the IMF and the World Bank, is due to be attended by 24 donor countries including members of the EC and Japan.

The Jordanian delegation, led by Finance Minister Basel Jardaneh and Planning Minister Zayed Farize, is said to be optimistic that the kingdom's needs will be met.

The annual cost of servicing external debt of about \$6.6bn is estimated to be about \$1.1m, 49 per cent of which is due to be paid this year under the IMF programme, Mr Fahed Fanek, an economist close to the gov-

ernment says. The finance ministry says the request for \$350m is required to meet this payment in full.

Jordan boasts an impressive economic record since the adjustment programme began. With capital inflow in the form of aid from western countries and money brought in by over 300,000 refugees evicted from Kuwait after the Gulf war, the kingdom has boosted its foreign exchange reserves and local investment, especially in the building sector.

Real gross domestic product growth for last year was about 11 per cent, and the kingdom's foreign debt has been reduced substantially from the \$8bn owed in 1991 due to repayment and buy-back transactions.

Jordan's GDP for last year was \$3.98bn. But because of economic success, diplomats in Amman have expressed reservations that Jordan's demands at the Paris talks will be met in full.

"Donors may not even need to offer the concessions the government hopes for," a western observer said. "Jordan could be a victim of its own success."

The villagers have never been so acutely aware of their differences as in the seven weeks since Hindu militants destroyed the mosque in Ayodhya. The inter-religious riots which swept through many Indian cities passed Roshangarh by. As in almost every other Indian village, there was no violence. But there is tension in the air.

The Hindus are triumphant. "We are very happy to see the [Ayodhya] mosque pulled down 464 years ago it was a Hindu temple and now it will be a temple again," says Rajendra Kumar, a 30-year-old farmer. Mr Dhamendra Singh, a tough-talking 25-year-old, says: "I want the Moslems

driven out of India. They have many countries. They can go to Pakistan. Hindus only have India." Other villagers say that at the very least Moslems should be deprived of the vote. "We want Hindu Raj [rule]," says Dharanirao, the headman.

Almost without exception, the Hindu villagers support the Bharatiya Janata party, the Hindu militant party whose supporters stormed the Ayodhya mosque. Even their language is the language of the BJP, a tribute to the party's formidable propaganda and organisational skills. Eleven villagers serve on the local area BJP committee.

But the Hindu villagers are reluctant to apply their general condemnation of Moslems to their Moslem neighbours. Roshangarh is a rich village with electricity and piped water. The wealthier villagers have two-storey houses which tower over the surrounding huts. They would lose much if Roshangarh were ever consumed by violence.

The Hindus say no trouble has ever occurred in the village. Hindu and Moslems still work together on village councils organising daily matters such as

repairing roads. "Ayodhya will not change this. We will still talk in the street. We will greet them at the time of festivals," says an older villager. Mr Singh, the young firebrand, disagrees. "Things will change for them when the BJP takes charge. They know it."

The Moslem villagers are nervous and reluctant to talk openly, but their 38-year-old Imam, Mr Abdus Sattar, is not afraid to speak on their behalf. The Moslem villagers are angry about the destruction of the mosque and fearful about the possibility of BJP government. "We believe the BJP is anti-Moslem," says Mr Sattar. "We may lose our rights if they get to power."

He is also anxious to avoid giving offence. He says there is no trouble-making in the village, no arguments in the streets. Nothing. Moslems and Hindus do not talk very much about religion. They never have done.

An old farmer adds: "There's too much noise in the fields for us to argue." But Mr Sattar is worried about the future: "When the general atmosphere in the country is poisoned, the poison eventually reaches into the villages."

Russia may shift stance on Iraq

RUSSIAN Vice President Alexander Rutskoi was quoted as saying yesterday that Moscow was ready to use its veto power in the United Nations Security Council to halt "ill-conceived" US attacks on Iraq. AP reports from Moscow.

His criticism was among the harshest yet by a Russian leader and was at odds with the line taken by President Boris Yeltsin. The vice president has often disagreed with Mr Yeltsin, and his comments reflected hard-line pressure on the president to oppose the US actions.

The United Nations must "not allow the US to act in this way on its own will," Mr Rut-

skoi told the Interfax news agency. Russia was prepared to use its "possibilities" as a veto-wielding member of the Security Council to prevent further raids.

"I am against the tactics of force against Iraq being employed by the United States," the vice president told Interfax.

Several Russian officials and lawmakers stepped up their criticism of the US raids following an attack on Baghdad this month. The Foreign Ministry later demanded a UN review of the US actions.

Mr Rutskoi criticised the "disproportionate and sometimes ill-conceived deployment of the US military." He accused

the US of claiming UN permission for the raids while acting almost unilaterally.

• Armed Iraqis have crossed the border three times over the past week to rob Kuwaiti farmers and their Asian employees, Sheik Ahmed al-Ramoud al-Sabah, Kuwait's interior minister, said yesterday.

He said he believed the intruders were Iraqi security police dressed in civilian clothes. They stole money, watches and television sets, he said.

Nevertheless, the minister noted that security had improved markedly since January 17, when Iraq removed six police posts from land ceded to Kuwait under a new border

demarcated by the United Nations last year.

• But still we have incidents, especially shooting at night," said Sheik Ahmed.

There have been numerous border incidents involving smugglers of sheep, whisky and guns since the end of the Gulf war nearly two years ago.

Both the minister and western officials said agricultural projects along the border were most likely to be the flashpoint for future clashes between Iraq and Kuwait.

About 50 Iraqi farmers must move onto Kuwaiti soil to harvest their crops - mostly tomatoes, along with onions and garlic, officials said.

Angolan government officials and their rebel Unita opponents arrived in Addis Ababa yesterday for talks to end war raging across Angola, Reuter reports from the Ethiopian capital.

Ethiopian officials said a four-man team of Unita generals had arrived and a first round of talks with a government team was due to start in the evening.

Although a temporary ceasefire was negotiated yesterday around the city of Huambo, ANUO officials told AP in Luanda. Thousands have been reported killed in three weeks of fighting there.

Angola peace talk hopes

By Simon Holberton in Hong Kong

HONG KONG Governor Chris Patten's plans for the territory's political development will receive their first airing tomorrow when the colonial government publishes legislation for the creation of an electoral boundaries commission.

The commission, which is regarded as one of the government's less controversial proposals, will have three members, one of whom will be a High Court judge who will act as chairman.

It will make recommendations to the governor's Executive Council or cabinet, concerning the boundaries of 20

HK boundary plans aired

By Simon Holberton in Hong Kong

one-member constituencies in the Legislative Council, Hong Kong's law-making body, for the colony's 1995 elections.

These members will be returned by universal suffrage.

A government spokesman said the commission would also be responsible for conduct of the elections.

The impartiality of Hong Kong's electoral system would be further strengthened by establishment of the commission.

In October last year, Mr Patten outlined a seven-point plan for the political development of Hong Kong until 1997, the year in which China resumes sovereignty over the colony.

These plans, especially the

between May 1974 and December 1975.

Manufacturers' inventories of unsold products, as a proportion of sales, are still rising despite a 6.1 per cent cut in industrial production last year, official figures reveal.

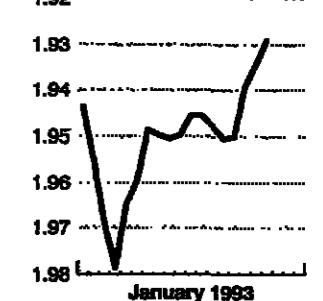
The figures, published by the Ministry of International Trade and Industry yesterday, show industrial output last month was 1 per cent down from that of November, and 8.2 per cent down on that of the equivalent month in 1991.

The fall in production was worse than officials had expected and suggests further cuts in Japanese manufacturing output will be made before inventories are reduced to levels allowing production to start again.

Industrial production has been falling for 15 months, the longest run of consecutive falls since the slump in output during the first oil price shock

New Zealand

NZ\$ per US\$



the discount margin since the central bank intervened. It is the third time the bank has acted to increase the settlement cash target. Earlier this month, this was slashed from NZ\$20m to zero and then progressively lifted.

Interest rates have declined following a leap after the bank intervened. On Friday, cash rates were quoted at 11 per cent and 8.45 per cent yesterday. Thirty-day bank bills (9.55 per cent yesterday; 90-day bank bills (8.45 per cent last week) were 7.85 per cent yesterday.

ones that envisaged a broadening of the franchise, have drawn a sharp response from China which has refused to talk to Mr Patten or the British government about them.

Legislation embodying these more controversial proposals is expected to be presented to the Legislative Council by the end of February. During review, this legislation is widely expected to be amended in the hope of gaining at least China's tacit approval.

A government spokesman said that a copy of the draft legislation for a boundaries commission was given to China more than a week ago, but it has yet to make a response.

Trade with China puts Mandalay on the road to riches

The free-wheeling economic policy of Burma's junta has spawned a generation of black marketeers, writes Victor Mallet

BURMA is supposed to be poor and oppressed, but you would have trouble believing it at the Dynasty. Recently opened on the roof of a concrete office block, Rangoon's most fashionable restaurant and night-club is seething with noisy revelers and new money.

Not content with spending the equivalent of a government minister's monthly salary on an indifferent Chinese meal (the menu includes the delightful but mysterious Hot and Sour Mutton Fighting Ball), the Dynasty's nouveaux riches diners cheerfully flaunt their remaining banknotes and staff them into the hands of the gyrating female singers on stage.

Mandalay, 350 miles to the north, looks even richer. Imported Japanese cars cruise the streets; shops are full of colour televisions, hi-fi systems, fake Ray-Ban sunglasses from Thailand, fancy watches and torch-clock-radios; the market stalls are groaning with toys and textiles from India and China.

Neighboring China is the key to Burma's new veneer of affluence. For the past four years the generalists in the Burmese military junta known as the State Law and Order

Restoration Council (Slorc) have gradually freed the economy from government control, tolerating the black market, liberalising trade with China and giving free rein to the ethnic Chinese entrepreneurs who dominate business in Burma as in the rest of south-east Asia. The Slorc has also struck deals with the warlike tribes on the frontier.

The chief architect of Mandalay's free-wheeling economic policy is General Tun Kyi, who until recently was the region's all-powerful military commander. Even the fiercest opponents of military rule admire his achievements. Mandalay, after all, has long been regarded more as a sleepy repository of Burmese culture than as a business hub.

Tun Kyi is the godfather of Mandalay, "says one Burmese businessman. "If the city needs an electric generator he has it imported from China and then sells it to the merchants and tells them to pay their share." In return, of course, the government turns a blind eye to the more dubious business practices of the merchants. "The point is, it works," says the businessman.

The free trade boom has spawned a generation of flashy black marketeers; they smoke imported 555 cigarettes and drink Changed beer brewed in the Chinese border province of Yunnan or Heineken shipped from Singapore; they boast of their ability to buy police chiefs and immigration officers.

One such free trader explained how he exported gems and jade to China in exchange for Chinese cassette players masquerading as Japanese brand-name products. Mandalay, he declared with not a little hyperbole, "will be like Hong Kong in three years."

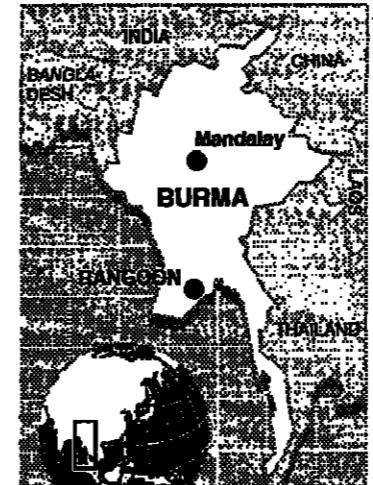
At first glance it looks as though everyone is profiting from the boom. The citizens of Mandalay say Gen Tun Kyi has repaired the market and beautified the town; the bars of Rangoon.

But prosperity and the fragile peace on the border have come at a price. Guerrillas of the Wa and Kokang hill tribes, who are closely related to the Yunnanese over the Chinese border, have stopped fighting the Rangoon government, but only on the understanding that they are allowed to carry weapons and trade in opium from their strongholds in the Golden Triangle.

China is worried about the spread of heroin addiction on its territory, while the inhabitants of central Burma are appalled by the boorish way in which some of the Wa and the Kokang flaunt their money in restaurants and nightclubs, and resentful of the increasing influence



Black-market goods being sold on the streets of Rangoon



of China and the prosperous ethnic Chinese business community.

Since a great fire in Mandalay a decade ago, the ethnic Chinese are said to have bought up the entire town centre with the exception of one small hotel and one shop, and traders say Chinese nationals are buying Burmese identity cards at the border.

The

Reform would be 'slow'

Hurd hits at US over UN council

By Edward Mortimer

adding Germany and Japan. Candidates for permanent membership would be very numerous, and the outcome would be "hard to predict and slow to reach". Meanwhile, "the Security Council has to get on with its job".

Mr Hurd also complimented France, a fellow permanent member whose position, like Britain's, might be challenged in any reform. Pointing out that France had more than 6,000 troops on UN service, many of them alongside British soldiers, he remarked: "In this new world, the interests of Britain and France are increasingly similar and intertwined".

The foreign secretary's main theme, in a wide-ranging address, was that an internal effort, "comparable to those of 1915, 1919 and the years after 1945", was needed "to avert a continuing slide into disorder", and that Britain wished to play "a worthy part".

But he stressed that British troops in the former Yugoslavia had a "humanitarian, not an enforcing role", arguing that "no democracy could justify its people" the forces and risks that would be required to "impose and guarantee order".

Such a change, he said, would require amendment of the UN Charter and therefore a wide degree of consensus. "It can't be solved simply by

Venezuela to re-run polls

VENUEZUELA's top electoral council voted late on Tuesday to approve new polls, "considering the grave political, social and economic situation" in the two states, after the ruling party's refusal to concede defeat in elections last month, Reuter reports from Caracas.

Voters in Sucre and Barinas states will vote on March 14 to elect governors. Opposition party victories there on December 6 have been contested by local officials of the ruling Democratic Action party.

NEWS: THE AMERICAS

Mexico sees clues to Salinas's successor

Favoured five await presidential nod, writes Damian Fraser

A YEAR or less, before President Carlos Salinas anoints his likely successor, Mexico is asking who looks favoured to receive the chief's *decreto* (nod), and wondering how independent the presidential election in 1994 might be.

Most political commentators - who believe Mr Salinas will follow the practice of his predecessors and choose the ruling party's candidate for the election - conclude that the immediate effect of recent cabinet changes is likely to be even greater presidential control over the political system.

The displacement of the soon-to-be interior minister, Mr Fernando Gutiérrez Barrios, by the hard-line Chiapas state governor and distinguished lawyer, Mr Patricio González Garrido, removed at least one potentially independent voice.

The vast experience of Mr Gutiérrez Barrios at the interior ministry proved invaluable in the first stormy years of the Salinas administration but the president had grown wary of his negotiations with opposition parties, which seemed only to weaken the morale of the ruling Institutional Revolutionary Party (PRI) and encourage more demonstrations after elections in various states.

The change at interior was accompanied by others no less significant by way of signals.

The new under-minister for electoral matters in the interior ministry is Mr César

Agusto Santiago, former electoral chief of the PRI and seen by the opposition as the architect behind the party's victory in the 1981 Congressional election.

The new head of the nominally independent Federal Electoral Institute (IFE) is Mr Arturo Núñez Jiménez, another long-time PRI member, who was under-minister in the interior ministry until his job was given to Mr Santiago.

The former head of the IFE,

Mr Emilio Chuayffet, is now an advisor to the interior minister and strongly tipped to be the next governor of the state of Mexico.

With these moves, the government has turned away from putting independent officials in charge of electoral organisations.

The president, no doubt remembering the divisions in the PRI caused by his own selection as presidential candidate in 1987, appears deter-

mined to put his own men in charge of the key organs for the party - interior ministry and electoral institute.

However, the president has dropped the attorney-general, Mr Ignacio Morales Lechuga, in favour of the human rights commission president, Mr Jorge Carpizo. "This sends a signal about the government's very clear decision to end impunity both for government officials and criminals," said a presidential spokesman.

seeming education minister.

All five worked under Mr Salinas when he was budget minister - another indication of the president's almost total control of the political elite. All five are in their 40s, share broadly the president's commitment to economic reform, and went to graduate schools at US Ivy League universities.

Mr Camacho and Mr Aspe are widely believed to have lost ground by the recent cabinet changes. The former is said to have hoped to leave Mexico City, where his political fortunes have been falling as the city's pollution levels have been rising. Also, his love of dialogue and conciliation is the very attitude that seems out of favour in the interior ministry and the presidency.

Mr Aspe is thought to have allied himself with Mr Gutiérrez Barrios, so the latter's departure from the interior ministry would have hurt the finance minister, who was rash enough recently to declare publicly that rising unemployment, falling investment, and declining wages were all "myths". This led to a series of cartoons and articles depicting him as out of touch, and indifferent to the poverty of most Mexicans.

All this suggests that, although Mr Salinas has presided over impressive cohesion among ministers for the past four years, the race to succeed him is likely to lead to increasingly bitter in-fighting during the next year.



High flyers: Potential successors to President Salinas are (from left) Donaldo Colosio, Pedro Aspe and Manuel Camacho

Record exports by Brazil

By Christina Lamb

in Rio de Janeiro

BRAZIL registered record exports of \$36.2bn (£23.8bn) last year, notching up a trade surplus of \$15.7bn - its third largest ever.

Imports fell 2.3 per cent to \$20.5bn - just 4.8 per cent of GDP, despite a reduction in import tariffs.

Brazil's export success was due in large part to the competitiveness of its exchange rate, particularly in relation to neighbouring Argentina.

Exports to Argentina doubled from \$1.5bn to \$3.07bn.

The main export successes

were meat, paper and pulp, soybeans, shoes and textiles. Manufactured goods rose almost 13 per cent to \$21.7bn, and car exports were 125 per cent up.

Mr José Eduardo Andrade Vieira, commerce and industry minister, said that the export target this year was \$42bn, with the focus for expansion on Asia. He pointed out that Brazil's total trade was still only 13 per cent of GDP, below the average for Latin America.

Last year's trade performance was even more impressive than the record \$19.2bn surplus recorded in 1988 and the \$16.1bn in 1989, in that Brazil

had only recently opened its markets to competition, the minister added.

Reuter adds from Brasilia: President Itamar Franco, who had cancelled a February 16 meeting with economic aides, described as "lies" a newspaper report that Mr Paulo Haddad, economy minister, has prepared a plan including measures against inflation, the state news agency reported.

Agência Brasil, quoting Mr Francisco Baker, presidential spokesman, said the meeting was called off because of speculation in financial markets and the press about a new economic plan.

Cuba dispute sways Clinton

By Jurek Martin

in Washington

THE senior Latin American policy post at the US State Department seems likely to go to Ms Sally Shelton Colby, following a bitter political dispute between black and Cuban exile lobbies.

Ms Shelton Colby, a regional specialist who served in the Carter administration, has emerged as the politically safe and qualified alternative to Mr Mario Baeza, a black Cuban-American lawyer from New York who was the first choice to be nominated as assistant secretary for Latin American

affairs. Mr Baeza fell foul of the Florida-based anti-Castro lobby, led by Mr Jorge Mas Canosa, on the grounds that he might seek to negotiate with President Fidel Castro rather than work for his overthrow.

Exception was taken to a visit to Havana by Mr Baeza last year, after which he spoke of the desirability of ending the 30-year US trade embargo on Cuba.

Congressman Robert Torricelli, a New Jersey Democrat and author of the Cuban Democracy Act which is in part designed to stop foreign subsidiaries of US companies trading with Cuba, has been

active in the campaign against Mr Baeza.

However, black congressmen are infuriated by the decision to block his nomination. Mr Baeza is a protégé of Mr Ron Brown, now commerce secretary, and of Mr Vernon Jordan, director of President Bill Clinton's transition team. They have pointed out that Mr Mas Canosa was close to the Reagan and Bush administrations.

Ms Shelton Colby has worked on Capitol Hill for Mr Lloyd Bentsen, now treasury secretary, and in Mr Carter's State Department, eventually serving as ambassador to Barbados and Grenada.

1993 GENEVA EXECUTIVE COURSES IN FINANCE

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MODERN SECURITY ANALYSIS FOR PRACTITIONERS

June 21 - 25
CORPORATE FINANCE: PRINCIPLES AND APPLICATIONS

August 23 - 27
EXCHANGE-RATE AND INTEREST-RATE ECONOMICS

August 30 - September 3
FORECASTING TECHNIQUES IN FINANCIAL MARKETS

September 6 - 10
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September 13 - 17
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September 20 - 24
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Brittan optimistic of early Gatt deal

By Frances Williams
in Geneva

SIR Leon Brittan, EC commissioner for external economic affairs, said yesterday that an early conclusion to the Uruguay Round of global trade talks was both possible and "vitally necessary".

During a brief visit to Geneva, where he met Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, and other senior trade negotiators, Sir Leon told journalists he wanted to stress to trading partners the Community's "sense of urgency" in concluding the six-year-old talks and his determination that they move "into top gear".

Although the US and EC failed in their attempt earlier this month to conclude a last-minute deal on tariff cuts before the Bush administration left office, Sir Leon said the time was not wasted and the outlines of a deal on market access had become clear.

He believed it was possible to reach an overall Uruguay Round agreement within the US "fast-track" procedure and it was, therefore, "vitally necessary to do so". However, this did not necessarily mean a completed deal by March 2, when President Bill Clinton must notify Congress that he intends to sign a Uruguay Round accord.

The administration's current "fast-track" negotiating authority - enabling it to present Congress with a trade agreement for approval or rejection without amendment - expires at the end of May.

The fear is that, if this final deadline is missed, Congress will insist on new items, such as the environment, and worker rights, being put on the negotiating agenda.

Sir Leon, who will meet Mr Mickey Kantor, the new US trade representative, for the first time on February 11, said the desire to put new areas on the agenda "should not be a pretext for failing to conclude the Round".

Israeli matchmaker sees Kazakhstan as next frontier

POLITICAL instability, backward infrastructure, extreme remoteness and lack of hard cash are just some of the reasons for not doing business in the central Asian republics of the former Soviet Union. But to Mr Shoul Eisenberg, Israel's - and one of the world's - most secretive businesses, it is exactly the kind of place he likes to operate.

Late last year, the government of Kazakhstan signed a \$160m (2105.2m) deal with the Eisenberg group in Tel Aviv to make and install advanced irrigation equipment in the south of the republic. It was one of a string of projects in which Eisenberg companies are involved in Kazakhstan and the other Moslem republics, spanning everything from agriculture and food production, to oil refining and telecommunications.

From Kazakhstan alone, the group holds letters of intent for contracts worth \$2bn.

Such deep commitment in such an uncertain corner of the world looks like commercial recklessness, or at least, supreme optimism. Mr Eisenberg thinks otherwise. For him, central Asia is the new and logical next frontier in a business career which began in the 1940s and moved through the Far East to China - where for the past decade he has been a ubiquitous, if barely visible, western commercial operator.

In a rare interview in his Tel Aviv headquarters, Mr Eisenberg said that what he is doing

in central Asia follows a pattern. "It was the same when we started in Japan - who trusted the Japanese then? When we started in [South] Korea, its total assets were \$50m. These are now miracle countries. In China, the Philippines, Taiwan - these are all difficult countries to operate in. But I believe when you help them in those times and later they become healthy, then you have friends who will help you."

that, commercially, he is the most powerful man in China. "It is nonsense. They made a mystery out of me because I don't talk to them."

But he reacts sharply to the accusation that he has prospered simply by inserting himself as a middleman in international dealmaking. "That is not true. I am not a commission agent. We do the business which people cannot do themselves. We create businesses and we invest ourselves. If any-

get it back later. It's not so quick."

Mr Eisenberg also carries a torch for Israel. Although he is an Austrian passport-holder, he has been an Israeli citizen since 1950. The Israeli government then enacted a law - known as the Eisenberg law - granting tax exemptions for his overseas operations, to entice him to base the group's activities in Israel. He has since added to his private empire the Israel Corporation, a public holding company whose companies employ 8,000 people in Israel and turn over \$2.5m a year.

He has built up a symbiotic relationship with successive Israeli governments, to the irritation of many other Israeli businesses who feel he receives too many favours from the state. Most of the latest Kazakhstan deal, for example, will be guaranteed by the government. Senior officials such as Mr Moshe Arens, the former foreign minister, and Mr David Kimche, former director general of the foreign ministry, have over the years joined his companies.

He says one of the reasons he has almost obsessively avoided personal publicity is the sensitivity of working as an Israeli with regimes such as China which have close ties with the Arab world. But throughout the 1980s, until Israel and China established diplomatic relations early this year, Mr Eisenberg was a conduit through which discreet relations were conducted.

In a rare interview in his Tel Aviv headquarters, Mr Eisenberg said that what he is doing

Hugh Carnegy on the plight that draws Shoul Eisenberg

Mr Eisenberg's role in all these places has been in essence as a matchmaker between governments anxious to develop their industrial infrastructure and western companies with the technology and ability to help them do it.

His principal company, United Development Inc, has since 1978 arranged a string of deals in China from energy plants to a \$150m float glass plant in Shanghai involving Britain's Pilkington Glass. UDI now has 12 offices in China and has reaped the benefits of China's recent rapid economic growth.

Now aged 71, Mr Eisenberg has been estimated to have amassed a personal fortune approaching \$1.5bn. An impish man, he chuckles at this and declares: "I don't know. Really, I don't know." He also laughs at suggestions in the press

one says I am Mr Five Per Cent it is a complete lie."

He holds up his venture into the central Asian republics as an example. In his search for financing, "our biggest headache" - he has turned to European sovereign aid programmes and the EBRD, which require that Eisenberg companies also back projects with their own money. Then there is payment. "We don't get paid in money, we get paid in goods," Mr Eisenberg says.

In two agreements to upgrade Kazakhstan's oil refining, Mr Eisenberg will seek a return from the added efficiency. "Their yield of refined products from crude oil is about 62 to 66 per cent. We can bring it up to 95 per cent. We will get paid from the difference. That is our philosophy. You put in the money first and

last year to Yn1.080bn (£122bn). "The state still needs to control the development of retail businesses run solely by foreigners," the official China Daily quoted Mr Hu Ping, minister of commerce, as saying. "But the state... will loosen its controls along with the maturity of the Chinese market as a whole." Details of controls still needed were not given.

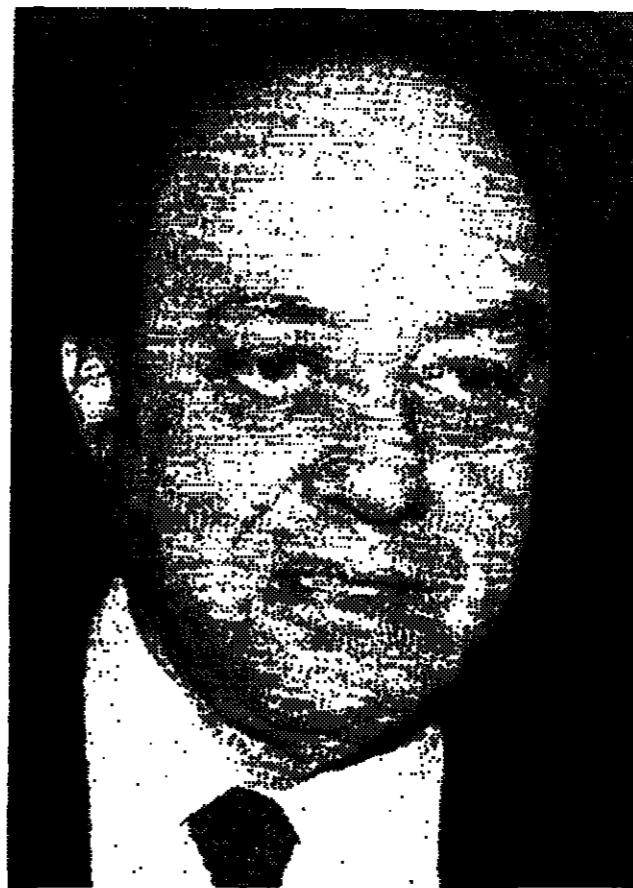
The regions are among China's most vibrant. While urban residents in the country as a whole have average per capita monthly cash incomes of Yn176.87, the average in Shenzhen is Yn515.80. In Shanghai the average is Yn287.62.

Officials admit statistics do not reflect the extra income earned from second jobs and other sources. An official from the State Statistics Bureau said that, on average, the extra needed were not given.

The two corvettes formed part of a £3,000bn (£13bn) 1980 Iraqi order for four corvettes, four frigates and some support

vessels. Though the order has been partly paid, the ships completed and Iraqi crews were at one time training in the military port of La Spezia, delivery was initially halted by the Iran-Iraq war and then by the invasion of Kuwait.

The financial burden of the Iraqi order has weighed heavily on Fincantieri, which has reported steady losses as a result of the crisis



Shoul Eisenberg: "They made a mystery out of me"

During that time, Israel is reported to have sold significant quantities of arms to China, sometimes eliciting statements of concern from the US.

According to Mr Eisenberg: "If we are asked by the Israeli government to help them, then sometimes we will help them. But I am not a military trader. Only if the government asks for assistance we might make some introductions. But we have never sold one scrap of military equipment."

In central Asia, Mr Eisenberg is again acting as a kind of

grand commercial ambassador for Israel, which is anxious to cement relations with Moslem countries on the northern fringes of the Middle East. "You cannot be friends and be enemies at the same time," says Mr Eisenberg.

He admits he cannot be certain whether those links will prove as successful as his previous ventures. In October, he had to pull out of Tajikistan because of the civil war erupting there. "We lost a few million dollars," he says, almost casually, adding: "I am sure one day we will go back."

The GEC Alsthom contract is the biggest Mr Major has been able to announce after leading a delegation of senior UK business men to India. It will be partly funded by £63m of British aid.

Mr Brian Baldwin, deputy chairman of Guinness, who travelled with the prime minister, announced that the group's spirits division is to form a joint venture with United Breweries of India to blend and bottle Scotch whisky in the country.

However, the project depends on the Indian government removing a 1947 ban on importing alcohol. There is no sign of its early relaxation.

GEC Alsthom is to supply the Power Grid Corp of India with a high-voltage direct current converter station to link the western and southern regions of the country's electricity network. It will use power conversion equipment developed at its Stafford plant.

Mr Major has been disappointed by the slow progress on a deal British Aerospace hopes to agree with the Indian Air Force for the supply of Hawk trainer aircraft. The contract is expected to be worth about \$500m (£329m).

China opens up retail sector

CHINA is opening its retail sector to foreign joint ventures in 11 regions, following high domestic consumption in a number of cities, Reuter reports from Beijing.

Foreign businessmen will be able to enter the retail sector in Beijing, Tianjin, Shanghai, Guangzhou, Dalian, Qingdao and the five special economic zones of Hainan, Shenzhen, Zhuhai, Shantou and Xiamen. Retail sales rose 15 per cent

last year to Yn1.080bn (£122bn). "The state still needs to control the development of retail businesses run solely by foreigners," the official China Daily quoted Mr Hu Ping, minister of commerce, as saying.

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Indonesian group selects Ulster site for £95m textile plant

By Jimmy Burns and Our Belfast Correspondent

A LEADING Far Eastern textile group announced yesterday it was investing in a £95m project in Northern Ireland, with the aim of boosting its presence in Europe.

Textmaco-Polysindo, the Indonesian manufacturer of polyester filament yarn and garments, is locating production facilities at a site in Antrim formerly owned by Azo, the Dutch chemical company which it hopes to create 900 jobs over the next three years.

The Antrim site, near Belfast airport, is to have two factories. The first, Nortol, will make yarn from polyester chips and has an annual production target of 30,000 tonnes expected to be reached by the end of 1994. The second, Pan European Textiles, will focus on weaving and processing fabrics from the yarn with a production target of 5,000 tonnes within the next two years.

The UK government, through the Northern Ireland Industrial Development Board, is to contribute £14.6m in the form of training and capital equipment grants and in facilitating a low interest loan.

Industry analysts say Texmaco has been seeking a European site in anticipation of the EC raising tariffs and introducing anti-dumping measures against the third world. It chose Northern Ireland after looking at potential sites on the UK mainland - Leeds and Bradford - Spain, and France.

The plants will provide Texmaco with a quick response access to the European market at a time when fashion cycles are becoming shorter.

Texmaco's group turnover in 1991-92 was \$350m, of which \$110m was represented by exports. It has four plants in Indonesia employing 17,500 people and has been exporting to the Middle East, Africa, the US and Europe from a marketing base in Hong Kong.

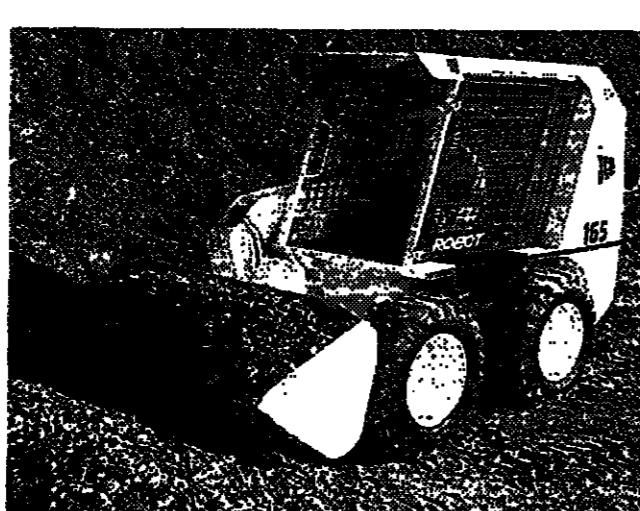
Europe represents 15 per cent of total fabric and yarn exports.

Northern Ireland officials yesterday heralded Texmaco's announcement as a boost to confidence following a year during which the government's record for attracting overseas investment has come under public criticism.

Dr Graham Gudgin, head of the Northern Ireland Research Centre (NIRC) said last night that on past experience of overseas investment it was possible that "not all the promised 900 jobs will be created. It is not going to make a huge impact on unemployment which is at 14 per cent".

A report published at the end of last year by the government quango, the Northern Ireland Economic Council, said that employment in externally owned plants in the region fell by 46,000 between 1973-80, with big closures in the artificial fibre sector.

JCB committed to putting the skids under its rivals



JCB's skid-steer loader: the Staffordshire-based company has spent three years and £4m developing its Robot machine

The company whose initials are a generic name for the backhoe loader - the big yellow machines with a loader bucket at the front and a small excavator (backhoe) in the rear - this week made its long-awaited entry into the fast-growing European market for skid-steer loaders.

The launch of the JCB Robot is an important step for Staffordshire, central England-based JCB, one of the UK's most successful privately-held engineering groups.

It is also a rare piece of

good news in an industry which has yet to see any hard evidence of the recession lifting in the UK and may face worsening conditions on the continent. JCB said recently it was producing construction equipment at about one-third of the rate of four years ago, when the UK market was booming.

Skid-steer loaders are compact machines which can be used for anything from light civil engineering work to clearing out chicken coops. Their versatility, along with the trend towards use of smaller machines such as mini-excavators in jobs where picks and shovels would have been used until recently, makes them

tank manufacturing division.

VICKERS, the British engineering group, has won its first export order for the new Challenger 2 battle tank with a contract from Oman expected to be worth about £200m.

An initial deal for about 20 tanks is expected to be announced today and to be followed by a further order for a similar number. Vickers made no comment yesterday.

The deal will mark a breakthrough for the UK company after a series of setbacks on the export market. However, it will not be enough to bring more than temporary relief to its

sharp reduction from earlier plans, was decided partly on the strength of the export prospects.

The company suffered a heavy blow last October when Kuwait opted for the M1A2 Abrams, made by General Dynamics of the US, in preference to the Challenger 2 for a 235-tonne deal worth about £1bn including spares and support. Vickers accused the Bush administration of using political leverage to secure the order in the run-up to the US presidential election.

Earlier last year, it was excluded from another £1bn contest in Sweden against the M1A2, Germany's Krauss-Maffei Leopard 2 and the

new French Leclerc tank. Vickers had been unable to obtain a Challenger 2 prototype from the British army for trials in Sweden without breaking its UK government contract.

Oman, which already has British Chieftain tanks, was considered the most reliable of the UK manufacturer's overseas prospects. The new tanks are expected to enter service around 1996.

Vickers is also competing for orders in the United Arab Emirates and Saudi Arabia involving a total of more than 600 tanks. However, in the UAE contest, expected to be for 390 tanks, the Challenger 2 is consid-

ered to be running in third place behind the Leclerc and the M1A2.

The German government, which has barred German tank sales to the Middle East, is believed to have approved a plan to fit the French tank with a diesel engine made by the Daimler-Benz offshoot MTU, in order to secure the UAE order.

The means Vickers is now heavily dependent on the Saudis, who are already buying M1A2s from the US but are discussing a further order for 235 tanks.

● Devonport dockyard, currently competing for a lucrative UK order to refit Trident submarines, has been selected to build specialist trai-

lers to help Russia dismantle its nuclear arsenal.

The trailers will be used to carry the unwanted nuclear warheads from operational sites to a central point where they can be safely dismantled.

The project is the result of a British government initiative to provide the Russian authorities with specialist vehicles to transport the warheads.

The government is expected to announce next week whether Trident nuclear submarine refitting work will be placed at Devonport, south west England or Rosyth in Fife, Scotland.

Vickers wins £200m Challenger tank order from Oman

By David White,
Defence Correspondent

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The deal will mark a breakthrough for the UK company after a series of setbacks on the export market. However, it will not be enough to bring

Recession dominates biography of a nation

By Alan Pike,
Social Affairs Correspondent

THE footprints of the recession are to be found in almost every area of typical family life, according to the image of Britain in the latest edition of Social Trends.

In recent years Social Trends - described by its publisher, the Central Statistical Office, as the "biography of the nation" - has presented a picture of unstoppable consumerism fuelled by credit. This year's biography is of a different nation, where rising unemployment, redundancy and home repossessions are the priorities.

Real household disposable income - the money people have to spend, save or invest - fell for the first time in a decade between 1990 and 1991, following a 71 per cent real terms rise since 1971.

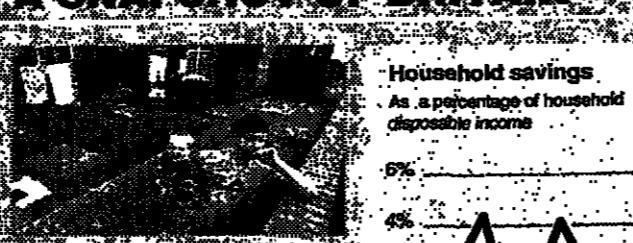
Household spending went down as well for the first time in 15 years. There was a 2 per cent overall drop between 1990 and 1991, with spending on motor vehicles - down 18 per cent - suffering the biggest fall.

People spent less on alcohol and tobacco, less on household durables, less on books and newspapers. The only categories where expenditure increased were television and video and fuel and power.

Share-ownership - one of the growth areas and symbols of the 1980s - accompanied household spending into decline.

By 1990 about a quarter of

A snapshot of Britain



Crime Index (1989-1990)

— Crimes reported by police
— British Crime Survey figures

Burglary and theft

225
200
175
150
125
100
75

1989 1990 1991 1992 1993

Source: CSO

Vandalism

225
200
175
150
125
100
75

1989 1990 1991 1992 1993

Source: Home Office

Violence

225
200
175
150
125
100
75

1989 1990 1991 1992 1993

Source: Office of Population Censuses and Surveys

Births outside marriage

As a percentage of all births

35%
30%
25%
20%
15%
10%
5%
0%

1981 1982 1983 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993

Source: Office of Population Censuses and Surveys

Household savings

As a percentage of household disposable income

6%
5%
4%
3%
2%
1%
0%

1978 1979 1980 1981 1982 1983 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993

Source: CSO

Household expenditure

By region 1990-91
(Percentage of expenditure)

Housing, food & services

Housing, food

Leisure, goods & services

18.7 18.0 13.3
17.2 19.6 11.5
17.8 18.8 12.8
18.5 17.7 13.1
20.2 16.7 12.0
20.0 17.2 14.3
19.4 17.0 13.8
20.0 18.3 11.1
17.9 17.6 13.5

United Kingdom
North
York & Humber
East Midlands
East Anglia
South East
South West
West Midlands
North West

19.3 17.9 13.0
16.3 18.9 12.9
15.4 19.4 13.0
15.3 20.8 11.0

England
Wales
Scotland
Northern Ireland
Source: CSO

Unemployment rates

Britain, by ethnic origin (spring 1992)

White
Black
Indian
Pakistani/Bangladeshi
Other
All

12
10
8
6
4
2
0

1991 1992 1993 1994 1995 1996 1997 1998 1999 2000

Source: Employment Department

Distribution of wealth

Percentage of total national income

1978 1979 1980 1981 1982 1983 1984 1985 1986 1987 1988 1989 1990

Most wealthy 1% 21 19 18 18
Most wealthy 5% 38 36 36 37
Most wealthy 10% 50 50 50 51
Most wealthy 25% 77 75 75 72
Most wealthy 50% 92 92 90 92

Source: CBI

Church membership

Percentage of population

1975 1980

Trinitarian churches
Anglican 2.27 1.84
Presbyterian 1.61 1.29
Methodist 0.61 0.48
Baptist 0.27 0.24
Other Protestant 0.53 0.70
Roman Catholic 2.53 1.95
Orthodox 0.20 0.27
Total 8.06 6.77

Source: Church of England

Source: Church of Scotland

Source: Church of Ireland

Source: Church of Wales

Source: Church of Scotland

Source: Church of Ireland

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**SIEMENS
NIXDORF**

INFORMATION

TECHNOLOGY



SINIX® is the UNIX® operating system from Siemens Nixdorf. UNIX® is a registered trademark of UNIX System Laboratories Inc.

Amsterdam: Largest Dutch retail chain macro-powered by micro Beetles.

Now that the European markets are opening up, Holland's largest retail chain, Makro, is entering the world of open systems. And it's staying with the computer company which has served it best: Siemens Nixdorf. In 1993, the Micro BEETLES POS terminal will bring macro power to Makro's international operations - first in Spain and then gradually in other European stores. Siemens Nixdorf will install new open BEETLE POS systems in individual Makro supermarkets, and network them into PCD and MX300 back-office processors running under SINIX®. These communicate with SINIX Targon 35 central processors in the national centers. Interacting with the processors, the BEETLES will become the heart of Makro's goods flow: for example, they will gather information on stock movement, sorted according to time

and items, and will provide information to direct the range of products in-store. They will create the conditions for just-in-time ordering and delivery; and they will record every tiny detail of an item sold - quantity, colour, size or material - so that Makro can react immediately to every change in trends. Information captured by the BEETLES at the point of sale will be analysed and evaluated by the networked back office processors. In this way, the BEETLES will dramatically improve Makro's information management, from purchasing to monitoring marketing performance. Right across Europe.



Munich: Trade, banks, industry and services head into the United Europe with the largest European computer company.

There's no going back now: the starting signal has sounded for the biggest single market in history. Now the race for the combined European markets can officially begin. It's a competition with no easy recipe for success. The IT-WORLD NEWS Special Edition Europe '93 confirms this: the domestic market strategies of businesses couldn't be more varied - whether in trade, finance, services or industry. But they do all have one thing in common, whatever the sector. Their response to market integration is an integrated organisational structure. One which is unified, economically efficient, and European. For this, they put their trust in the expertise and capability of the lead-

ing European computer company, Siemens Nixdorf, which has Europe's biggest market share in banking and cash register systems, the best results in UNIX® multi-user systems in Europe, and the practical experience from hundreds of thousands of computer installations all over the world. Add to this the indispensable requirement for seamless information flow in a Europe without frontiers - the integration expertise and open systems of Siemens Nixdorf. Essential for the connection of computers of all sizes, types and manufacturers, and for high-performance networks throughout Europe, based on innovative telecommunications and information technology.

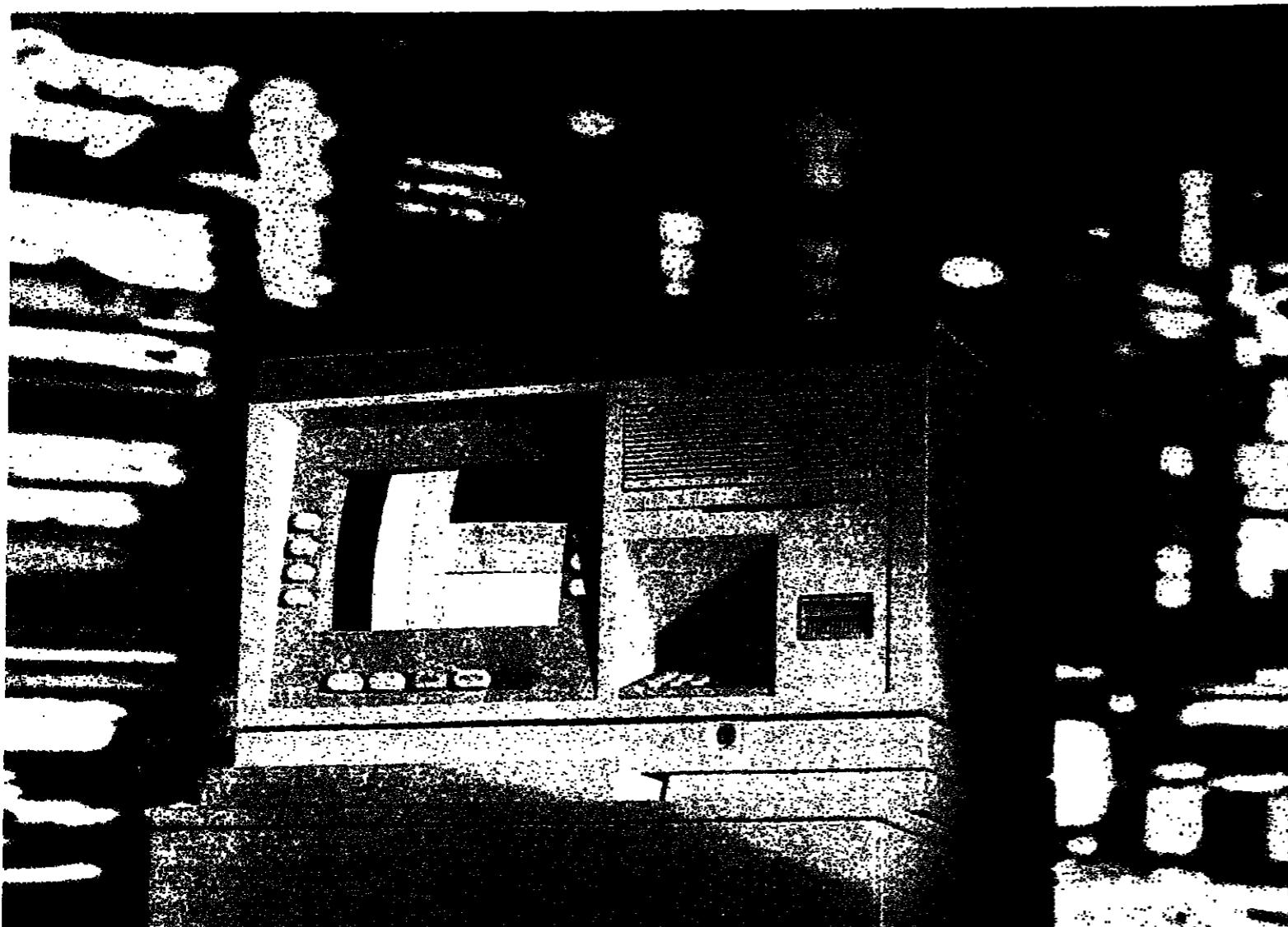


Barcelona: Siemens Nixdorf's "European Urban Observatory" links Europe's major cities.

Shortage of housing, increasing traffic volumes and environmental problems - the mayors of several major cities in Europe have now taken up arms against these problems, in co-operation with the European Community. And they have called on Europe's largest computer company for the expertise required. Siemens Nixdorf Spain was contracted to develop an up-to-date planning and observation system under the "European Urban Observatory" (EUO) project. They call the result "Desk Communitary", a system which connects the cities of Amsterdam, Athens, Barcelona, Berlin, Birmingham, Brussels, Genoa, Lille, Lisbon and Milan, into a European

network for the ongoing exchange of information and strategic urban planning. The pilot phase of the project starts in January 1993. At the starting line will be UNIX-based MX300 and PCD-4T computers, to provide international data transfer via electronic mail, joined by the ComfoWare software family for office automation and other special EUO applications program. The environmental and social policy considerations, in housing construction, through to the extension of public transport networks: in one sense the Ptas 65 million project is already a success. It is leading towards the goal of progressive urban planning and an improvement in living standards for Europe's citizens.

SIEMENS NIXDORF

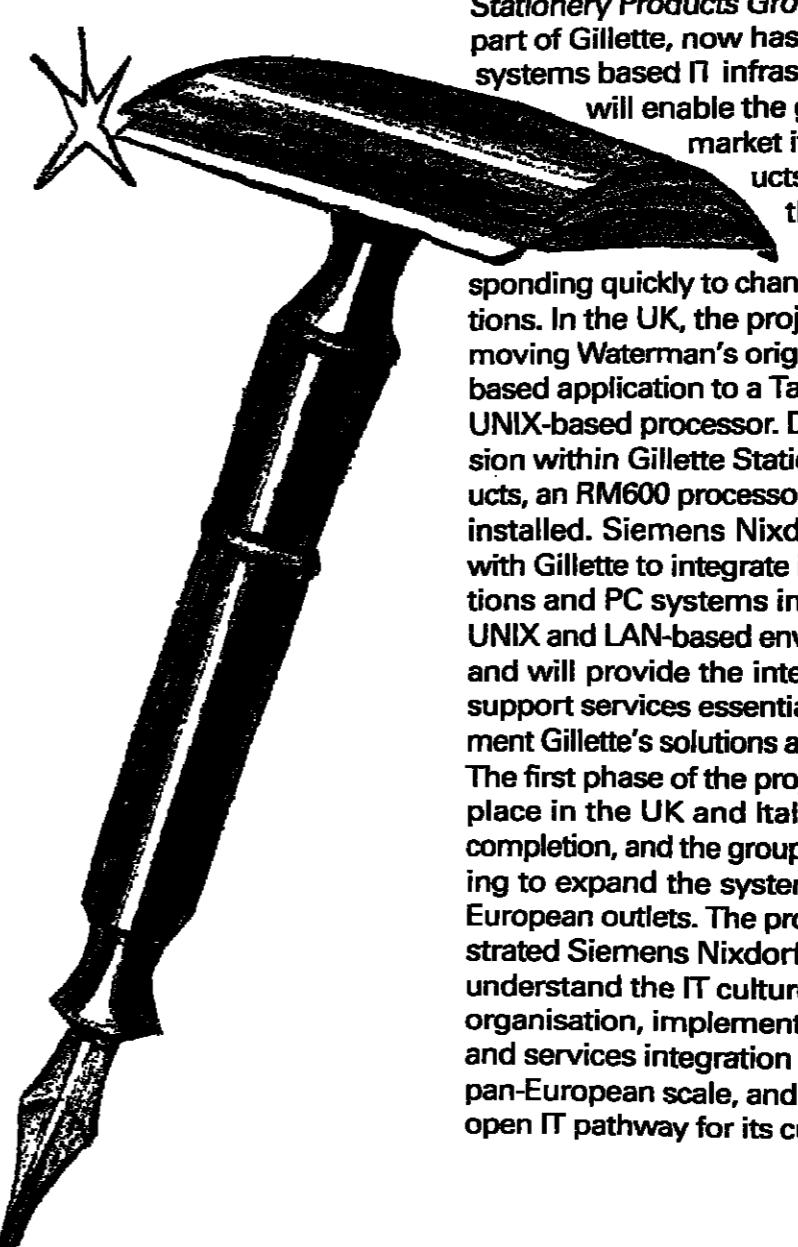


Brussels/Bonn: Siemens Nixdorf connects Germany and Belgium to the European postal banking network.

Together we are strong – this is the motto of the European postal banks, which are relying on "Postnet" for their operations in the new Europe without frontiers. This is an international data network which organises the electronic money service Europe-wide, initiated by the "Conférence Européenne des Postes et Télécommunications" (CEPT). Postnet already gives 2 million cardholders access to the 1600 automatic teller machines currently linked up in the member countries. Postnet is based on a sys-

tems integration structure of enormous complexity, since the various post banks operate with different manufacturers' systems. Compliance with international standards and the use of a UNIX computer to "interpret" between the systems ensures a smooth flow of data in the network. After France, Luxembourg, Spain and Switzerland, the Belgian postal service joined the service network, working with Siemens Nixdorf. Siemens Nixdorf has a proven record of expertise in the area of systems integration, having already connect-

ed the automatic teller machines of a different manufacturer with BS2000. Verification testing is carried out with the SBS-VAR software package. And now the successful connection of Belgium into Postnet has convinced the Bundespost in Germany, also a user of SBS-VAR, to follow suit. The integration operation, scheduled for completion this year, is to be carried out by Siemens Nixdorf. Five million customers will then have access to more than 2000 automatic teller machines in the European cash service.



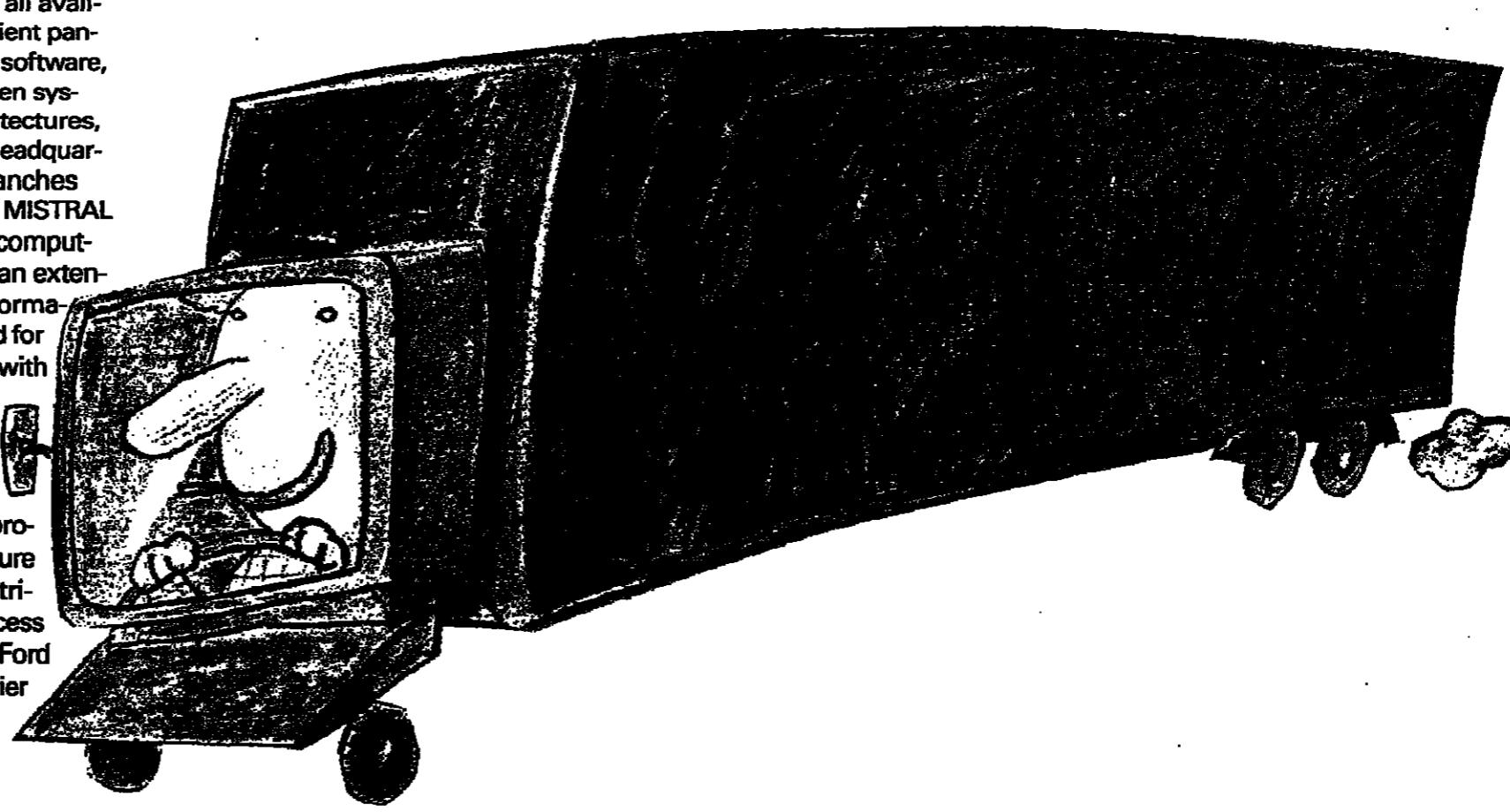
Isleworth: Gillette migrates for sharper marketing.

Success in the European community is impossible without a European market strategy. Gillette's strategy is simple – expansion, as it can be seen in its recent mergers with Watermans, Papermate and Liquid Paper Products. To give its organisation structure the required leading edge, the giant multinational Gillette organisation chose Siemens Nixdorf to supply advanced technology geared to exploit new marketing opportunities across Europe. Stationery Products Group - Europe, part of Gillette, now has an open-systems based IT infrastructure that will enable the group to market its 3500 products effectively throughout

Europe, responding quickly to changing conditions. In the UK, the project involved moving Waterman's original Quattro-based application to a Targon/31 M45 UNIX-based processor. Due to expansion within Gillette Stationery Products, an RM600 processor has been installed. Siemens Nixdorf worked with Gillette to integrate its applications and PC systems into an open UNIX and LAN-based environment, and will provide the integration and support services essential to implement Gillette's solutions across Europe. The first phase of the project, taking place in the UK and Italy, is nearing completion, and the group is now looking to expand the system to its other European outlets. The project demonstrated Siemens Nixdorf's ability to understand the IT culture of a major organisation, implement a systems and services integration project on a pan-European scale, and maintain an open IT pathway for its customers.

Munich: EURO MISTRAL spearheads international Häring freight forwarding in the new Europe.

For freight forwarders, the single market in Europe means the final disappearance of the existing tariff structure, and with it the secure basis for their calculations. No more fixed prices – market forces will now decide who will keep up with the competition and who will fall behind. This is reflected in the Häring freight forwarding company's slogan for the race for European markets: "In good shape for the future". Häring is heading into the new Europe with EURO MISTRAL from Siemens Nixdorf. This is a high-performance, multilingual software solution that provides an overview and calculation basis for the transport industry, Europe-wide. In conjunction with OCIS, the integrated office automation solution, EURO MISTRAL supports the Häring management with a comprehensive review and monitoring system, a work-in-progress overview facility, accurate quality control, and,





Frankfurt: Europe's largest travel sales system has booked Siemens Nixdorf for years.

"A flight to London, window-seat, non-smoking please". The customer in the travel agency wants a quick answer, and is not disappointed. "One moment, please". The assistant keys the information into the computer and replies within seconds: "Flight the day after tomorrow, 4.50 p.m., from Maastricht. Fare saving of 70 DM over Cologne". Behind this prompt service, so convenient for the customer, lies some of the latest computer technology: START AMADEUS, Europe's largest travel sales system, is a joint venture between German Railways, Lufthansa and TUI. In Germany alone, the START system integrates 21,300 terminals from a huge range of manufacturers in more than 10,500 travel offices. All of these have access to four H120 mainframe computers in the central computing center, with a total capacity of 240 MIPS (million instructions per second). This is where all the information on air, rail and sea travel, in Europe, is processed: departure and arrival times,

fares, concessions. Even concert and theater tickets can be reserved with START - whether the customer wants to see "Cats" in Hamburg or visit the Louvre in Paris. At peak times, over 180 transactions per second can be processed. Siemens Nixdorf is currently replacing the former TRANSDATA network with an open network using X.25 interface technology which will make it possible to integrate the latest telecom services such as ISDN. This is about to give START the added power of an up-to-the-minute telematics network solution, now seen as indispensable in European tourism. This will enable travel agencies to develop new special offers tailored to market needs at any time, and will give the airlines and railway companies participating in START the ability to achieve optimal organisation of their sales. And customers now enjoy benefit of personalised advice and best possible alternatives, when making their travel plans.

Karlsruhe: SEW-EURODRIVE and Siemens Nixdorf power, driving everything from roller-coasters to centrifuges.

With sales of over one billion DM, SEW-EURODRIVE is a leading international manufacturer of modern electrical drive systems and a world market leader for geared motors. Its consistent growth internationally is based on a highly flexible organisational structure worldwide. Six central manufacturing plants are backed up by 34 assembly plants, with extensive storage facilities to ensure the assembly of systems on the spot, exactly according to customer specifications - items such as geared motors or brake engines, servo systems or frequency converters, for every-

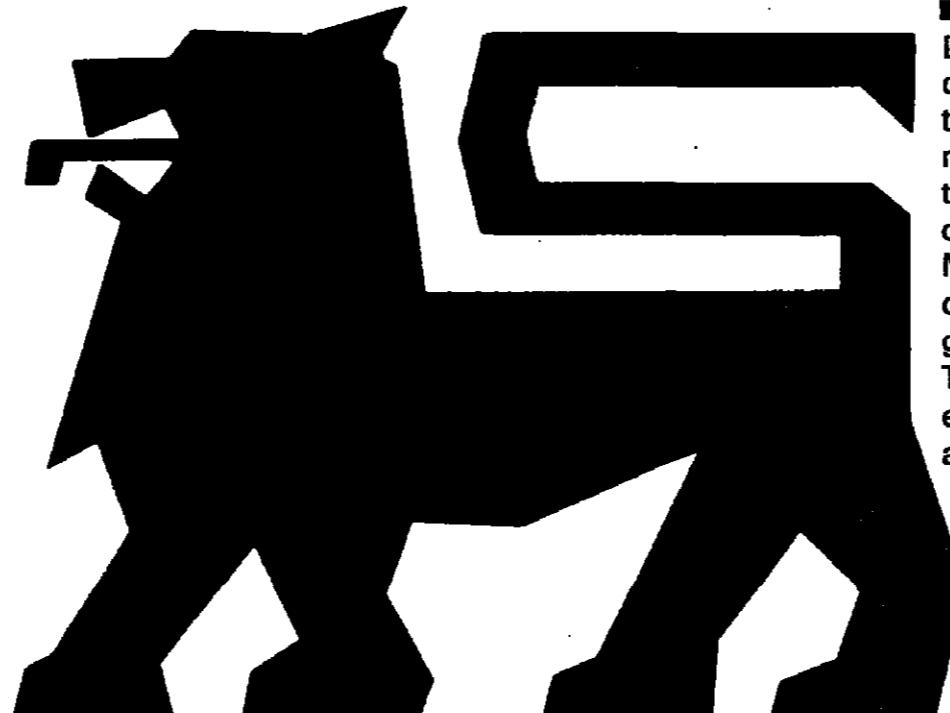
thing from roller-coasters to centrifuges. For some years now, SEW has been using Siemens Nixdorf's COMET® system to organise the continuous flow of information between the manufacturing and assembly sectors. In the assembly plants in Australia, Austria, Denmark, Finland, Portugal, Singapore, Sweden and Switzerland, COMET integrates all areas of activity, from financial accounting and inventory updating through to assembly and job management. A standardised data structure transcending language and currency differences, combined with flexibility and extensibility: these

are the key features of COMET which are used to good effect by SEW and its international network. Another advantage is that SEW's existing software solutions are able to give the organisation a smooth transition into the open systems environment. In Karlsruhe and Austria, COMET applications have already been converted to run on SINIX computers - so successfully that SEW has decided to continue to use Europe's largest software library, with further COMET installations planned, for example, in Norway and South Africa.



Brussels: The last word on fresh food, with Delhaize and TRANSDATA.

Delhaize, the Belgian supermarket chain, realized sooner than others that to compete for a share of the market means competing for satisfied customers. As early as 1979, this retail company went shopping at Siemens Nixdorf - and in so doing made use of the possibilities of an expandable goods flow system long before others. Today, Delhaize works with a highly efficient TRANSDATA® network. H90 and 7.570-CX BS2000 hosts in the Brussels headquarters are in continuous communication with SINIX-based MX300 back-office systems, 8862 POS servers and POS-2000/10 terminals in the supermarkets. The network ensures that all Delhaize products are fresh and up-to-date,

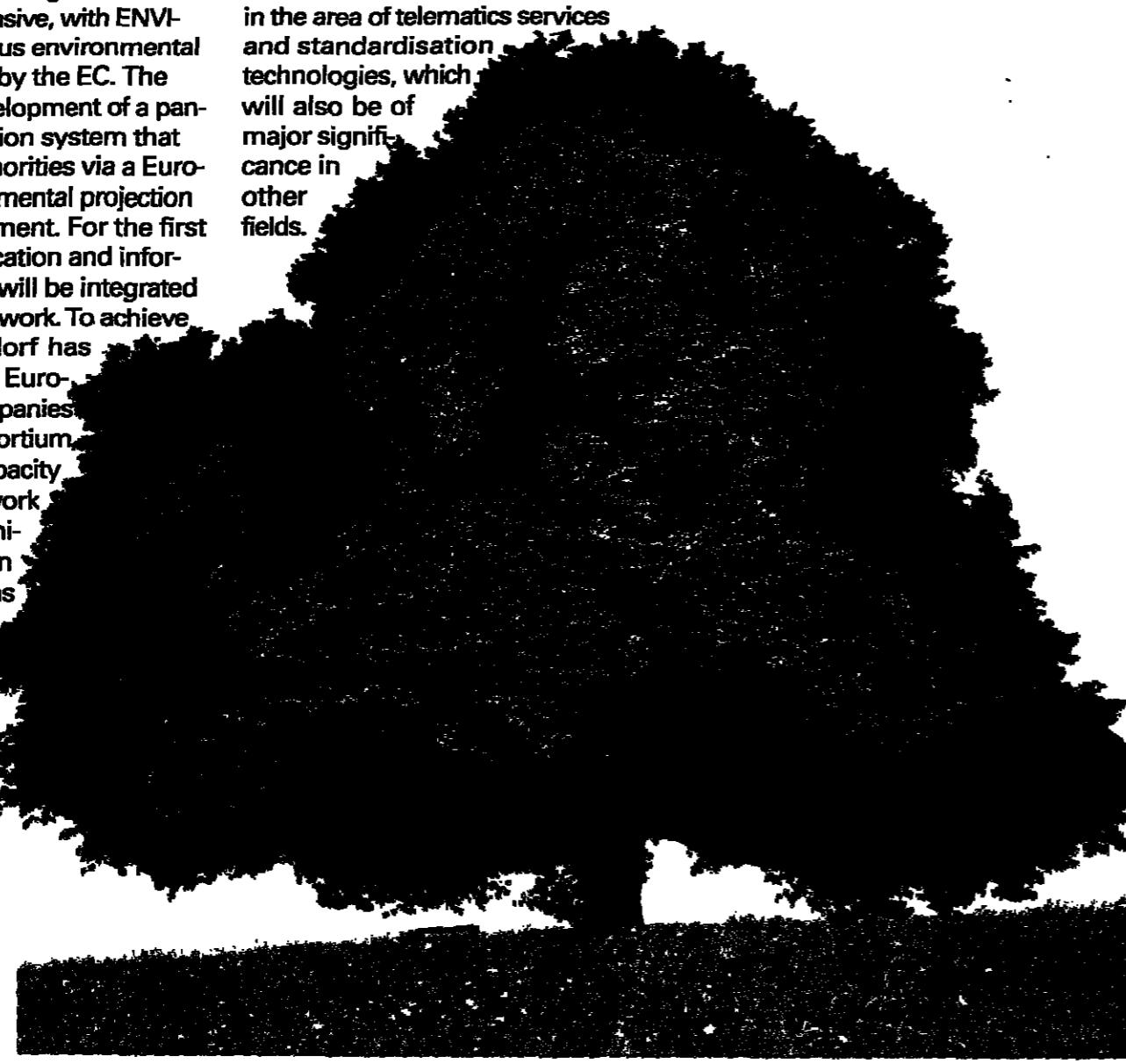


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Duisburg/Munich: Siemens Nixdorf's Euro network for environmental protection and crisis management.

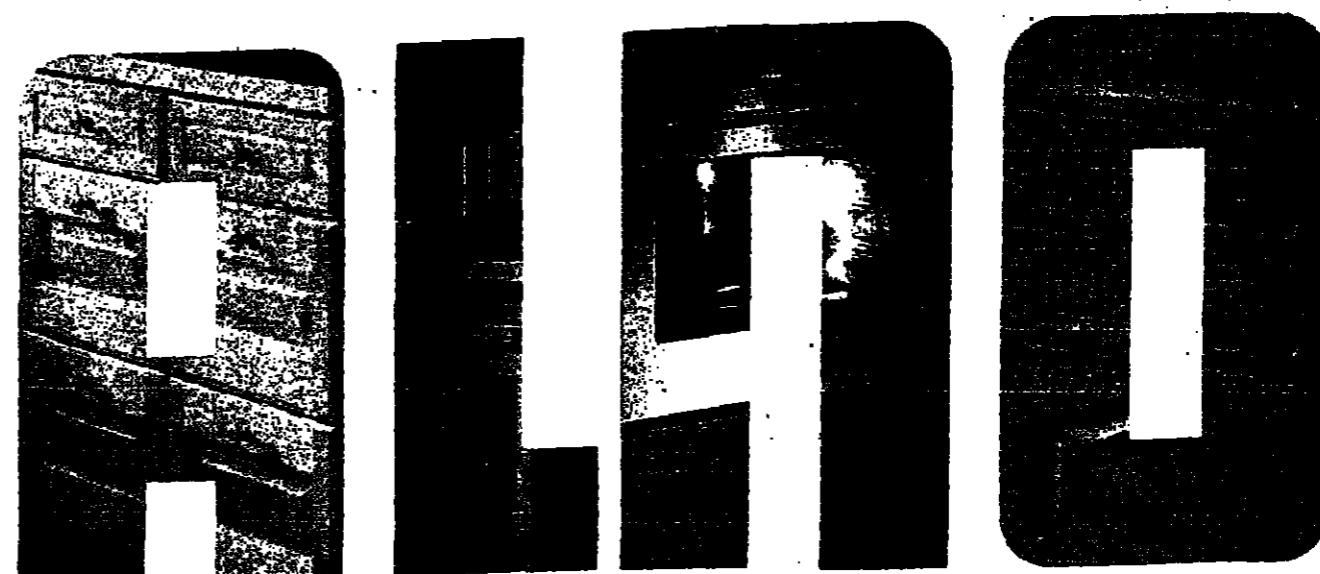
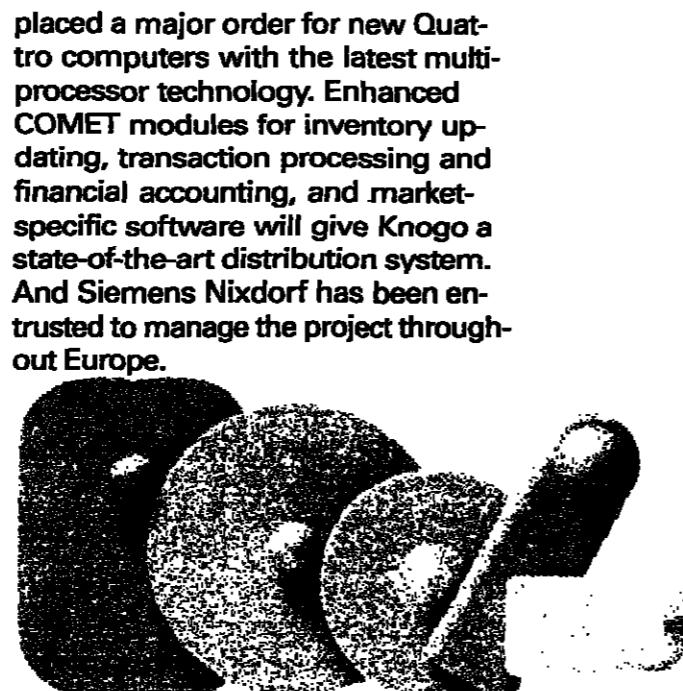
The new Europe without frontiers protection of the environment must also operate without frontiers. But different measurement technologies, monitoring methods and information systems make it hard to achieve effective co-operation. This is why Siemens Nixdorf has gone on the environmental offensive, with ENVIRONET, an ambitious environmental project sponsored by the EC. The objective is the development of a pan-European information system that links European authorities via a Euro-network for environmental protection and crisis management. For the first time, telecommunication and information technology will be integrated into a telematics network. To achieve this, Siemens Nixdorf has integrated the best European computer companies into a powerful consortium combining the IT capacity of its members to work towards the harmonisation of information and communications processes, formats and interfaces. This will result in political and economic leaders being able to use telematics services to make

their decisions faster and with increased accuracy and reliability supported by satellite images, statistics, reports and country maps, and to exchange these via an international data network. The first pilot projects for water, air and coast monitoring have already started. The success of ENVIRONET constitutes a pioneering achievement in the area of telematics services and standardisation technologies, which will also be of major significance in other fields.



Mons: COMET, closer to the action in Europe than ever before.

When Knogo, the world market leader in electronic anti-theft systems, set its sights on a standardised organisational structure throughout Europe, a single European market was still a distant prospect. Around 10 years ago, the American company's European headquarters in Belgium worked with Siemens Nixdorf to develop a high-performance, Europe-wide distribution system. COMET software on 8870 and Quattro computers were installed to connect sales agencies in 15 countries in Western and 3 in Eastern Europe into a single integrated system, giving Knogo the ideal basis to react quickly and flexibly to customer requirements. The company's clients include specialist shops, supermarkets and department stores, along with public facilities such as libraries, museums and hospitals. The Knogo range extends from video camera surveillance to sensor-operated barriers at entrances and exists. But 10 years on, COMET's European solution is still right up with the play: Knogo has



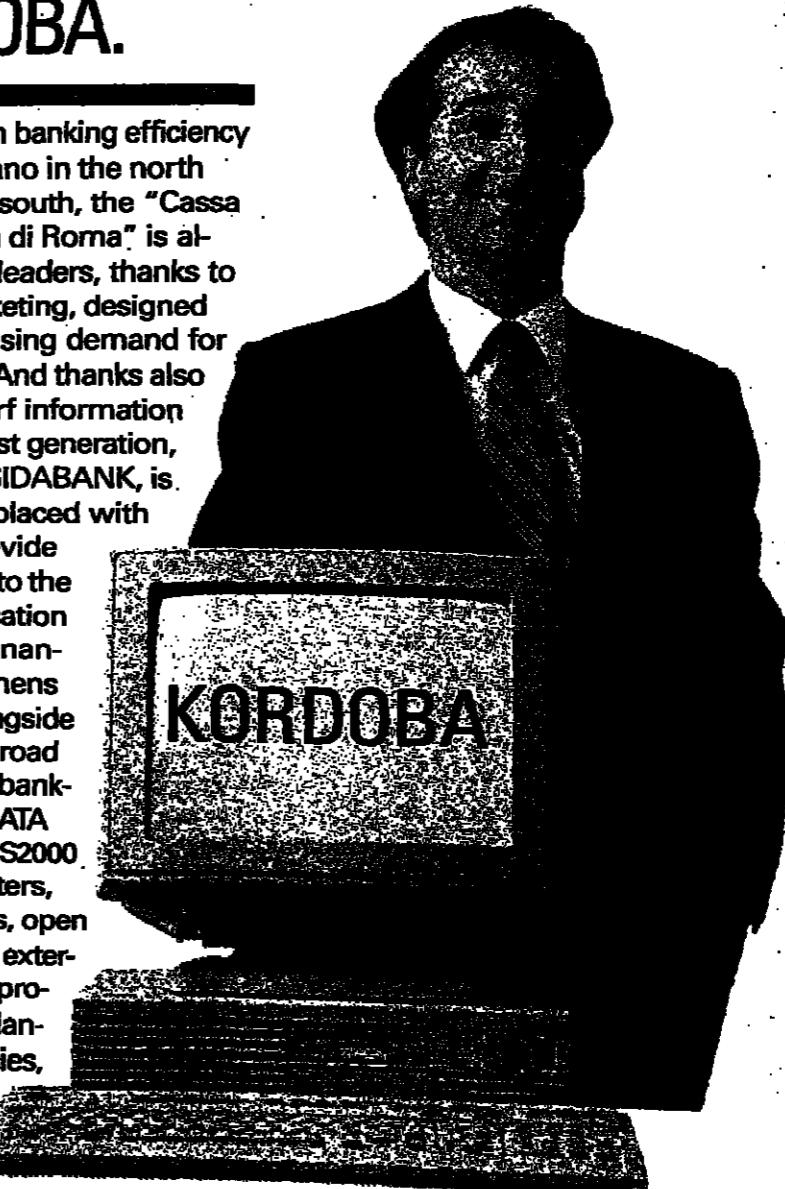
Lake Constance: Kitchen manufacturer ALNO cooks up some great recipes from Siemens Nixdorf.

Take Europe's most successful software library, COMET, season with a market-specific solutions, and serve as a perfect menu for every part of the business - from financial accounting and manufacture to sales. This is the recipe for success from one of Europe's leading kitchen manufacturers, ALNO Möbelwerke. And because it's a Siemens Nixdorf recipe, the ALNO solution is just as effective now as it was 10 years ago. COMET originally ran on 8870s, then on Quattro, finally ALNO decided to make the transition to UNIX. COMET's software resources were a vital ingredient for ALNO. They gave this Europe-wide organisation a Europe-wide uniform structure. Siemens Nixdorf also had the right recipe when it came to investment protection. CROSS-

Basic, a specially developed migration tool, allowed trouble-free software conversion to run COMET on PCs with an open SCO-UNIX operating system - initially at the organisation's headquarters at Lake Constance, Southern Germany, for dealings with all the subsidiaries in Switzerland, The Netherlands, Belgium, Britain, Austria, Italy, Greece and France. The PDC computers process COMET commands extremely rapidly, and are compatible with client/server architectures, so providing distributed information-processing facilities for all ALNO subsidiaries, with parallel data processing. All of which proves yet again that COMET is a recipe for success that's constantly being improved, thanks to Siemens Nixdorf's continuous development program.

Rome: An Italian bank invests in KORDOBA.

In the annual Italian banking efficiency survey, from Bolzano in the north to Palermo in the south, the "Cassa rurale ed artigiana di Roma" is always up with the leaders, thanks to locally based marketing, designed to meet the increasing demand for financial services. And thanks also to Siemens Nixdorf information technology. The first generation, banking solution SIDABANK, is currently being replaced with KORDOBA "to provide the ability to react to the increasing globalisation of the European financial markets". Siemens Nixdorf will be alongside Cassa rurale on the road towards universal banking, with a TRANSDATA network based on BS2000 and SINIX computers, relational databases, open interfaces to access external databases, and programs in different languages and currencies, for economic analyses, currency calculations, correspondence, and so on. The new system is to be made even more streamlined and flexible by Cassa rurale's management, from head office to the smallest branch, creating



an even stronger bond with the bank's 100,000 customers - by improving even further the quality of the services and advice provided.

For further information please contact: Siemens Nixdorf, Informationssysteme AG, UK 41, Postfach 830951, 8000 München 83

Synergy at work

MANAGEMENT: MARKETING AND ADVERTISING

Benetton's advertising chief, Oliviero Toscani, relishes controversy and for much of 1992 seemed determined to attract it. The Italian clothes company, after all, has been roundly attacked for what many consider its obscurely gloomy or just plain tasteless campaigns.

Following newly-born babies, dying AIDS patients and oil-slicked seabirds, Benetton has now returned to an earlier cheeky advertising style. The company's latest press and magazine ad features Luciano Benetton - group founder and vice-president - naked but discreetly veiled by large black type.

In the ad, Luciano Benetton calls on customers to donate their unwanted clothes - all brands, not just Benetton's - to his 1,047 worldwide stores. Here they will be taken by Benetton trucks for redistribution to Africa, Asia and Yugoslavia by charities such as the Red Cross and Caritas.

For a fashion company like Benetton it is important to keep at the forefront of style, be it in the design of clothes or advertising. Many have accused the company of merciful advertising which was indifferent to human feelings; indeed, one year ago Luciano Benetton said "making charitable contributions... isn't our job". He said then that Benetton's advertising was neither intended to offend nor to sell knitwear, but to "raise social awareness" by simply provoking people into a reconsideration of the world they live in.

To some extent what Benetton is doing is a reflection of industry confusion over the future of brand advertising. Some of the world's largest manufacturers of consumer products - including Heinz and Nestlé - are currently debating whether it makes sense to plough hundreds of millions of dollars into advertising, when the connection with sales performance has become increasingly difficult to establish.

Nestlé, for instance, is now showing considerable interest in direct marketing, sending out 50,000 UK mail shots - including pasta samples - to promote its Buitoni brand, a different and cheaper approach to the conventional, expensive TV advertising campaign. But there is no overall pattern: multinationals in other sectors - particularly motor manufacturers in the US and Europe - have announced, through the course of 1992, heavily increased television advertising budgets.

By proclaiming the splintering and changing nature of advertising, Toscani may therefore be pushing at open doors. Where he differs from mainstream advertising bosses is by maintaining that what Benetton is doing is partly an attempt to subvert the nature of advertising.

Gary Mead looks at Benetton's latest campaign and finds style more evident than substance

Charity in fashion



Oliviero Toscani: 'We spend on advertising in a year what Fiat spends in a day'

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whereby a company communicates its core philosophy to a wider audience, prodding people into a sometimes uncomfortable awareness of their surrounding world.

Benetton's offbeat marketing strategy means that Toscani has been liberated from any concern about boosting Benetton's sales, which nonetheless increased by 7 per cent to £1,238m (£586.3m) in the first half of its current financial year, up to the end of September 1992. Benetton restricts its advertising budget to 4 per cent of its annual revenue; from that relatively small spend it has attracted a disproportionate amount of public awareness, by no means all adverse.

Toscani even suggests that spending large sums on advertising may well be seen as morally questionable: "We spend on advertising in one year in Italy what Fiat spends in one day. With the amount large multinationals spend on advertising they could make the best campaign in the world against drug abuse, for example."

To be fair, multinationals like Unilever and Mars are trying to sell individually branded consumer products; Benetton can perhaps afford to occupy the high ground because it is in a different game, that of trying to sell a company image inextricably linked to fashion accessories.

Nevertheless, Toscani intends trying to expand further the whole basis of advertising, paradoxically using his influential position with Benetton to try to develop more open attitudes. "Advertising people have done a lot of social damage by telling us a lot of lies, using fake images and fake dreams to sell us their products, so that today if you are a girl you really are a nobody if you don't look like Isabella Rossellini and if you are a boy you are nothing if you haven't got at least a 16-valved engine."

Benetton's latest campaign, featuring the semi-naked Luciano Benetton, can thus be seen on one level as another finely-calculated contortion. Once again it eschews conventional branding; it simply flings a provocative image in the face of 1,000 magazine and 150 newspaper readers, startling them into awareness of the company.

Yet far from exhorting people to go out and buy Benetton clothes, the advertisements ask readers to give clothes to Benetton for deserving causes. Hardly advertising, in the conventional sense.

Benetton is first and foremost a fashion company, and fashion is notoriously full of contradictions. Last year, charity was not for Benetton; this year it is. It is perhaps a great mistake to look for consistency in Benetton's advertising as it is to seek it in other aspects of the fashion business.

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Handel's Ottone

To judge from the recent Handel opera in London the age of lavish Baroque splendour has long gone. The only way that this production of *Ottone* reached the stage was with generous funding from a concert hall in Tokyo, where it had already been presented, and even then the organisation which was promoting it expects to make a loss of about £5,000 on its single performance at the Queen Elizabeth Hall on Monday.

In these circumstances some indulgence may be exercised over shortcomings in the staging. In fact, Patrick Garland's production, consisting of little more than a throne and a bench under the watchful eye of a Roman imperial eagle, only just deserved to be called that, rather than a concert performance in costume. (One does wonder where the money went.) But at least it had the virtue that it did not often distract from the music.

The opening night of *Ottone* in January 1723 must have been a splendid affair. Handel was writing for an all-star cast, including the famous castrato Senesino, who took the title-role, and a soon-to-be-equally-celebrated soprano, Francesca Cuzzoni, arriving from Italy for her first London appearance. The work may lack the individual flair of the great Handelian operas, but it does have its fair share of memorable solo arias.

At this performance the Senesino role was taken by James Bowman, for whom the present revival was largely undertaken. It is difficult to imagine what an impact a castrato might have had in this music, but Bowman, even these days when his counter-tenor is less malleable than in his youth, makes the music come alive with a fine sense of spontaneity. His most moving aria, "Tanti affanni", was sung with both force of expression and intimacy.

In Cuzzoni's role, Claron McFadden was beautifully lyrical, rather than dazzling. (This was the original 1723 version of the score, before Handel added extra arias to show off his soprano's brilliance.) Jennifer Smith played the ambitious mother, Gismonda, and Dominique Visse the son she tries to push on to the throne, his piercing counter-tenor making the pretender sound a spoilt child. Linda Ormiston sang the fighting mezzo role of Matilda and Michael George, in first bass voice, the pirate Emireno.

All round there was some want of personality in the singing, although that may have derived from the playing of the King's Consort under Robert King, which was always admirably stylish, but less keen to probe far below the music's surface. I note, incidentally, that Cuzzoni's fee was £1,500, which must have been a vast sum in 1723, and yet the season made a profit. Clearly, the economics of putting on an opera have changed since then.

Richard Fairman

INTERNATIONAL ARTS GUIDE

ATHENS
Concert Hall Tonight: Nikos Xydakis song concert. Tomorrow: Patrick Gallois conducts Athens State Orchestra in works by Sibelius, Nielsen and Grieg. Sat and Sun: Cracow Philharmonic Orchestra plays works by Penderecki and Szymanowski. Mon and Tues: Kenneth Montgomery conducts La Camerata in works by Haydn, Nielsen and Mozart (722 5511).

BOLOGNA
Teatro Comunale 18.00 Paolo Carignani conducts Enzo Dara's production of Cimarosa's *Amor Rende Sagace* (repeated Sat, Sun, Tues and Wed). Tomorrow: final performance of Graham Vick's production of *L'incoronazione di Poppea*. Mon: Iona Brown directs Norwegian Chamber Orchestra (529999).

DRESDEN
Semperoper Tonight: members

All stoked up over Dracula

Bloodsucking Counts can seldom count on long hibernations between movie crazes. Or between those cyclical cries of commentators that a newer, truer, sexier vampire has been born. It is only 12 years, by my guttering candle, since silken-tongued Frank Langella's *Dracula*, presiding over a pack of vampire films, was acclaimed for putting the sex back into the story. Gary Oldman for Francis Coppola is now acclaimed for doing the same in *Bram Stoker's Dracula*.

But when was sex ever out of the story? Stoker's novel is as Freudian as a pre-Freudian text could be. Apart from the cinema's first great Blood Count, every new prince of darkness has been acclaimed for re-eroticising the role. Bela Lugosi made women swoon; Christopher Lee kissed out sex appeal as storks dropped like flies; and now Oldman's metamorphic seducer, inducing orgasms in his women as pollen induces sneezing, is hailed for – yes – putting the sex back into Stoker.

Certainly something is being put into Stoker. Coppola directs as if he has been sitting on a Pandora's box of pictorial invention since *The Godfather*. Out fly wild painted mountain scenes, shadows that move independently of their owners, giant diary pages embossed on blood-red landscapes, snuffing Steadicams sailing through undergrowth, blood-wielded monsters flung against walls and becoming an army of rats, and an anti-hero who changes guise as often as – well, as Coppola himself in the most protean career any major film-maker ever had.

Do we detect a hint of self-portraiture, even unwitting? After *Godfather III* – Corleone-Coppola as King Lear –

The film is an education in lyrical chaos. The first six days of *Creation* must have been something like this: magnificently disorderly, terrifying, stroboscopic. Writer James V. Hart (of *Hook*) claims his screenplay is true to the untraced inspirational founts in Stoker's original: he has talked about warrior princes fallen from grace and Victorian sexuality put on the psychiatrist's couch. But the script seems muddled and multi-directional to me. Are we supposed to giggle when Anthony Hopkins' Van Helsing outlines to the dead Lucy's grieving fiancé his post-funeral arrangements: "I just want to cut off her head and take out her heart." Coppola cuts off the script's

head and puts in some art. Base matter is duly set boiling with being. As *Apocalypse Now* rearranged the face of nature, weaving man's own features into the jungle vistas, this *Dracula* makes the landscape symbiotic with the living beings. Keauh Lee's amably callow Jonathan Harker, a hero-narrator lost in his story like Martin Sheen up the Mekong, finds Dracula-Kurtz in his lair and stumbles on the great Gothic secret of existence. This is that the average fearful human being, unversed enough by life before death, is horribly afraid that there is life after death and lots of it.

So Gary Oldman's Count is an appetite incarnate, an Id that clothes itself in different guises. He dies in medieval Romania, an armadillo-armoured warrior. He rises to meet Reeves as an ageing, monster-wigged dandy with mutinous shadow. And later he mutates into a frockcoated dark-glassed seducer, a wolf, and a ravening bat-monster.

Portrait of the film-maker as rabid quick-change artist; and portraits of the audience as his willingly terrified victims. As Count Coppola ravishes our senses with some of the most beautifully haywire scene-painting since Hieronymus Bosch. Count Oldman taps the tuning fork of his lust, pitched to the human scream, on demure Mina (Winona Ryder) and not-so-demure Lucy (Sadie Frost).

Yes, the film is foolish in its drawing-room scenes: all gowns, dinner jackets and Brit accents waiting to be savaged by the primitive. But two scenes leap towards brilliance, one, the dark-glassed Count ushers Mina off a London street into an early kinematograph show, where literal ravishment is rhymed with the aesthetic ravishment of a steam train rumbling towards

a screaming audience. In the other, the massed band of heroes and heroines gallop over midnight crags to their revenge rendezvous at Dracula's castle, in a paint-and-matte sequence as kinetic as a Saturday matinee serial and as richly-coloured as one of the *Coronado-Poe* films on which Coppola served his apprenticeship.

Beside sequences like these, the putting-the-sex-back-into-Stoker passages seems tired and dutiful. Here an orgasm, there a rape; somewhere else a frolic with three nude maidens born out of giant bed-sheets like the Rhinemaidens in the time-tunnel *Ring*. No, the sex is an old old story. What makes this *Dracula* special is the hand and eye of a great film-maker playing God, in the few interludes when the script and its post-Freudian prescriptions allow him to.

The delightful *Midnight Sting*, despite title, has no night-walkers sinking sharp body-parts into their victims. Unless you count man and ex-con James Woods, his brain honed to a point by years of gainful imposture. Fresh from jail, he is determined to give Diggstown ("the rural capital of cash fighting") and its owner Bruce Dern, who won the town after a crooked bet, a boxing night to remember. Woods puts up ex-prizefighter Lou Gossett Jr, a sagging-chested 48, and wagers that he will win ten fights in a row against local comers.

Seconds out. Ring bell. Roll camera. Director Michael Ritchie (*The Candidate, Smile*), adapting a Leonard Wise novel, gives the all-day boxathon the right Rockyish rubato of slow builds and sudden flurries. And this tale of a ringside "sting" has a cunning sting in its own tail. But the real prize-fight happens outside the



Coppola's magnificent foray into lyrical chaos: Gary Oldman and Winona Ryder in *Bram Stoker's Dracula*

arena: in the three-way play-off between the stars. Woods is a human dynamo, all fizzing wires and switch-on smiles: Gossett is a cowering old bear lumbering after new honeypots; and Dern, with his rugged rodent charm, does more expressive things with his teeth than Dracula ever dreamt of.

Elsewhere it is desperation week at the cinema. Avoid *Francesca Comencini's Anna Belli Partage*, a French film about *l'amour* in which *l'ennui* takes over early on. And send

only those moviegoing friends time-warped in the 1960s to Amos Poe's *Triple Bogey On A Par Five Hole*. The shaggy-dog title denotes a shaggy-dog film: four characters drifting round New York in a yacht while a fifth (Eric Mitchell) tries to unravel their mystery-prone family history. Deeply minimalist, deeply minimal.

It is never too late to say goodbye, and Audrey Hepburn deserves a last boutquest from a lasting admirer. She was a star for a simple reason. She had a

RA's plans for 1993

The early work of Georges Rouault; the city paintings of Pissarro; a major retrospective of 20th century American art; and Master drawings from the Getty Museum are the main dishes on the Royal Academy's exhibition menu for 1993.

There is also a late dessert, the cache of Modigliani drawings which he gave to his physician and which have recently come to light: 200 are to be shown in January 1994 and they are expected to increase the reputation of this rather stereotyped artist.

As ever the Summer Exhibition fills the RA from June 6. Last year it attracted 122,000 visitors and 1,700 of the 12,000 submitted works were hung. This year the RA will take 20 per cent of the price of any art sold.

Following the success of its new Sackler galleries, the RA is launching a £7.5m appeal to refurbish its main 19th-century rooms. It is also casting eyes on the nearby Museum of Mankind. If this, as planned, moves its exhibits back into the British Museum after the final opening of the British Library, the RA would like to take over the space and make it the national centre for architecture.

The RA had a good financial year in 1992, with attendances breaching the 1m mark. There was actually a final surplus of £20,000. But secretary Piers Rogers forecasts two difficult years ahead, with sponsorship support increasingly hard to find. The latest exhibition, *The Great Age of British Watercolours*, is drawing disappointing attendances in its opening weeks. A.T.

Opera

Rheingold in Chicago

Planned as the start of a new *Ring*, this *Das Rheingold* at the Lyric Theatre, Chicago has its definitive moment in the second scene, at the point where the assembled gods are wondering quite what to do. As in the opera at this juncture, a lot of diverse forces have been brought together – in the cast, in the orchestra, in the design elements – but the spirit of fire has yet to arrive.

Zubin Mehta conducts an extraordinarily thin-textured performance, one which, in its disconcerting starts and stops, suggests old-fashioned accompanied recitative and which never lifts to embody or empower the music. August Everding, the producer, opts for an easy literalism and easy stereotypes (the interpretation of Fricka as a wheedling mummy is grotesque). John Conklin's design ideas are borrowed from hither and yon, and just dumped on the stage.

The collage quality of the production is revealed at once, in the imagery displayed during the orchestral prelude: first a huge projection of a family pre-Columbian mask with a broken nose (only at the other end of the opera does the apparition of Fricka finally suggest this is her signature), then the three nymphs spinning a rope of blue light, then the Rhine (a water photograph at the back of the black, grille-aded box in which everything takes place) and her maidens.

These last are doubled – and this is the production's one thrill – by three flying acrobats in elasticated harnesses, using the great height of the Chicago stage opening to dart and bounce and flutter with

marvellous agility. Even this display, though, is not as magical as it might have been without the ineffective efforts to disguise the machinery, and there is a similar not-quite-achieved feel to other aspects of the staging.

For no very good reason, the scenes in the gods' world incorporate a Japanese-style low rectangular enclosure painted in cinnabar red. The giants are shadowed by immense framework puppets, which soon lose their surprise and begin to look merely redundant. And the costumes are all over the place: long black robes and purple sashes to make the giants look like a couple of monsignors, a Fricka done up in decadent splendour as cousin to Herodias and Frick and Donner in hikers' leathers. The production's virtues have to be sought among the cast, where strengths abound. The presence of so many international names – James Morris as Wotan, Ekkehard Wlaschitz as Alberich, Matthias Hölle as Fasolt – looks like a cheque-book casting, but it has impressive results.

Mr Morris comes to Chicago having sung his role everywhere from San Francisco to Covent Garden, and on two recordings, but he still sounds fastened to and driven by the urgency of Wotan's dilemma: with no hint of any

discomfort through a hefty stretch of impressively hefty singing, he can afford to colour the occasional attack with a grating strength, and, if anything, he sounds more purposeful than he has before.

Mr Wlaschitz's severe, black voice and presence cannot reach to the intimacy of the opening scene, but thereafter this is a stark portrayal.

And Mr Hölle produced sound and phrasing of a ravishing quality to suggest in Fasolt the pride and perfection of the humble.

Equally admirable are some of the younger singers. Dennis Petersen

brings a sudden burst of life to the stage in his appearance as Mime; his singing is quick and sure, and neatly characterised without being turned into a creak, while in his acting he leaps out from the slough of the production.

Nancy Maultby is splendidly sure and strong all the way down to Erda's depths; Mark Baker is a lustrous Fröh; and Bryn Terfel, no less, brings his musicality, burly eagerness and confident vocal force to the part of Donner, which seems far too small a space for a singer of his distinction to be crammed into.

The opera is always waiting to be stolen by Loge, and this muddled production puts nothing, dramatically, in his way. Barry McCauley sings the part with a Heldentenorish resolution and, though his acting tends to be careful, easily has the last laugh as his gods climb into Valhalla through the production's heavy-handed image – red poles emerging through the gold stairway – of blood to come.

Paul Griffiths

European Cable and Satellite Business TV

(all times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0700: 22:30

MONDAY
Super Channel: West of Moscow 1200.
Super Channel: Financial Times Reports 0630

TUESDAY
Sky News: Financial Times Reports 0830

FRIDAY
Super Channel: European Business Today 0700: 1200: 22:30
Sky News: Financial Times Reports 0530

SATURDAY
Super Channel: Financial Times Reports 0830
Sky News: West of Moscow 1130: 22:30

SUNDAY
Super Channel: West of Moscow 1830
Super Channel: Financial Times Reports 1900
Sky News: West of Moscow 0230: 0530
Sky News: Financial Times Reports 1330: 2030

programme. Feb 5: Anne-Sophie Mutter. Feb 6: Stéphane Grappelli 85th birthday concert (071-278 8916)

■ MADRID
Auditorio Nacional de Música
Tonight: Trio de Florencia plays works by Schubert, Fauré and Ramón Ramos. Tomorrow, Sat, Sun: Luis Izquierdo conducts Spanish National Orchestra and Chorus in works by Turina, Szymanowski, Grieg and Wagner. Tues and Wed: I Solisti Aquilani play Mozart (337 0100)

■ PRAGUE
CONCERTS
South Bank Centre Tonight and tomorrow in Festival Hall: Franz Welser-Möst conducts LPO, with piano soloist Mitsuko Uchida.

Tonight in QE Hall: Neville Marriner conducts Academy of St Martin in the Fields. Tomorrow in QE Hall: Paco Pena. Sat:

Vladimir Ashkenazy conducts RPO in Walton's Violin Concerto (Joshua Bell) and First Symphony. Sun: English Chamber Orchestra plays Mozart and Vivaldi. Tues: Welser-Möst conducts Schubert and Stravinsky. Next Thurs: Yehudi Menuhin conducts YMSO. Feb 7: Boulez conducts Messiaen and Carter. Feb 8: Solti conducts Vienna Philharmonic (071-928 8800)

Barbican Tonight: Ian Marlin conducts LSO with piano soloist Bruno Leonardo Gelber.

Tomorrow: Nikolaus Harnoncourt conducts Chamber Orchestra of Europe in Mozart programme. Sat: Gidon Kremer violin recital. Sun: Richard Hickox conducts Elgar's *The Light of Life*. Mon: John Adams conducts London Sinfonietta in all-American

tomorrow and Sun, and Hansel and Gretel on Sat, with no further performances till Feb 10. Martin Turnovsky conducts a new production of *Un ballo in maschera* opening on Feb 21 (265353)

■ For pre-booking and information about these and other events, contact city centre ticket agencies (Sluia, Wenceslas Square 28 in the passage, tel 261602, or Bohemia, Na Prikope 16, tel 228738, or Melantrich, Wenceslas Square 38 in the passage, tel 228714) and theatre box offices.

■ STOCKHOLM

OPERA
Jiri Belohlávek conducts Czech Philharmonic Orchestra in Rafael Kubelík's Invocation and Beethoven's Fourth Symphony tonight and tomorrow in Drottningholms Slott. Wed: Panoch Quartet. Next Thurs and Fri: Andrew Davis conducts Elgar and Martinu (286 0111). Sat in Smetana Hall: piano recital by Sequeira Costa. Sun: Clemencine Consort plays sacred music by Vivaldi. Next Wed: Maxim Shostakovich conducts Prague Symphony Orchestra in works by Beethoven and Shostakovich (232 2501)

OPERA
A new production of *La scala di seta* opens tomorrow at National Theatre. The repertory also includes *The Barber of Seville* and *La forza del destino* on Sat (205364). Estates Theatre has *Le nozze di Figaro* tomorrow and Sun (228658). Prague State Opera has *Die Fledermaus* (244130)

CONCERTS
Sat afternoon at Berwaldhallen: concert performance of Frank Martin's *Le Vin Herbe*. Sun afternoon: Brahms' First Serenade and Stravinsky's *The Soldier's Tale* (784 1800). Next Wed at Konserthuset: Leif Segerstam conducts Stockholm Philharmonic Orchestra in works by Strauss, Lloyd Webber, Well and Respighi. Feb 7: Anne Sophie Mutter (244130)

■ DRESDEN
Semperoper Tonight: members

The view from Silicon Valley



"If the US fails to choose the semiconductor industry as a winner, Americans can producers may well become long-run losers in the rigged game of international competition." No sentence better encapsulates the attitude in Laura D'Andrea Tyson's book.

The book is both thought-provoking and important. But it is important even more than it is thought-provoking. It is important for three reasons: because of the ideas it advances; because its author is now chairman of President Clinton's Council of Economic Advisors; and because the president's choice itself sends a signal. Where the Reagan and Bush administrations went shamefacedly and half-heartedly, this administration will advance with conviction.

Professor Tyson's appointment has been roundly criticised by academic economists, mainly for the wrong reasons. Being a first-rate theoretical economist is neither a necessary nor a sufficient condition for being a good policy adviser. Believing both in the division of labour and learning by doing, economists should understand that. Certainly, Mr Clinton has no cause to share the snobbery of professional economists. What he will want to know is whether his adviser shares his objectives.

If he has read Prof Tyson's book, he will know that she does. It argues strongly for government support of American "high-technology" industry. Its core is a set of case studies of how international competition in high-technology production is distorted by foreigners. Her principal conclusion is that the US "can no longer afford the soothing but largely irrelevant position that market forces alone should determine industry outcomes in the future."

Prof Tyson argues that:

- Competitive advantage in high-technology production is man-made.
- High-technology industries are "strategic" in that "they fund a disproportionate amount of industrial research and development... and pro-

WHO'S BASHING WHOM?

Trade Conflict in High Technology

By Laura D'Andrea Tyson

Institute for International Economics, \$25; Longman, £19.99. 324 pp

vide quasi-rents or higher returns to labour than those available in most other economic activities".

• "The potential strategic threats posed by foreign oligopolistic control in some high-technology industries should be a cause for policy concern... especially when this control is exercised by the Japanese" (my emphasis).

• Many of America's trading partners "are convinced that high-technology industries are strategic, and they are willing to protect and promote them".

• Finally, "it is utopian to imagine that the world will have enforceable rules for high-technology trade and investment any time soon".

Her answer, one derived from her case studies of obstacles to access to the Japanese market in computers, cellular telephones and semiconductors, and of experience with Europe's Airbus programme, is what she calls a "defensive and domestic policy".

"I recommend," writes Prof Tyson, "that the nation's trade laws be used to deter or compensate for foreign practices that are not adequately regulated by existing multilateral rules... In addition, I believe that, in pursuit of defensive objectives, US policymakers should be guided by the principle of selective reciprocity and motivated by the goal of opening foreign markets. Wherever possible they should favour approaches that encourage trade and competition over those that discourage them."

Prof Tyson is right to call herself cautious. She recognises, for example, that "even if one accepts the notion that competitive advantage in [high-technology] industries can be created by government action, one need not conclude that such action is warranted – it all depends on the costs and the benefits." She accepts too that "trade policy is incapable of solving the competitive

difficulties facing this nation's high-technology producers" and shows particular awareness of the many drawbacks of voluntary export restraints and anti-dumping measures.

What is more, she even admits that "flawed domestic choices, not unfair foreign trading practices, are the main cause of the nation's long-run economic slowdown". Meanwhile, her favourite industrial policy seems to be support for civilian R&D, including direct government funding of "pre-competitive generic technologies".

How far are her positions persuasive and, persuasive or not, what would be the consequences, both for the US and for the world, of attempts by the US to do what she recommends?

Questions must be raised about many of her arguments. Is Japanese success in high-technology manufacturing not explained by the country's high savings and its hard-working and highly educated population? What about the failures that litter the history of attempts by governments to promote high-technology industry? Is Airbus an economic as well as an engineering success? If high-technology leadership generates large positive spillovers, why did the US, the unquestioned leader of 20 years ago, perform relatively poorly thereafter? Do the spill-over benefits of high-technology industry offset the costs imposed by incompetent attempts to promote it?

Yet the principal concern must no longer be whether Prof Tyson is right, but rather with the consequences of her views. One could be to give carte blanche to US politicians and lobbyists, who are itching to have a go at perfidious foreigners, particularly the Japanese. Another could be to flood the world economy with high-technology products, to the great pleasure of consumers and the frustration of producers. Yet the most important could well be still more trade friction, as the US adopts her narrowly sectoral and bilateral focus. Prof Tyson believes in "cautious activism", but who will rein in the incautious activists?

Martin Wolf

In the optimistic case, the PSBR falls to below £20bn in 1997-98 and is then set to fall further. But this case is based on a rather unrealistic model. The pessimistic one, where the PSBR rises to more than £20bn

British budgetary policy this year will be more interesting than usual. There will be two Budgets – the last of the tax-only ones this March and the first of the new-style ones bringing spending and tax together in December.

More important, the chancellor faces a medium-term problem – an entrenched budget deficit that is not just the result of recession.

There is a good deal of uncertainty – intellectual as well as political – about just how large the correction should be, by what means it should be carried out and when to undertake it. Sound finance advocates got a lot of egg on their faces by predicting disaster from Ronald Reagan's budget deficits.

The main danger is not so much a sterling crisis or an inflationary explosion, as a process of creeping debilitation, as in the US, where budgetary stringency has become the main influence on foreign and defence policy, and where more of the Budget has to be devoted to debt servicing.

The latest Green Budget, Tax Options 1993, just published by the Institute for Fiscal Studies in collaboration with Goldman Sachs, provides the best available insight into the UK problem. It also marks the first appearance of political correctness in this series. "If an executive knows that she is going to buy a machine next year, it costs her little to buy it this year instead if it saves tax."

The Green Budget authors trace three possible fiscal paths. In the base line case there is, as the Treasury hopes, a modest recovery in the economy in the next financial year followed by 3 per cent average growth in the years to 1997-98. This growth rate is regarded as sufficient to reduce unemployment slowly.

Suppose the government stuck to existing public spending plans and did nothing but adjust tax thresholds and specific duties for inflation? On the baseline projection, the public sector borrowing requirement would rise to about £55bn in the next two financial years – more than 9 per cent of gross domestic product if privatisation proceeds are excluded, with only minimal improvement in later years.

In the optimistic case, the

PSBR

falls to below £20bn in 1997-98 and is then set to fall further. But this case is based on a rather unrealistic model.

The pessimistic one, where the

PSBR rises to more than £20bn

by the later 1990s, unfortunately more believable.

To the morally minded, even the baselines prospects will be self-evidently scandalous. The Green Budget, however, rightly goes into some detail on just how much correction is required. A sensible long-term objective would be to stabilise the ratio of public sector debt to GDP once the

PSBR

is reduced to 3 per cent.

What will happen eventually? If the basic, lower and higher income tax rates were all raised by 2 pence in the pound, if all allowances and limits were reduced by 20 per cent, if the excise duties were raised by 20 per cent and if VAT were increased by 3 percentage points, then the chancellor would raise in a full year £22bn. This ignores, of course, all the adverse effects on demand and confidence from such a package, as well as the riot which would be likely on the backbenches.

One green paper idea is to extend the tax base by abolishing VAT zero rating, with higher social benefits to offset the regressive effect. Such a package could eventually yield £20bn a year. On top of this there could be revenue from taxing financial services and environmental measures such as the proposed carbon tax.

There is, of course, no reason why the savings required should all be obtained by tax increases. The IFS authors do

discuss various spending cuts.

Some proposals, such as

privatising

public sector

and

privatising

public sector

FINANCIAL TIMES

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Thursday January 28 1993

Japan's G7 agenda

JAPAN'S swelling trade surplus, which is on course to return to mid-1980s proportions this year, will, regrettably, guarantee a tense run-up to July's summit meeting of the Group of Seven industrialised countries in Tokyo. The surplus continues to provide a red rag to the same US protectionist bulls responsible for yesterday's anti-dumping tariffs on steel imports. But the Japanese government can pre-empt these complaints. It is stagnant imports into Japan that are swelling the surplus; domestic stimulation is the best way to stem the tide.

Japan's export performance has, in fact, been rather disappointing recently. US not Japanese industry has better demonstrated how to soften the blow of a fall in domestic demand by shifting production abroad. US export volumes grew by 5.8 per cent in the year to the third quarter of last year while Japanese exports grew by just 1.2 per cent over the same period. But US import volumes rose by 9.2 per cent while Japanese imports fell by 4.4 per cent.

These trends are likely to continue over the coming year. An accelerating US recovery, alongside a sluggish world economy, will mean a rising US trade deficit. Meanwhile, yesterday's news confirms that the slump in Japanese consumer confidence and spending is deepening. Department store sales fell by 3 per cent in 1992 and 5.7 per cent in December, compared with a year earlier.

Naturally, Japan's bureaucrats

are nervous about stoking up the economy merely to stave off international trade pressures. Excessively low interest rates in the late 1980s were to blame for the subsequent inflation. But domestic considerations now demand a looser policy stance. Bank lending remains sluggish, industrial output fell last month by 8.2 per cent on the previous year and the high level of unsold inventories shows no sign of falling. A recovery in private domestic demand is many months away, despite the official view that recovery is imminent.

A further, and sizeable, cut in the official discount rate is long overdue. But there is little chance that interest rate cuts alone will persuade Japanese industry to start investing and debt-burdened banks will not be able to start lending again for years. The priority for the Bank of Japan must be to tackle these bad debts directly, before profit-taking pushes the stock market down further.

For rapid results, Japan needs a fast, and easily reversible, fiscal stimulation. Reversibility argues for public spending over tax cuts; speed is best achieved by accelerating planned public works spending into the first half of the year so that the coming financial year's austere budget can be bolstered by a supplementary budget announced at July's G7 summit. Rather than pandering to the protectionist lobby, President Bill Clinton could then present a US budget deficit-reducing package as a mutually beneficial G7 deal.

Needlessly bust

WITH THE number of business failures showing no sign of abating, the suspicion is growing that Britain's recently revised insolvency laws are still dangerously deficient. Potentially sound businesses are being needlessly broken up. Insolvency fees appear sky-high. And the new procedure of administration, intended by the 1986 Insolvency Act, to give potential survivors a breathing space, has, on one estimate, been used in less than one per cent of insolvency cases.

The clearest evidence of a bias against resuscitation lies in the preferential treatment accorded to the Inland Revenue and the Customs and Excise. Whereas unsecured creditors have a continuing interest in keeping a company afloat, government departments know that as preferential creditors they can usually extract their money quickly in an insolvency. Voluntary arrangements with creditors designed to permit companies to trade their way out of trouble are thus frequently blocked.

Insolvency can also appear unduly tempting for the banks where they have the benefit of security. Certainly the infrequent resort to administration reflects their predilection for receivership. Not that bankers are exclusively to blame. Administration orders are expensive, difficult to obtain and risky for directors whose conduct may be investigated by the administrator.

It does not help that insolvency practitioners themselves can be

involved in potential conflicts of interest. There have been too many cases of investigating accountants subsequently conducting lucrative receiverships after pronouncing borderline companies beyond hope. Creditors' committees have not found it easy to prevent insolvency practitioners stringing out receiverships, thereby swelling fees. A more flexible and less expensive sanction than seeking redress from the court is called for.

In trying to promote the practice of intensive care, there is clearly a balance to be struck. The problem with a lenient approach like the US Chapter 11 bankruptcy procedure, which leaves directors in charge, is that companies can rack up inordinate losses at the creditors' expense for too long. This can threaten the viability of a whole industry, as in the case of the US airlines. Yet as Coopers & Lybrand has recently argued, there are plenty of ways in which Britain could avoid that risk. It suggests, *inter alia*, encouraging company voluntary arrangements by introducing a stay on creditors' remedies while rescues are put together, and making administration orders easier to obtain and more attractive to directors.

With unemployment soaring and business failures running at an estimated 80,000 or so a year, insolvency reform is no longer wholly devoid of political sex appeal. The president of the Board of Trade, Mr Michael Heseltine, should give it higher priority on his agenda.

New Mercedes

AFTER TWO years of post-unity boom, the German motor industry is inhibiting a high-octane dose of reality. Since the German economic downturn became evident last summer, the main German producers have been accelerating announcements of labour and output cuts. Volkswagen's new chairman estimates production costs exceed Japanese manufacturers' by 30 per cent. VW has yet to deliver a proper response. By contrast, Mercedes-Benz has unveiled a strategy to meet what may be the most wide-ranging challenges in the company's history.

The motor subsidiary of Daimler-Benz is putting forward a plan with consequences and implications for the whole of German industry. It is broadening its product range, moving into the city car and "multi-purpose vehicle" segments, pruning management, transferring assembly to Spain, South Korea and Mexico, and searching for international partners, especially in components.

Mercedes' problems partly mirror those of German manufacturing in general. High labour charges, relatively short working hours and the rise in the D-Mark will lead to a deterioration in the company's costs of 15 to 20 per cent this year *vis-à-vis* several European countries. Competitive disadvantage is doubly hurtful during recession; German car sales may fall 15 per cent in 1993.

Mercedes has to tackle weak points embedded in the company's culture. It is paying the price for failure to heed shifting international patterns of supply and

demand. Japanese luxury car makers have undermined its presence in the US. Customers are turning away from status symbols in search of vehicles offering greater practicality and value for money. Preoccupation with quality is laudable, but the "Mercedes-knows-best" mentality has sometimes insulated the company from the marketplace.

Recognising this, Mr Helmut Werner, Mercedes' chief executive-designate, has condemned the company's tendency to "over-engineer" products. Following a line taken by Chrysler in the US, Mercedes wants to move to "target pricing". Its engineers will no longer be driven by dreams of creating the "ultimate" car - but by what customers want to pay.

Mercedes' step down from *haut-ter* into a wider market is not risk-free. It must cut costs, but not technical excellence. It must shed staff when Germany's traditional consensus with labour has grown brittle. Daimler's motor operations must achieve a virtual corporate revolution at a time when the company's overall diversification strategy faces difficulties.

Backed by its dominant shareholder, the Deutsche Bank, Daimler-Benz undoubtedly has the long-term financial muscle to see the changes through. If the plan succeeds, Mercedes could offer a blueprint of how Germany's top companies will look after the year 2000. Mercedes will be leaner, fitter, more flexible and customer-oriented. And its manufacturing will be a lot less concentrated in Germany.

Mr Giovanni Agnelli, chairman of Fiat, Italy's biggest private sector company and one of the world's largest automotive groups, will today reveal the financial health of the group in his annual letter to shareholders.

In contrast with previous years, when the letter has contained mostly good news, this year is different. The document comes at a testing time for Fiat, which is controlled by the Agnelli family, and for its 71-year-old chairman who will hand over to his younger brother, Umberto, in June 1994. The handover will come while many of the challenges facing Fiat, founded 93 years ago by Mr Agnelli's grandfather, remain unresolved.

Today's letter will make sombre reading. Many industry observers expect preliminary 1992 results to indicate a small loss at the group's main Fiat Auto cars subsidiary, which accounts for almost half its Ls 60,000bn (£25bn) annual turnover. The car business includes Lancia, Alfa Romeo, Ferrari and Innocenti.

Problems with other sectors, notably its Iveco commercial vehicle subsidiary - in loss for the past two years - and with its tractor and earth-moving equipment operations, remain pressing.

Group earnings have been falling steadily since their peak in the late 1980s. In spite of a one-off gain from the sale of non-core subsidiaries, net profits after minority interests in 1991 declined by more than 30 per cent to Ls 11.14bn from Ls 16.35bn in 1990 - itself a sharp fall from the Ls 36.05bn made in 1989.

While many leading car makers are experiencing hardship because of the economic downturn, Fiat's problems run deeper than most. Its dominance of Italy's private sector makes the question of whether it can resolve its difficulties a matter of national importance.

The state of Fiat's financial health affects more than the Agnelli family, which still owns almost 40 per cent of the company. Fiat and its subsidiaries account for about 11.4 per cent of the capitalisation of the Milan stock exchange, while the group's 300,000-strong workforce makes it one of the biggest employers in Italy.

The group's problems are concentrated on the car side. In 1988 and 1989 it was challenging Germany's Volkswagen group for leadership of the west European new car market. But by last year Fiat had fallen to fourth place behind VW, General Motors and Peugeot. In 1992 Fiat sold an estimated 1,605,000 cars, 7.4 per cent fewer than in 1991. By contrast, VW, GM, Peugeot and Renault all increased their sales.

The impact has been greatest in the domestic market, once Fiat's uncontested domain, where foreign competition has undermined its earlier dominance. The main cause of its difficulties is an ageing model range. Although the small Uno hatchback, launched in 1983, has hung on to its position as the best-selling car in Italy, demand has been denting by newcomers such as Ford's Fiesta, Renault's Clio and the Peugeot 106.

Other Fiat models, such as the facelifted big Croma saloon, now more than seven years old, and Lancia's flagship Thema model, which dates from late 1984, are also showing their age. "The group virtually missed an entire generation of new cars," says Mr John Longhurst, European motor analyst at James Capel, the London stockbroker.

Even more recent models, such as the mid-sized Tipo hatchback, have proved disappointing. The Tempra saloon, closely related to the Tipo and introduced in 1991, has done much less well than expected, while recent models from Lancia and Alfa Romeo have also turned in average performances.

Fiat's share of its home market has shrunk to 4.3 per cent from a peak of about 60 per cent in 1988. In an effort to arrest its decline and regain market share Fiat has sliced profit margins with cut-price financing deals and generous trade-ins.

The problem of the group's car business will be exacerbated by the expected downturn in domestic

Italy's largest private sector company is counting on a new range of cars to regain momentum, writes Haig Simonian

Fiat searches for a model solution

demand this year. After Italian car sales reached a peak last year, the market, Europe's second-biggest after Germany, looks set to falter as recession bites. Sales in November fell by 11 per cent - the first double-digit percentage point drop for years - while December sales were 8 per cent down on the previous year.

Meanwhile, foreign manufacturers have mounted an unrelenting attack. Ford's Fiesta now vies with the Fiat Panda as the second-best-selling car in Italy. VW and GM have also benefited at Fiat's expense - sales of the Volkswagen marque rose by almost 21 per cent last year, while GM's Opel soared by almost 34 per cent.

Now Fiat faces an additional challenge from Japanese production in Europe mainly by Nissan, Toyota and Honda in the UK. Although imports of Japanese-built cars to Italy are restricted by a long-standing bilateral agreement, the new EC-produced models are not subject to such curbs.

Nissan's sales, founded on its UK-made Primera, leapt by nearly 51 per cent to more than 26,000 in 1992, albeit from a relatively small base. Late last year, the company started selling in Italy its Sunderland-built Micra small car, a model aimed straight at the heart of Fiat's main market. Before long, UK-made Toyotas and Hondas will be following Nissan.

Fiat's answer has been a huge investment drive to update its range. The group has earmarked Ls 140,000bn in spending between 1992 and 1998 to renew its models and build factories. Within the next six years it plans to unveil 18 new models (a figure which includes the Cinquecento minicar and Alfa 155 saloon) brought out last year.

No model will be more important

to the fate of the car business than the "model B", which will replace the Uno. Scheduled to be unveiled at September's Frankfurt motor show and to go on sale later this year, it will be a crucial factor in improving the group's fortunes, with output of 600,000 units from three plants a year.

The first cars will start rolling off the assembly line at Fiat's big greenfield facility at Melfi in southern Italy in the second half of the year. The factory, which will turn out 450,000 cars a year at full capacity in late 1994, is aimed at matching the productivity of its rivals. Also in the south, at Pratola Serra, Fiat is building an engine works which will produce 3,600 engines a day for Melfi and other facilities.

Though the factories will be highly robotised, they will avoid the occasional over-reliance on automation seen at Fiat's showcase Cassino plant in the 1970s and 1980s. The investments have been accompanied by the closure or restructuring of smaller or less efficient facilities such as the Desio and Chiavasso works in northern Italy.

Finally, the group is also looking to new markets to reduce its dependence on Italy and provide growth which is no longer obtainable in its main west European markets. Crucially, it still has to crack its perennial problems in the UK, where it captures barely 2 per cent of the market.

Outside western Europe, it bought 90 per cent of FSM, Poland's

OBSERVER



It's the number of times I've been on television

times higher than a decade ago. Households with payments over six months in arrears also increased by 28 per cent to a record of over a third of a million.

Whatever became of the action to stop most of the re-possessions, which the prime minister promised on Desert Island Discs last year?

Snuffed out

■ If Nalgo, the white-collar local government union which backed yesterday's successful compensation claim for damages resulting from passive smoking, really wants to send a warning shot across the bows of all employers who ignore the risks of smoking to non-smokers, perhaps it should start by imposing a no-smoking policy at its own London headquarters.

Traveller's tale

■ Is Observer alone in thinking Tony Pidgley, boss of highly-rated Berkeley housebuilding group, sounds too good to be true?

Last night's BBC Radio 4 programme - Counting the Cost - gave a fascinating insight into the Bentley Turbo driver's humble background. Now 45, he was a Barnardo boy until the age of four, and was then adopted by gypsies, lived in a railway carriage, and was only 10 when he did his first deal. He bought a sow and profited

market share or to foreigners seeking to break into the Italian market. Although Cogefar Impresit has been hurt by the downturn in the Italian construction sector and the country's growing scandal over kickbacks to political parties and speculative buying on the hope of takeovers has pushed up shares of all three companies.

But will asset sales be enough to stanch Fiat's cash hemorrhage? Two important and unexpected factors have worked in its favour in recent months. The lira's devaluation last September and subsequent exit from the European exchange rate mechanism means Italian exports are now about 20 per cent cheaper against the D-Mark and most of the currencies of Italy's main industrial European rivals.

The devaluation "has put the clock back to 1987", says one senior Fiat executive. The 20 per cent drop compensates for four years during which Italy's competitiveness declined by an annual 4 to 5 per cent against its main trading rivals, he says. With inflation running at an annual rate about 5 per cent higher than that of France and Germany, Italian goods were becoming steadily less attractive abroad.

The lower value of the lira is likely to force importers to raise their prices in Italy, although few have done so yet. Higher prices from competitors will allow Fiat to increase margins at home by eliminating expensive customer incentives. "We now believe we can keep our market share without being bloodied in terms of margins," says the executive.

The cheaper lira will also enable Fiat to cut prices abroad, potentially allowing it to sell more cars. Or it could maintain existing prices but improve its profits thanks to the cheaper lira. The signs are that it will choose the latter course. "We don't think a price cut will let us gain market share in such difficult conditions," the executive says. "We are not there to start a price war."

Fiat's second piece of good fortune came with last July's agreement between employers and trade unions to abolish the *scala mobile* wage indexation system. The agreement should help to limit the high domestic labour costs which employers have cited as one of their biggest competitive disadvantages. The agreement was "a victory", according to the Fiat executive, "but only one which has brought us back to previous competitive levels".

The two developments may have taken some of the pressure off the Fiat group, especially on the cars side. But the benefits will take time to come through. Much will still depend on selling assets, especially if the car market deteriorates further and pushes Fiat's auto operations deeper into the red. The Fiat executive does not exclude such sales, but stresses that no negotiations are currently under way for any of the retailing, construction or insurance subsidiaries. In any event, Fiat will not undertake a "fire sale", he stresses.

He also dismisses persistent reports in the Italian press of the sale of a stake in Fiat itself to a leading Japanese car maker - the most often mentioned contender being Toyota. "I've got fed up denying it and treat it now as a joke," he says.

Ultimately, it is on the success of its new models that Fiat's fate depends. Pending the introduction of the Uno replacement, this year's outlook for the group remains "dismal", according to one industry observer. Demand for cars is expected to become more competitive, especially in Italy, while competition will probably intensify.

Fiat will continue to be affected this year by the lack of appealing new models while one-off financial costs stemming from plant closures and the possibility of related labour disruption in the face of continuing job cuts and short-time working may worsen. Even assuming the models restore Fiat's status in the west European market and its fortunes at home, the group faces at least two more taxing years.

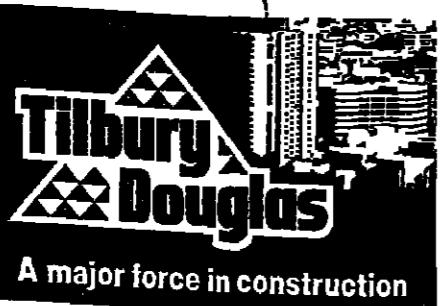
His gypsy family never bought anti-freeze for its fleet of lorries. Instead, young Pidgley has given the job of draining the radiators last thing at night and refilling them first thing in the morning. He owes a key lesson - "careless talk costs money" - to his gypsy horse-dealing Uncle Vic, who Pidgley still thinks knows more about real economic events than the chancellor of the exchequer, who seems keen to court him as one of that rarest of British species: a successful housebuilder.

Another of his admirers is NatWest Securities' Angus Phaure, one of the City's top building analysts. He says Pidgley knows more about making money than anybody in this bank, and describes his grasp of the UK housebuilding business as "breath-taking".

That perhaps accounts for a further recruit to the Pidgley fan club - George Soros, whose name has just appeared on the Berkeley share register.

Contact!

■ So now we know why fighter ace Biggles flew a Camel and his rival Wilks an SBS, rather than the other way round. To mark the centenary of Biggles's creator, Captain W E Johns, Radio 4 linked the fictional hero with his alleged real-life model - Lawrence of Arabia.



FINANCIAL TIMES COMPANIES & MARKETS

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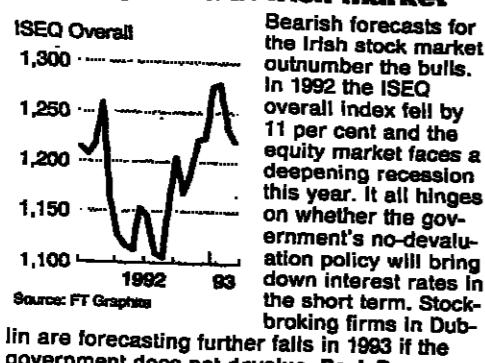


INSIDE

Philip Morris surges ahead to \$4.9bn

Philip Morris, the tobacco, food and beer manufacturer, increased after-tax profits 17.5 per cent, before the effect of accounting changes, to \$4.93bn. Mr Michael Miles, chairman, said that the group was "optimistic" about prospects for 1993. Page 19

Falls expected in Irish market



Possibilities in Peru



Peru remains unexplored for oil and "no-one questions the technical possibilities of major finds here", according to Simon Petroleum Technology. However, Mobil's hopes of striking it big in Peru's unexplored central jungle have been dashed. Page 28

Veba profits fall to DM900m

Net profits at Veba, the Düsseldorf-based conglomerate, fell 20 per cent last year to DM900m (\$570.7m), down from DM1.2bn in 1991. The profits drop was due to a "marked loss" in the company's chemicals operations, combined with a deterioration of earnings in the oil division. Page 18

Sour words for Tate & Lyle

A US trade union handed out leaflets to shareholders attending Tate & Lyle's annual meeting saying a dispute in an Illinois factory was giving the sugar and starch group "a bad name". "Labour relations problems at AE Staley are bad business for you," said the union. Tate acquired Staley, the sweeteners and starches business, in 1988 for \$1.48bn. Page 24

General Dynamics rises 5%

General Dynamics, the US defence contractor which has been selling off large pieces of itself, yesterday reported a 5 per cent increase in fourth quarter net earnings to \$174m, or \$5.59 a share. Page 19

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Rised		Rises	
Astec Mch	800 + 20	Edidie B-Say	595 + 14
British Gas	455 + 15	Europa-Union	464 + 12
GeNE	373 - 10	Alcatel Alsthom	625 - 15
Goldsmith	600 - 20	Fin-Pol	440 + 20
Hofdorff	500 - 30	GTM Empress	312 - 13
Zenith-Filpac	190 - 16	Horn	405 - 12
Rises		Elf	
Pyramet Tech	15 + 14	Elf	
Uniti Caridac	16.7% + 14	Elf	
Westinghouse	.14 + 4	Elf	
Falls		Elf	
Amer Express	23 - 1	Telusco Felco	230 + 26
Amoco	60.4% - 24	Falls	
Sar Microsystem	38.5% - 2%	Delta Housing	154 - 18
New York prices at 12.30pm.			
LONDON (Pence)		Tibury Dyles	468 + 20
Rised		Tibury Dyles	359 + 20
Amoco	712 + 112	Tibury Dyles	75 + 8
British Gas	115 + 15	Tibury Dyles	105 + 8
British	10.4% + 2	Unilever Discont	440 + 24
Cocacol	150 + 5	Unilever	440 + 24
Cognitron Mat	125 + 10	Watson Philp	303 + 14
Domino Pring	52.5% + 26	Watson Philp	303 + 14
EW Fad	94 + 9	Watson Philp	303 + 14
ASDA	13 + 2	Watson Philp	303 + 14
Goldsmiths	38 + 4	Watson Philp	303 + 14
Crownwest Regis	350 + 16	MTL Incentus	235 - 13
Lec Rides	263 + 23	Morrisons	138 - 6
Shawwick	23 + 13	Sleepy Kids	20 - 3
Southwest	123 + 13		

USAir losses deepen after one-off charges

By Nikki Tait in New York

USAIR, the sixth-largest US carrier in which British Airways has invested \$300m for a proposed 19.9 per cent voting interest, yesterday released fourth-quarter and full-year figures showing some modest improvement in operating performance, but significantly larger after-tax losses because of one-off charges.

The heavily-indebted carrier also announced agreement on a revised aircraft delivery schedule with Boeing which, USAir said, would cut its capital expenditure requirements by \$355m between 1993 and 1996.

USAir's figures showed a pre-tax loss of \$254.1m in the fourth quarter of 1992. This compared with a tiny \$2.9m profit in the same period of 1991, and was scored on a 2 per cent decline in revenues, at \$1.68bn.

The fourth-quarter deficit meant that USAir lost \$600.8m pre-tax last year, compared with \$414.8m in 1991, on revenues of \$3.65bn (up from \$3.51bn). The after-tax loss of \$1.22bn, against a \$305.3m deficit for 1991, reflected a one-off, non-cash charge of \$745.7m, to cover the new US accounting standard on non-pension retirement benefits, partly offset by a \$117.8m tax credit.

Even at the pre-tax level, USAir's results were riddled by one-off items, and Mr Seth Schofield, chairman, was quick to focus on an improvement in the underlying operating results.

USAir's operating loss for the 12 months, before any exceptional or extraordinary items, narrowed from \$219.4m to \$165.4m, although in the final three months, when USAir faced a brief mechanics' strike, it widened again from \$14.4m to \$31.7m.

"While we are concerned about the continuing propensity of the industry to offer too much capacity in the face of weak demand, we are seeing positive trends at USAir in unit revenues and unit costs," claimed Mr Schofield.

Within the 1992 pre-tax figure, USAir incurred \$170.1m of extraordinary charges, mainly interest charges on the group's large debt – totalled \$264.3m, compared with \$241.3m in 1991.

Mr Warren Buffett, the US investor and chairman of the Berkshire Hathaway group, and Mr Charles Munger, vice-chairman at Berkshire Hathaway, have joined the USAir board. Berkshire Hathaway has held a tranche of USAir convertible preferred shares for some years.

Chairman of Westinghouse 'elects to retire'

By Martin Dickson in New York

MR PAUL LEGO, chairman and chief executive of troubled International Business Machines, is to quit the troubled US conglomerate.

The Westinghouse board announced yesterday morning that Mr Lego, chairman since July 1990, had "elected to retire", though he would remain a consultant to the group.

An important example was set at General Motors, where the board forced the resignation of Mr Robert Stempel, the chairman, who was deemed to be moving too slowly to reform the company.

The company gave no immediate explanation for the move not indicating as to whether there had been pressure from the board.

However, Westinghouse said it would hold a news conference on the resignation later in the day.

The company elected Mr Richard Morrow, a retired chairman of the oil company Amoco, as chairman and Mr Gary Clark, 57 and president of special operations, as president and acting chief executive officer. Mr Morrow, 66, has been on the Westinghouse board since 1986.

The board is to look for a permanent chief executive, and will consider candidates from inside and outside the company.

Mr Lego's resignation came

just 24 hours after Mr John Akers, chief executive of troubled International Business Machines, announced he was resigning.

Over the past year, US boards and shareholder activists have grown much more aggressive in ousting managers at poorly performing companies.

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The board is to look for a permanent chief executive, and will consider candidates from inside and outside the company.

Mr Lego's resignation came

gilt-edged marketmakers' confidence in the whole process of auctions, which have been the backbone of the funding system recently," he said.

The cover, or the amount by which demand exceeds supply, on the auction was 1.18 times, the lowest cover since the Bank of England resumed its auctions in April 1991, but above the lowest ever 1.07 times recorded in January 1988.

Another indication that the auction had not been a resounding success was a much longer "tail" – the difference between the average accepted price and the lowest accepted price – of 1. This compares with tails of just 1/4 in previous auctions.

If you are allowing some investors to take the stock at a discount, then you are really very keen to get the stock away," said Mr Michael Burke, an economist at Yamaichi.

Economists believe that the UK government is almost fully-funded for the current fiscal year following yesterday's auction, and any surplus will go towards the 1993-94 year's requirement which they estimate at £55bn.

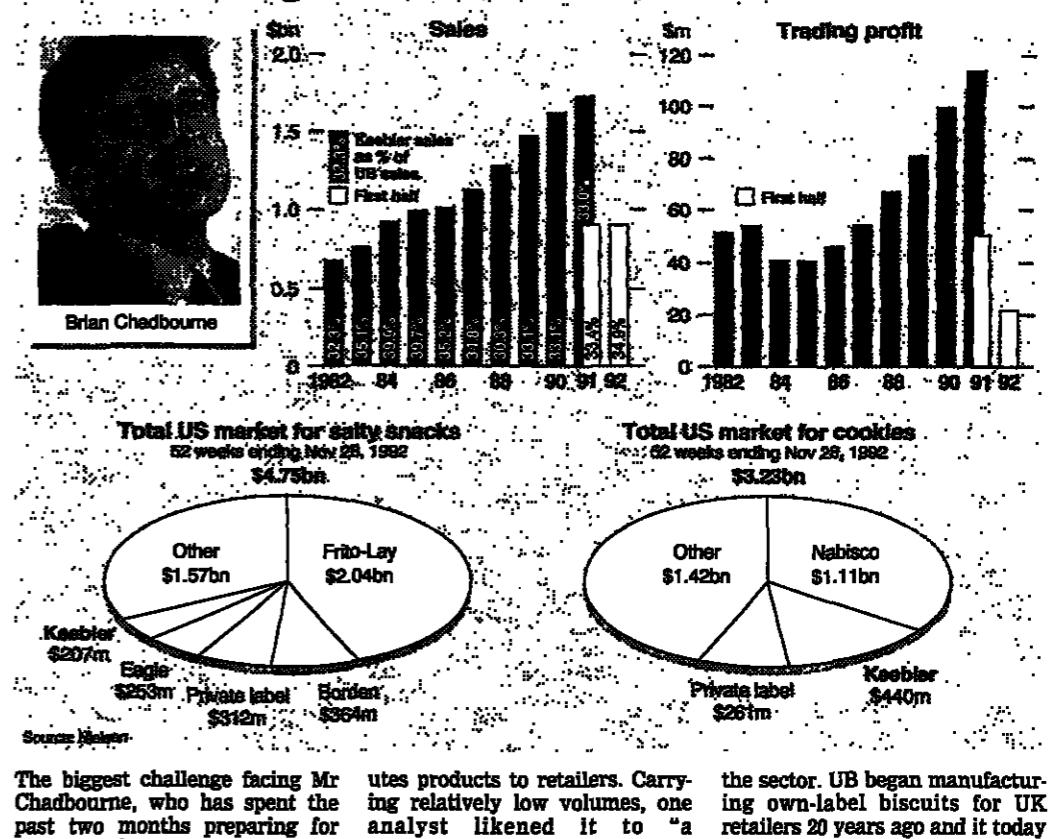
There was concern that the slide in sterling following the latest base rate cut would discourage international investors from buying gilts. Their presence is required to facilitate the government's funding programme.

Lex, Page 16

Guy de Jonquieres on initiatives to strengthen Keebler subsidiary

United Biscuits braced to lift crumbling US profits

Keebler: battling for market share



The biggest challenge facing Mr Chadbourne, who has spent the past two months preparing for his new job, is to find a way to achieve sustainable profits growth over the longer term. Mr Nicol believes a 10 per cent operating margin is attainable. However, Keebler also bungled the launch of several products on which it had been counting to maintain market share.

At UB's urging, Keebler has already moved to repair the short-term damage. Since last autumn, it has closed a bakery, trimmed management and begun controlling trade and promotional spending more tightly, while going all-out to recapture market share.

A more disciplined approach is also being brought to the introduction of products. Although Keebler is a prolific innovator, its "Sweet Spots" cookies were the second most successful new supermarket product in the US last year – it has been repeatedly handicapped by technical and production difficulties.

Although Mr Nicol says there was little improvement in Keebler

INTERNATIONAL COMPANIES AND FINANCE

Substantial losses at Finnish oil group

By Christopher Brown-Humes
in Stockholm

NESTE, the Finnish state-owned oil and petrochemicals group, said yesterday that adverse market conditions, heavy financing costs and exchange rate losses lay behind a substantial loss before reserves and taxes in 1992.

The preliminary report did not quantify the size of the deficit, nor did it indicate whether it had exceeded the FM914m (\$173.8m) loss which the group incurred in the first eight months. In 1991, the group made a FM478m profit.

The slump in international refining margins was a significant factor in the downturn, while prices for petrochemicals and plastics reached "an exceptionally depressed level," Neste said.

The group was also hit by the weakening of the markka, following two devaluations within the space of 12 months, and a worse performance from its shipping division.

The operating margin declined to FM1.9bn from FM2.5bn in 1991, although the group noted that "compared with the early part of the year, operational performance improved during the last four

months, when nearly half the operating margin was generated."

Net sales were 5.5 per cent higher at FM55.9bn. Oil sales rose to FM45.5bn from FM42.7bn, with chemical sales up to FM9.1bn from FM8.9bn.

Smaller operations, including gas, shipping and exploration and production, also achieved higher turnover.

The group's investments in fixed assets totalled FM3.8bn last year, down sharply from FM5.4bn in 1991.

Some 45 per cent of the amount was invested in Finland and the balance outside the country. The bulk of the

overseas portion went on developing oil reserves as this has been a major strategic priority.

"Investment at production plants continued to be focused on improving productivity, specialisation, and environmental protection," Neste said. It also began construction of a new polyethylene plant at the Porvoo production complex.

Neste has been identified for privatisation by the Finnish government, although the timetable has slipped. Like other Finnish groups, the company has been cutting staff, with staff numbers falling 600 during 1992 to just over 12,800.

Donnay loses its battle to stave off liquidation

By Alice Rawsthorn
In Paris

DONNAY Industrie, the Belgian sporting goods group, was yesterday put into liquidation after struggling for months to stem its losses and to solve its financial problems.

The company, which is perhaps best known for its tennis racquets and its sponsorship contract with Mr Andre Agassi, the US tennis star, has a troubled financial history.

Donnay went out of business in 1988, only to be rescued from the receivers by Bernard Tapie Finance, the holding company controlled by Mr Bernard Tapie, the controversial French industrialist who was then making his name in financial circles by buying up bankrupt businesses.

The fall in earnings – which excludes minority interests – was blamed on a slowdown in the European economy which reduced demand for plastics and alkalines.

The weak performance saw shares in Donnay drop by 0.2 per cent to BF12.75 in one of the most actively-traded shares on the Belgian stock market yesterday.

Donnay has been hit by a decline in demand across its international markets.

Sales of cognac fell from FF1.97bn to FF1.84bn in the first three quarters, while sales of liqueurs and spirits dropped from FF1.33bn to FF1.24bn.

Champagne was the only sector to report an increase in sales, with turnover rising from FF481m to FF510m.

The Donnay trademark is currently owned by the Walloon regional government.

In spite of a number of rationalisations and reorganisation plans, Donnay

has remained in the red in what is an intensely competitive international market.

The company has diversified into bicycle frame manufacture.

However, it has faced stiff competition in this sector from French, US and Japanese manufacturers.

The Walloon regional government said yesterday that a number of potential purchasers had indicated their interest in purchasing Donnay from the liquidators.

Veba suffers from 'marked loss' in chemical operations

By David Waller in Frankfurt

NET profits at Veba, the Dusseldorf-based conglomerate, fell by 20 per cent last year to DM900m (\$570.7m), down from DM1.02bn in 1991. Sales climbed by 12 per cent to DM677bn, reflecting the inclusion of the forwarding company Schenker for the first time.

The profits drop was due to a "marked loss" in the company's chemical operations, combined with a substantial deterioration in earnings in the

oil division. Profits increased in trading, transportation and services as well as the core electricity generating business.

A fall of this magnitude was

expected after the company

warned last month of the

impact of extraordinary charges to cover the costs of redundancies and other rationalisation measures, mainly in the chemicals sector. These

were likely to amount to

DM337m for 1992, the company

warned at the time.

Mr Klaus Piltz, chief executive, said in early December

that the group planned to cut

7,000 jobs by the end of 1993,

5,000 of them in 1992. Over last

year as a whole, the number of

employees rose by 13,000 to

130,000, an increase of around

11 per cent, reflecting the

acquisition of Schenker.

Other factors affecting prof-

its were extraordinary provi-

sions in the nuclear energy

field and start-up costs for new

plants in the chemicals and

oil businesses.

Veba intends to hold its 1992

dividend at DM12 per share,

the same level as in 1991.

Solvay falls 14% as slowdown takes toll

By Lionel Barber
in Brussels

SOLVAY, Belgium's largest chemicals group, yesterday reported a 14 per cent drop in profits in fiscal 1992, excluding extraordinary items.

The fall in earnings – which excludes minority interests – was blamed on a slowdown in the European economy which reduced demand for plastics and alkalines.

The weak performance saw shares in Solvay drop by 0.2 per cent to BF12.75 in one of the most actively-traded shares on the Belgian stock market yesterday.

Solvay, one of the world's top 20 chemical groups, said capital spending would be 18

per cent lower in 1993 than in 1992, although research and development would be maintained at BF13.0bn. Turnover in 1992 fell 1 per cent to BF252bn.

Solvay will publish formal results in April, but yesterday's preliminary statement indicated they would show full-year earnings before extraordinary items falling to BF9.4bn in 1991.

Including minority interests the figures would show a sharper drop of 18 per cent in net profits in 1992. These third-party interests – primarily the former joint venture in portofides with Laporte, the UK company, have virtually disappeared following a group reorganisation.

ERCROS, the Spanish chemical conglomerate controlled by the Kuwait Investment Office, has cancelled a plan to introduce large cuts in its Fesa-Euferus fertiliser unit aimed at aiding the unit's disposal.

The decision to rescind the closure of five of the 12 fertiliser plants followed a judicial decision on Tuesday that rejected an attempt by the KIO's new management to bring fraud and gross negligence charges against its former senior executives in Spain.

Grupo Torras, the KIO's Spanish investment arm which owns Ercros, did not explain its change of mind, but analysts saw it as a response to government pressure and to the growing protests that the cutbacks had provoked. Significantly, the decision to retain all the fertiliser units and to withdraw 1,900 redundancies – half the workforce – was announced by the employment minister to union leaders.

The debt-laden fertiliser unit accounted for half of Ercros' losses of Pt16.4bn (\$146.7m) in 1991, three times higher than forecast. Ercros was put into receivership last summer, and Torras had hoped to rescue it through the disposal of Fesa-Euferus.

Norwegian savings bank bounces back into black

By Karen Fossli in Oslo

NKR14.7m to NKR245m, while net interest income was lifted by NKR17.6m to NKR83.7m.

Credit losses of NKR271m stemming from non-corporate customers were higher than the board had anticipated, the bank said.

Operating profit, before credit losses, was up by NKR8.9m to NKR40.4m. Operating costs fell to NKR30.7m last year from NKR35.2m in 1991. Credit losses were cut by

UK retailer hit by losses at DIY venture

By Maggie Urry in London

LOSSES at W.H. Smith's Do It All joint venture and a late start to Christmas trade cut the UK retail and distribution group's interim profits from £50.1m (\$75m) to £40.2m. Smith's shares fell 15p to 44p.

Group sales rose 7.1 per cent to £1.07bn in the six months to November 28. The group benefited from an unchanged pension credit of £4.6m, but interest charges rose from £2.6m to £3.5m. Earnings per share fell from 14.5p to 10.8p and the interim dividend was unchanged at 4.3p.

Sir Simon Hornby, chairman, said: "We still cannot see any clear signs of an upturn." If there were a recovery this

year, he added, it was likely to be "slow and uneven".

Smith's share of losses from Do It All, a chain of do-it-yourself shops owned equally with Boots, the retail and pharmaceutical group, was £8.4m against a loss of £20.0m in the corresponding period the previous year. Boots shares fell 5p to 51.7p.

In Smith's non-DIY operations, trading profits fell from £35.8m to £30.6m. A 2 per cent drop fall in sales in November, with customers slow to start their Christmas shopping, had cost £2m in profits.

The company said that it had experienced a recovery in demand during the third quarter, but this had failed to compensate for the reduction in sales during the first half.

Trading profits from Smith's UK retail operations more than doubled from £1.9m to £4.2m. **Lex. Page 16**

Daf shares remain suspended

By Ronald van de Krol
in Amsterdam

of an announcement about the rescue scheme originally scheduled for Tuesday afternoon, but the four parties involved in the talks have so far failed to reach agreement.

A spokesman for Daf could not say when the company would be able to unveil the package. The Amsterdam stock exchange said Daf's shares is thought to be a job and other guarantees sought by the government of the Belgian region of Flanders, where Daf makes truck cabs and axles.

Mr Cor Baan, Daf's chairman, told 2,000 demonstrating

employees that he was "neither optimistic nor afraid" that the talks would fail. "I am, however, greatly concerned that the uncertainty will last too long," he added.

Mr Baan said the problem lay in conditions attached to the financing package, but gave no details. One obstacle is thought to be a job and other guarantees sought by the government of the Belgian region of Flanders, where Daf makes truck cabs and axles.

REPUBLIC NATIONAL BANK OF NEW YORK

A SUBSIDIARY OF REPUBLIC NEW YORK CORPORATION

Consolidated Statements of Condition

Assets	December 31,		Liabilities and Stockholder's Equity		December 31,		
	1992	1991	(Dollars in thousands)	1992	1991	1992	1991
Cash and due from banks	\$ 433,264	\$ 383,147	Noninterest-bearing deposits:				
Interest-bearing deposits with banks	10,346,583	8,774,409	In domestic offices	\$ 962,600	\$ 792,835		
	412,105	276,309	In foreign offices	80,262	96,446		
Securities held for investment	9,529,834	7,334,536	Interest-bearing deposits:				
Securities available for sale	320,113	—	In domestic offices	4,276,544	4,094,753		
Total investment securities	9,849,947	7,334,536	In foreign offices	12,480,779	12,600,780		
Trading account assets	637,597	266,950	Total deposits:	17,800,185	17,584,814		
Federal funds and short-term purchases under resale agreements	325,282	334,738	Short-term borrowings:	4,879,401	4,104,886		
Loans, net of unearned income	1,355,274	10,546	Accrued interest outstanding:	1,816,984	1,718,266		
Allowance for possible loan losses	3,969,358	4,712,550	Accrued interest payable:	260,224	207,993		
Loans (net)	3,783,368	4,544,365	Other liabilities:	809,008	1,385,572		
Customers' liability on acceptances	1,611,531	1,699,667	Long-term debt:	2,002,497	1,122,963		
Premises and equipment	298,451	313,019	Subordinated long-term debt:	561,174	56,793		
Accrued interest receivable	325,282	334,738					
Investment in affiliate	553,315	534,744					
Other assets	267,315	373,557					
Total assets	\$29,874,032	\$24,849,987					

REPUBLIC NEW YORK CORPORATION	Twelve Months Ended December 31,		Three Months Ended December 31,	
1992</				

Profits at Philip Morris surge ahead to \$4.93bn

By Nicki Tait in New York

PHILIP Morris, the large tobacco, food and beer manufacturer, yesterday reported a 17.5 per cent increase in after-tax profits last year, before the effect of accounting changes, to \$4.93bn.

The result was scored on a 4.7 per cent rise in operating revenues, at \$59.1bn.

In the fourth quarter alone, Philip Morris posted after-tax earnings of \$1.2bn. This compared with \$767m last time, but the previous year's figure was depressed by a \$455m charge to cover restructuring in the food division.

Operating revenue in the final quarter rose from \$13.7bn in 1991 to \$14.9bn last year – an 8.8 per cent improvement.

Philip Morris's earnings per share last year stood at \$5.45, up by 20 per cent over the 1991 (again, before accounting-related charges).

The company had already signalled that it expected a rise of one-fifth in earnings per share, and the shares edged up ahead of only 3% on the news to 73% before the close.

Mr Michael Miles, Philip Morris's chairman, said the group was "optimistic" about prospects for 1993. He based this view on "our growth and productivity initiatives, increasing volume momentum, and a narrowing of price gaps in a number of our key categories".

Philip Morris surprised the stock market at the time of its third-quarter results when it revealed that cigarette shipments, in volume terms, had fallen slightly, and were expected to dip further in the fourth quarter.

Yesterday, it said that cigarette volume for the full year was down by 0.5 per cent, mainly due to the previously-announced stock adjustments in

domestic shipments and lower level of Russian exports.

Within this aggregate figure, domestic shipments fell 2.9 per cent, and Philip Morris's US market share declined by 1.1 percentage points, to 42.3 per cent.

However, operating profit for the domestic tobacco business was up by 8.6 per cent at \$5.2bn, on a 3.6 per cent increase in revenues, at \$12bn.

Operating profit from the international tobacco business also advanced strongly, by 19.1 per cent to \$2bn, on revenues up by 11.6 per cent at \$13.7bn.

Operating profits from the food businesses overall showed a 10.6 per cent advance at \$3.9bn, with sales improving by a more modest 3.1 per cent at \$29bn.

The Miller Brewing Company, however, turned in a 13.6 per cent decline in operating profit, at \$260m, on sales 2 per cent lower at \$4bn.

General Dynamics climbs 5%

By Martin Dickson

GENERAL Dynamics, the US defence contractor which has been selling off large pieces of itself, yesterday reported a 5 per cent increase in fourth-quarter net earnings.

The company said its latest disposal – the proposed sale of its tactical military aircraft business to Lockheed for \$1.525bn – was expected to be completed in February and bring in more than \$1bn in additional cash, net of taxes and transaction costs.

General Dynamics ended 1992 with some \$850m in cash and marketable securities.

The company's fourth-quarter net earnings totalled \$174m, or \$5.59 a share, compared with \$166m, or \$5.87, in the corresponding period of last year. The company repurchased some 30 per cent of its shares outstanding last July.

Earnings from continuing operations, which excludes businesses up for sale, totalled \$163m, or \$4.92 a share, on sales of \$915m.

This included a tax credit of \$55m and a \$14m after-tax gain from the sale of securities. Fourth-quarter 1991 earnings from continuing operations were \$7m, or 16 cents a share.

For the full year, total net earnings were \$815m, or \$21.56 a share, against \$805m, or \$18.80, in 1991, on revenues of \$3.4bn, up from \$3.3bn.

The company's funded backlog for continuing operations at the end of 1992 stood at \$7.7bn, down from \$8.7bn at the end of 1991.

The company's nuclear submarine operations earned \$25m in the fourth quarter, up from \$21 a year ago, while armoured vehicles made \$40m.

Space launch systems lost \$13m, against a loss of \$21m in 1991.

This included a tax credit of \$55m and a \$14m after-tax gain from the sale of securities. Fourth-quarter 1991 earnings from continuing operations were \$7m, or 16 cents a share.

MCI Communications up 17%

By Martin Dickson

MCI Communications, the second-largest US long-distance telecommunications carrier, yesterday reported a 17 per cent increase in fourth-quarter earnings amid strong revenue and traffic growth.

The company reported earnings of \$160m, or 60 cents a share, compared with \$137m, or 52 cents, in the same period of last year. Revenues rose 13 per cent to \$2.76bn from \$2.44bn, while traffic was up 14 per cent.

For the full year, MCI reported earnings of \$589m, or

\$2.21 a share, against \$522m, or \$2.01, in 1991, while revenues were \$10.56bn, up 11 per cent compared with 1991's \$9.49bn.

The fourth-quarter figures included revenue, less expenses, of \$56m from a previously-announced intelligent network licensing agreement with Stentor of Canada. The company also recorded one-time costs of \$47m due largely to a business reorganisation announced last year.

Mr Daniel Akerson, president, said factors contributing to the 25-year-old company's first year with

revenue over \$10bn included its Friends and Family programme – an innovative scheme which cuts the price of residential calls and now has more than 10m customers – as well as major contracts reached with clients such as the Federal Aviation Authority.

The company said that in 1993 it would focus on developing its 800 toll-free services, expansion of its data products, extending its international reach and developing new technologies such as personal communications services.

French banks face downgrading

By Tracy Corrigan

STANDARD & Poor's, the credit rating agency, may lower the ratings of six French banks. The short and long-term debt ratings of Banque Indosuez, Banque Paribas, Banque Worms, Compagnie Bancaire, Compagnie Financière de CIC et de l'Union Européenne and Credisud have been placed on creditwatch with negative implications.

S&P cited the increased

credit risk facing French banks at a time when their operating margins are near a six-year low. French banks have been hard hit by the problems of small and medium-sized companies, and the decline of the commercial property market, but only began to make significant provisions in 1992, according to the agency.

Banque Indosuez has a large exposure to real estate and to the equipment leasing sector through its subsidiary Locaf-

ance. The Paribas group is suffering from an increasing level of non-performing loans and has significant exposure to commercial property. Its subsidiary, Compagnie Bancaire, is exposed to property and equipment finance.

The long-term senior debt of both Indosuez and Paribas is currently rated AA. S&P said that a final decision on the ratings will be made after meeting the senior management of the banks affected.

Jewellers seek equity infusion

By Robert Gibbons
in Montreal

PEOPLES JEWELLERS, Canada's biggest jeweller chain which is in bankruptcy protection, is seeking an outside equity infusion as part of its general restructuring programme.

Peoples, controlled by the Gerstein family of Toronto, had to write off its C\$133m (\$104m) investment in the US at the end of 1992 and reported a heavy loss. Zale has been operating under Chapter 11 bankruptcy protection.

The restructuring plan has a deadline of February 28, under an agreement with its principal secured creditor, the Bank of Nova Scotia.

However, these factors were partially offset by higher research and development expense, particularly for the company's 777 airliner, lower interest income and a higher tax rate.

Ambitious cable plan from Time Warner

By Martin Dickson
in New York

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HE new chief executive of IBM must be tough enough, many believe, to eliminate tens of thousands more jobs. This is in spite of the fact Mr John Akers, whom he or she will replace, has cut Big Blue's workforce by 100,000 over the past seven years.

Industry observers and analysts have underlined that finding a replacement for Mr Akers, who is to relinquish his role as chief executive but stay on as chairman, would be a hard task. IBM announced Mr Akers' move on Tuesday.

The company, which runs the second-largest cable television business in the US, said it would eventually integrate this new operation, which it calls a "full service network" into its other cable markets across America.

The move is an important step in the battle over which industry – cable television or local telephone companies – will be the main conduit providing multi-media services to the home.

Mr Gerald Levin, chairman, said that the move "closely establishes cable's technology as the primary pathway for information and entertainment".

Mr Joseph Collins, chairman of Time Warner Cable, said the full service network being introduced in Orlando would allow consumers to call up movies on demand, as well as interactive games and video shopping. It would also give access to distance learning.

The company has also applied for an experimental licence to test personal communications services – a kind of mobile telephone system, similar to cellular telephony – in the Orlando area and also planned to offer customers access to long-distance telephone service providers.

This is a direct threat to local telephone companies, which derive a large proportion of their revenues from access charges to link local customers to long-distance telecommunications groups.

Orlando is one of Time Warner's main cable television markets, with some 500,000 subscribers. The service will operate initially in an area with some 4,000 residential customers.

The company said that in 1993 it would focus on developing its 800 toll-free services, expansion of its data products, extending its international reach and developing new technologies such as personal communications services.

IBM starts hunt for new axeman

Louise Kehoe reports on the task facing the next chief executive



James Burke: leading head-hunting team

Yet the "shock effect" of putting a new management team in place may be what is needed at IBM, says Mr Eckhard Pfeiffer, chief executive of Compaq Computer who replaced Compaq's co-founder, Mr Rod Canion, in 1991 after a boardroom coup.

"A new team can start afresh with a clean sheet on what needs to be changed and how. If it is the same guys it is an evolutionary process, rather than a revolution."

"This will get IBM beyond the denial phase," says Mr Pfeiffer, "past the stage of responding to wishful thinking that everything is going to be OK when the economy improves."

A newcomer would also need to be given free rein by the board of directors, Mr Pfeiffer said. Whether IBM's new chief executive will have such freedom remains unclear.

Most of IBM's senior managers have spent their entire careers at the company, he points out. "IBM needs more outside directors, more outsiders in top management, and a lot more arguing among senior executives," he suggests.

"They need somebody who is not as genteel as Akers, somebody who can be tough."

Before this week's announcement, Mr Akers was expected to remain as chairman until

the end of 1994 when he turns 60, IBM's traditional retirement age. From Mr Akers' statements on Tuesday, it appears IBM is seeking an executive who will execute the recovery strategy already in place.

Mr Akers emphasised that the company remained strongly committed to its strategy to improve IBM's competitiveness.

A new IBM chief executive might also reflect upon how quickly directors can lose confidence in top managers. Just a month ago, Mr Akers confidently told Wall Street analysts that the IBM board supported this management, the board supports me and I do not plan to step aside. I have not given it any thought."

Yet Mr Akers was evidently persuaded to give a great deal of thought to his role at IBM, and on Monday the company's board accepted his proposal that it begin looking for somebody to replace him.

The degree to which IBM's directors encouraged Mr Akers to step aside remains unclear.

"We may never know what really happened," said one IBM manager, "but it is clear that Mr Akers made an abrupt change, and it seems unlikely that he would do so without pressure from the board."

Du Pont turns in \$230m loss amid shake-up

By Alan Friedman
in New York

\$483m of charges related to restructuring.

This charge also took in cost reduction programmes and payments made in relation to the recall of Benelit, a fungible chemicals group.

For the whole of 1992, Du Pont saw its underlying income before charges slumped to \$975m from \$1.4bn in 1991. The company, however, suffered a full-year net loss of \$3.9bn, or \$5.85 per share, after recording \$5.1bn of special charges related to changes in accounting standards concerning employee benefits and income taxes.

Du Pont, which is engaged in a sweeping two-year reorganisation that involves asset sales, management changes and redundancies, said the full-year 1992 results included

the whole of 1992 were \$37.8bn, 2 per cent higher than 1991 after adjustments were made to reflect a new joint venture in coal.

Mr Edgar Woolard, Du Pont's chairman, said business conditions in the US continued to be difficult during 1992. He said there was also a significant weakening in markets outside the US during the latter part of last year, particularly in Europe.

Mr Woolard said that once accounting and other non-recurring charges were stripped out, earnings for the full year were nearly equal to 1991 levels, despite the poor operating environment.

He added that significant gains in the polymers and diversified businesses helped to offset the downturn in petroleum earnings.



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INTERNATIONAL COMPANY NEWS AND FINANCE

Westpac holders force poll on re-election of chairman

By Kevin Brown in Sydney

WESTPAC, the troubled Australian bank, finally concluded its adjourned annual meeting yesterday, but not before shareholders forced a poll on the re-election of Mr John Uhrig, the recently-appointed chairman.

Mr Uhrig was subjected to further attacks by small shareholders, who forced the adjournment of the meeting last week after angry criticism of the bank's financial performance.

However, Mr Uhrig and another director subject to re-election were both re-elected by a large majority with the support of institutional and corporate shareholders.

Rebel shareholders did manage, however, to block two changes to the bank's two-year settlement recommended by the board to bring the bank in line with federal corporations law.

The changes, which would

have abrogated elements of a 19th century Act of Parliament, failed by a small margin to achieve the approval of 75 per cent of shareholders at the meeting, as required by the rules.

Westpac announced on Sunday that Mr Robert Joss, a vice-president of Wells Fargo, the US investment bank, would take over next month as managing director, replacing Mr Frank Conroy, who resigned last month.

Mr Uhrig said the bank hoped to emulate the successful restructuring of Wells Fargo over the last few years. He said the restructured bank was "pretty close to the way we think Westpac should be in the future."

There was criticism of the five-year contract offered to Mr Joss, which includes options for 5m Westpac shares which could be worth up to A\$8m (US\$5.7m), depending on the bank's share price. However, most shareholders supported

the appointment.

Mr Joss faces a significant challenge in turning round Westpac, which has suffered a series of reverses, climaxing in a record loss of A\$1.5bn for the year ended September, after bad debts of A\$2.6bn and an unexpected US tax liability of A\$106m.

Five directors, including the then chairman, resigned last year after a A\$1.2bn rights issue was largely ignored by shareholders, leaving 72 per cent of the shares in the hands of sub-underwriters.

The board lost two more directors earlier this month when Mr Kerry Packer and an associate quit after Mr Uhrig and other directors rejected calls for a significant acceleration of the restructuring programme.

Mr Packer, the Australian publishing entrepreneur, is Westpac's second-largest shareholder with 10 per cent of the shares, half of which is in the form of options.

Nachi hits Y16bn loss as finance failures bite

By Robert Thomson in Tokyo

NACHI-FUJIKOSHI, a leading maker of bearings and machine tools, yesterday revealed the scars inflicted by diversification into financial business during the late 1980s by announcing a net loss of Y16.4bn (US\$13.3m) for the year to November and suspending dividends for the first time since 1968.

The company, which reported a net profit of Y207m in the previous period, was also hit by the downturn in capital spending by Japanese manufacturing industry, leading to a 20.2 per cent fall in sales to Y12.24bn.

Nachi was one of Japan's best-known exponents of *zaibatsu*, or financial speculation, during the late 1980s when many conservative industrial companies invested heavily in the stock market.

The stock market collapse over the past three years has created large stock appraisal losses and large unreported property losses, undermining core businesses of several leading companies. Nachi-Fujikoshi reported a stock appraisal loss of Y7.95bn for the year.

Along with many other Japanese companies, Nachi established a financial subsidiary during the 1980s, and the parent company was forced to write-off Y5.5bn in loans and guarantees.

"We foresee difficulties ahead, but the company is intending to lift its business performance," said Nachi, which has begun a three-year streamlining programme aimed at reducing its workforce of 4,800 by about 500 on the Australian Stock Exchange.

MR Michael Nugent, chief executive of Goodman Fielder, the Australasian food group, said there was "no basis" to market rumours that the group was likely to be the target of a hostile takeover bid.

"It is just idle talk as far as we are concerned. There is no basis for it at all," Mr Nugent said. He said the group attributed the speculation to increased interest in food stocks.

Campbell's stake in Arnotts 'unlikely to exceed 50%

By Kevin Brown

ARNOTTS, the Australian biscuit company, yesterday claimed that Campbell Soup, the US food group, was unlikely to hold more than 50 per cent of its shares when a hostile takeover bid closes today.

Mr Bill Purdy, Arnotts' chairman, said the board had been assured that family shareholders who own 20 per cent of the stock would not accept Campbell's offer price of A\$9.50 a share.

Mr Purdy said he was convinced that other family shareholders, who own a further 6 per cent of the stock, would also refuse the offer.

He said that discussions with financial institutions

had been "encouraging."

Campbell, which owned 38 per cent of Arnotts before the bid, said it received acceptances for 6m shares yesterday, increasing its stake to just under 39 per cent.

The higher shareholding entitles Campbell to increase its representation on Arnotts' board from two to three under a 1985 shareholding agreement between the two companies.

However, a New South Wales court ruled recently that the agreement required Campbell to acquire more than 35.1 per cent of Arnotts before it could take control of the board.

Campbell has said the offer will not be increased, and has dismissed suggestions it will launch a higher offer after the existing bid closes. However,

most analysts expect a second offer later this year.

The bid, which values Arnotts at A\$1.3bn (US\$920m), could also be extended. Arnotts shares, which have traded consistently above the offer price, closed 2 cents higher at A\$9.52 on the Australian Stock Exchange.

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Restoring faith in a banking system

Japan's CCPC will tackle the industry's problems, writes Robert Thomson

ON ARRIVING at work, staff at the banks' new self-help organisation will be forcefully reminded of the property collapse that triggered Japan's banking crisis.

The offices are on the top floor of a half-empty building in an area of Tokyo which during the "bubble" years of the late 1980s was a thriving business district.

Formally established yesterday, the Cooperative Credit Purchasing Company (CCPC), as the loan buying organisation is known, will open its doors on Monday to financial institutions and their non-performing loans.

The company, which reported a net profit of Y207m in the previous period, was also hit by the downturn in capital spending by Japanese manufacturing industry, leading to a 20.2 per cent fall in sales to Y12.24bn.

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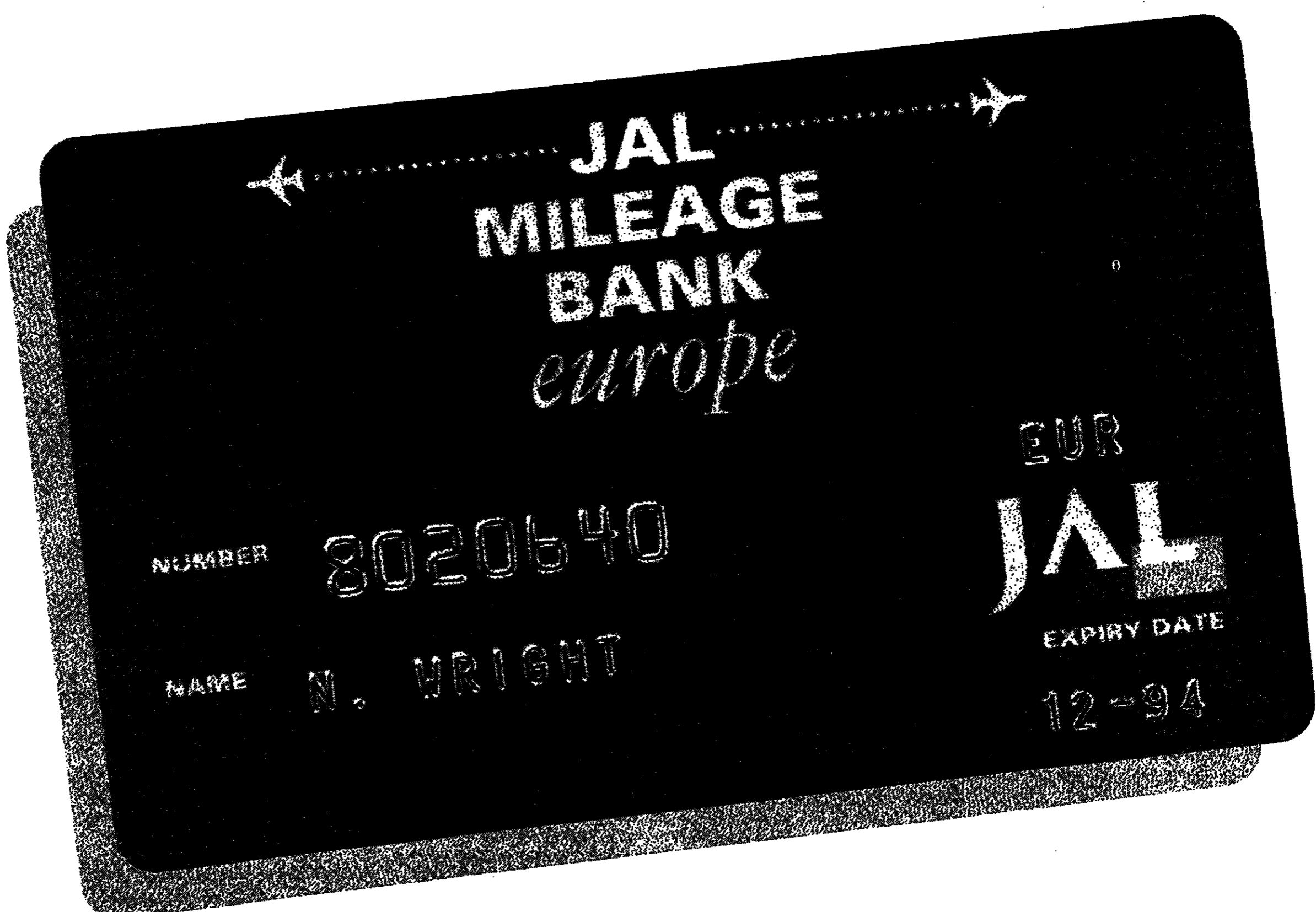
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A WORLD OF COMFORT

INTERNATIONAL CAPITAL MARKETS

Government debt auctions will test investors' appetite

New French futures contract welcomed

By Antonia Sharpe

Sara Webb
reviews the
arguments for
the convergence
of European
bond yields

THE two auctions of government debt due to be held today in France and Spain will prove important tests of investor appetite for high-yielding bonds. For as tensions within the European exchange rate mechanism ease, bond market analysts and investors have begun to re-examine the arguments for convergence of European bond yields.

For the first time since April, France has decided to sell Ecu-denominated government bonds, representing the first sovereign issue of Ecu bonds since Denmark rejected the Maastricht treaty on European economic and monetary union and threw the Ecu and Europan bond markets into a state of confusion.

Spain, meanwhile, is holding an auction of new three, five and 10-year bonds. The coupons are higher than on the existing issues, providing a more realistic picture of yields in the secondary market.

Dealers and economists believe that both auctions are likely to go well. France is due to issue between Ecu500 and Ecu700 of 5 per cent OATs due 2003. Mr John Hall, economist at Swiss Bank Corporation, described the French Ecu auction as "very significant" adding that "the French are helping to rebuild the credibility of the market". Earlier this week, the Bank of England said it would resume issuing three-year Ecu notes.

Other market analysts have said it is "psychologically important" for the market that France is creating a new 10-year benchmark, rather than reopening an existing issue.

Mr Kit Juckes, economist at St. G. Warburg Securities, said the decisions by France and the UK "show a willingness by governments to get the Ecu bond market up and running again". The French auction is expected to go well, given that the amount involved is not particularly large.

Even though Ecu yields have come down from a maximum of just above 200 basis points over 10-year German bonds in October to around 110 basis

points recently, they are still yielding more than 10-year French franc denominated OATs. In other words, it is costing the French treasury more to raise the funds in Ecu than it would in francs.

The Spanish government bond market has seen strong buying interest from UK, US and European investors recently as tensions within the ERM have eased, allowing Spain to cut interest rates on Friday. Investors have been keen to lock into high-yielding Spanish paper on expectations of further falls in yields. Ten-year Spanish bond yields have fallen from their October peak of 14.04 per cent to around 11.75 per cent recently.

"The convergence argument is back on track to a certain extent," says Adrian James, international bond analyst at NatWest Capital Markets.

While ERM tensions appear to have eased recently, analysts point out that if the Irish punt is forced to devalue, tensions could resume. The French franc may also come under pressure again closer to the French general election. More importantly, bond analysts say investors will probably have to wait for the Bundesbank to cut German interest rates before other European central banks can safely follow suit.

Although Spanish bond yields have fallen back dramatically, they are still above the levels seen in early 1992. So the bonds to be auctioned today – the 1.85 per cent bond due 1996, the 11.45 per cent bond due 1998, and the 10.90 per cent bond due 2003 – have higher coupons, reflecting the rise in yields in the secondary market.

THE new French futures contract based on long-dated government bonds is expected to get a warm reception when it starts trading today on the Matif, the Paris futures exchange.

Traders expect the FT contract to be popular both with speculators and with investors seeking to hedge their portfolios. It will be one of the few contracts in Europe, apart from those in the Ecu and Dutch markets, whereby investors can play the yield curve up to 30 years.

Daily volume is expected initially to be around 20,000 contracts, but should increase. However, the Matif's 10-year bond future, which trades an average of 120,000 contracts a day, is expected to remain the most active.

The creation of the French treasury bond futures contract has been made possible by the existence of a mature underlying market, itself the result of the government's decision to extend its debt profile in recent years. The total outstanding of cash OATs with a maturity of 15 years and over now stands at FFr1.28tn.

Since 1987, average monthly issuance in France has increased progressively, and in 1992 average volume per month was around FFr8bn. The French treasury has announced that it will issue FFr220m worth of OATs, of which almost half is expected to be at the longer end.

Four OATs, due 2006, 2012, 2019 and 2023, totalling FFr17.23bn, will be deliverable in the FT contract, of which the OAT due 2023 will be the cheapest to deliver into the March contract.

Groupe Worms has joined Robert Fleming, the UK bank, in taking a controlling minority stake in Ibanque, one of the few Arab institutions still operating in the west. Banque Worms, part of its place in Ibanque, which is two-thirds owned by Kuwaiti and Saudi Arabian shareholders, to Groupe Worms.

UK gilt prices mixed after Bank auction

By Antonia Sharpe in London
and Patrick Harverson
in New York

UK government bond prices were mixed in the wake of the Bank of England's £2.5bn auction of 8% per cent Treasury stock. Dealers said that although the market was long of stock at current levels, prospects had improved now that the auction was out of the way.

Cover on the auction was 1.18 times, the lowest since the Bank resumed its auctions in April 1991, but above the

GOVERNMENT BONDS

all-time low of 1.07 times reached in January 1988. The "tall" was also long of £1, which compared with just £1 or £1 in previous auctions.

After the auction, the Bank of England issued a further £250m worth of existing gilts: £200m of 8 per cent gilts due 2003 at 1244; £100m of 2½ per cent index-linked gilts due 2001 at 1624; and £150m of 2½ per cent index-linked gilts due 2009 at 1474.

The Liffe March long gilt futures ended 0.12 point higher at 92.83 in average volume of 42,770 lots. Dealers who are expecting a downward correction in the market said the contract could fall to around 92.30.

FT FIXED INTEREST INDICES

	Jan 27	Jan 28	Jan 25	Jan 22	Jan 21	20	High	Low
Govt Secs (UK)	94.45	94.46	93.70	93.99	94.05	97.55	95.54	95.11
Fixed Interest	103.50	103.57	103.51	103.52	103.58	110.26	97.15	97.15
Basis 100 Government Securities 15/10/92 Fixed Interest	102.26	102.26	102.26	102.26	102.26	102.26	102.26	102.26
For 1992/93 Government Securities compilation: 12.40 (10/12/92), low 49.18 (3/1/93)								
Fixed Interest High since compilation: 110.28 (12/1/92), low 50.03 (3/1/93)								

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GILT EDGED ACTIVITY

	Jan 26	Jan 25	Jan 22	Jan 21	Jan 20
Gilt Edged Bargain	178.9	182.4	115.0	140.9	124.6
5-day average	132.7	124.8	122.3	118.6	110.2
SE activity indices rebased 1974					

day's high of 101.09. It closed at 101.03, down 1/4 on the day on volume of 55,937 lots.

■ FRENCH government bond prices also came under pressure at the short end as rate cut hopes faded in spite of a firm franc. The market was weighed down by news that Standard & Poor's, the US credit rating agency, was considering downgrading the credit rating of six French banks.

The 8½ per cent OAT due 2003 ended down 0.19 point at 103.90 to yield 7.95 per cent, while on the Matif, the March bond futures contract closed at 112.92, down 0.14 on the day in volume of 125,862 lots.

■ GERMAN government bond prices got some support from the successful auction of 7½ per cent 10-year bonds for the Treuhand privatisation agency which raised DM4.76bn.

However, dealers said the shorter end of the market underperformed the longer end as remarks by Mr Helmut Schlesinger, Bundesbank's president, on Tuesday dashed hopes of an early cut in domestic interest rates.

The Liffe March bond futures ended 0.12 point higher at 92.83 in average volume of 42,770 lots. Dealers who are expecting a downward correction in the market said the contract could fall to around 92.30.

By midday, the benchmark

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.00	10/02	107.907	-0.003	5.77	8.73	8.92
FRANCE	8.70	08/02	107.550	-0.100	7.98	7.57	7.64
ITALY	12.00	03/02	95.950	-0.395	13.20	13.37	13.38
JAPAN No 119	4.80	04/02	102.700	-0.400	8.07	8.04	8.04
NETHERLANDS	9.00	11/02	102.500	-0.410	8.53	8.46	9.05
SPAIN	8.50	03/02	101.700	-0.208	7.98	7.83	8.02
SWITZERLAND	8.50	11/02	103.920	-0.068	7.90	7.81	8.09
GERMANY	8.00	07/02	105.640	-0.130	7.15	7.13	7.23

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
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	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
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	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
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	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago

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Margins boost as Securiguard rises to £5.74m

By Richard Gourlay

SECURIGUARD, the security and cleaning company, yesterday reported a 14 per cent increase in pre-tax profits. Mr Alan Baldwin, chairman, however, said the US economy was showing only "glimmers" of life and in the UK there was as yet no signs of an upturn.

Pre-tax profits in the year to end-November rose from £5.02m to £5.74m on sales up 2 per cent at £155.11m.

Earnings per share rose 2p to 19p and the final dividend is 5.5p, giving a total of 9.4p, up 10 per cent.

Net debt fell by £3.1m to £9.6m, leaving the company with gearing of about 20 per cent, but interest covered 5.5 times by trading profits, suggesting that the group has restored some order to its balance sheet. The dividend is more than twice covered by earnings.

Margins in the largest cleaning and security divisions suffered, but the smaller communications division, which

includes the overnight parcel service, enjoyed an increase in profitability.

While the performance of the cleaning division improved, the US operation was adversely affected by the economic slowdown, particularly in New York where Securiguard has a large presence. The division as a whole made £2.6m operating profits from sales of £85.26m.

The security division was hit by poor sales in the first half when the company said it missed a trend towards cheaper contracts. In the second half, that mistake was rectified, Mr Baldwin said. Overall the division's trading profits fell 18 per cent to £3.45m.

The security division's sales in the same period of 1991 were bolstered by the effects of the Gulf war and in the last period profits were hit by the cost of moving headquarters.

City Link, the overnight parcels delivery business, had a record summer. The personnel division returned a reduced trading loss down from £7.03m to £5.63m.

Aukett plunges into red with £3.88m loss

By Matthew Curtin

AUKETT Associates, the London and Glasgow-based architect, made its first trading loss in its 20-year history and reported a pre-tax deficit of £3.88m for the year ended September 1992. Last time there were profits of £360,000.

Turnover plunged to £2.53m (£16.05m) as the depressed state of the property sector knocked fee income. In addition, the group absorbed £2.74m in redundancy charges, bad debt provisions, and property write-downs, on top of high interest charges.

There is no final dividend. Aukett passed the interim pay-out, and Mr Gerry Deighton, chairman, said dividends were likely to resume only in the 1993-94 year. Losses per share were 20.7p (0.32p).

Mr Deighton said the group would sell its profitable Nathaniel Lichfield subsidiary, bought for £15m in 1989, to management for £1m because it was the only means it had of reducing borrowings. Aukett would write off £2.4m in goodwill leading to a net loss of £2m from the transaction.

• Results from DY Davies, the USM-quoted architect, also reflected the depressed state of the sector as the group's pre-tax losses increased from £426,000 to £484,000 in the half year ended October 31.

Losses per share were 8.5p (5.4p). There is no interim dividend.

Tadpole/IBM shares deal

TADPOLE Technology has applied to the Stock Exchange for the admission to the official list of 502,289 new ordinary shares.

The shares are to be issued to International Business Machines for a total subscription price of \$500,000 (£326,000) at 65p per share. In addition, Tadpole will issue to IBM war-

arrants to subscribe for 2.22m new ordinary shares - equivalent to 10 per cent of Tadpole's fully-diluted share capital.

The deal in the result of negotiations agreed when the electronics company moved from the over-the-counter market to a listing in December last year and announced it had formed an alliance with IBM.

NEWS DIGEST

Dyson static at £340,000

ON SHARPLY lower sales J&J Dyson's pre-tax profits in the six months to September 30 were little changed at £340,600, against £347,300 last time.

The company makes refractory products and trailers. It also sells motor vehicles and acts as a builders merchant.

Dyson said that despite the decline in sales to £21m (£25.6m) profits had been protected by the company's strategy of pursuing niche opportunities in its main markets.

The interim dividend is maintained at 2p on earnings per share of 1.65p (1.65p).

Osprey ahead of forecast at £90,000

Osprey Communications, the advertising and marketing services group, reported pre-tax profits ahead of expectations at £90,000 for the six months to November 30.

NOTICE TO HOLDERS OF THE BDRS (ISSUED IN MARCH 1992) OF C. ITOH AND CO. LTD (The "Company")

The Annual General Meeting of Shareholders of the Company held on 26th June 1992 adopted a Resolution in order to change the English trade name of the Company. In consequence of such Resolution, notice is hereby given as follows:

1. Effective as from 1st October, 1992 the English trade name of the Company was changed to Itochu Corporation.

2. Holders may tender their BDRS for stamping at the counter of Hambros Bank Limited, London or at the counter of Banque Internationale à Luxembourg S.A., Luxembourg from 28th January, 1993, from 28th January, 1993 only stamped BDRS will be of good delivery on the Luxembourg Stock Exchange.

3. The Company will continue to owe the same obligations with respect to the above BDRS.

Itochu Corporation
28th January, 1993

Volex seeks £17.5m to fund expansion

By Peter Pearse

VOLEX GROUP, the electrical interconnection products company, has launched a £17.5m rights issue to fund a further acquisition in the US, the group's capital expenditure requirements and to pay off its £8.2m borrowings.

Furthermore, Mr Howard Poulsen, chief executive, forecast that group pre-tax profits would double from £2.6m to £7.25m in the year to March 31, 1993. Volex shares rose 24p to 440p on the day.

The group has acquired Component Manufacturing Services (CMS), along with an option - for a nominal £1 - to buy a 40.8 per cent stake in Sigmaex, CMS's Irish affiliate, for a total \$4.7m (£3.1m). Within the next two years Volex will also acquire a North Carolina site, currently leased by CMS, for £720,000.

CMS makes moulded cable assemblies in North Carolina and Massachusetts. It made operating losses of \$2.1m on sales of \$15.5m in the year to September 26.

It will be merged with Volex Interconnect Systems, itself a merger between Cable Products and Icomex, acquired in January and July 1992 for £14.6m and £4.31m respectively.

Some 60 per cent of CMS's output is in the instrumentation and medical electronics market and will complement the west coast medical business of Mayor, the 60 per cent-owned and Singapore-based data and power cord manufacturer.

Mr Poulsen said CMS would be the last buy in the US for some time, and that the group's focus had now shifted to Europe, in particular eastern Europe and especially cable assemblies.

In the year to March 1993, capital expenditure will reach £7.5m, mainly at the power cable assemblies operations at Pencon in Lancashire and Mayor in Wales. Some 27m has been pencilled in for the following year.

In the cash call, 5.37m new shares will be issued on a 1-for-4 basis at 345p per share. The issue is underwritten by SG Warburg.

DATA STORAGE BUY FOR NOVO GROUP

Novo Group, the supplier of services to the film and television industries, has, through its Dataguard subsidiary, acquired The Data Reserve, the electronic data storage division of Track Data Corporation of New York. The initial consideration is about £113,000 with an additional profit-related payment of up to £45,000.

SO FAR we have no clear idea why the Anglo American Corporation of South Africa is reshuffling its world-wide assets again.

All we know for certain is that Charter Consolidated, the UK industrial conglomerate, is deep in negotiations to sell most of its 38.4 per cent shareholding in Johnson Matthey, a stake acquired in 1979 during another Anglo assets shuffle.

As far as most of the investment community is concerned, both Charter and JM are part of Anglo's extended "family", a family controlled via a convoluted chain of minority holdings and the careful selection of directors.

There is also a widespread belief that Anglo wishes to continue its influence over both JM and its US competitor, Engelhard. The question is how this might be achieved.

The complex manoeuvres, outlined below and suggested by some analysts as the answer, says a great deal about the way in which Anglo is perceived to operate.

According to the analysts, Charter might start the ball rolling by selling most of its 29.9 per cent Johnson Matthey stake (just under the level which would automatically trigger a bid under UK takeover rules) back to Johannesburg Consolidated Investment Company, from whence it came 14 years ago.

This would cost JCI about £72m, which would have to be raised outside South Africa because of restrictions on foreign exchange.

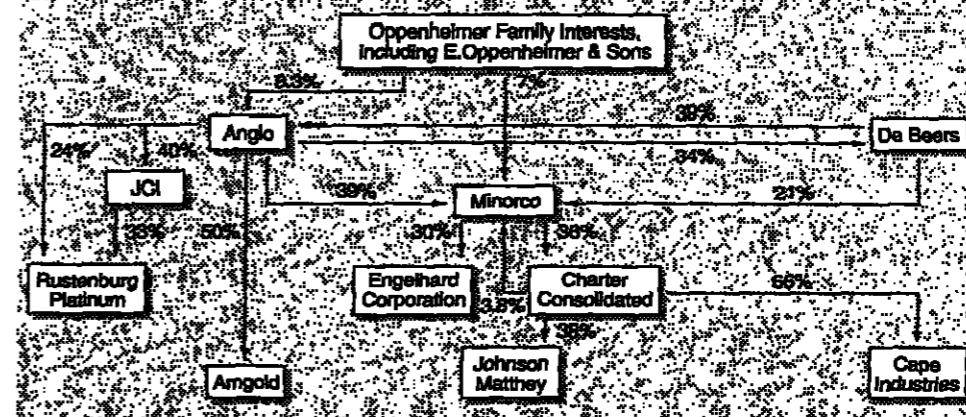
To raise the necessary cash offshore, JCI might sell its shareholdings in the Anglo "family" diamond trading companies.

The latest balance sheet values these assets at £522m (roughly £127m). But, even with the diamond market in recession, a good case could be made for their sale at well above book value.

The obvious buyer of these shareholdings would be De Beers, which controls 80 per cent of the world's rough diamond business.

However, De Beers is not exactly flush with cash, because of the state of its market, whereas Minoro, the Luxembourg-quoted overseas sales arm of the Anglo clan, has more than £1bn

Anglo American Group: the main links



(30.8m) readily available.

De Beers could raise some money by selling some Minoro shares back for cancellation.

More money might be switched into De Beers if Minoro bought the former's shareholding in Anglo American Corporation of South Africa.

It would be a logical purchase of assets because Minoro is being transformed into an operating company with "hands on" control of its mining interests.

Meanwhile, Charter would use the money from the Johnson Matthey sale, plus its present cash pile, to buy back its own shares from Minoro for cancellation. It would then be entirely divorced from Anglo and its influence.

Mr Michael Coulson, analyst at Credit Lyonnaise Laing, suggests that, if something would happen, Minoro would benefit the most.

Minoro would sell its holding in Charter at well above net asset value, while it would buy back its own shares at a considerable discount to asset value. It would boost Minoro's assets per share and its earnings per share. At the same time, Charter might think gaining its independence was

worth the price.

After all this, Minoro would still have plenty of cash to act as Anglo's spearhead as the group moves back into the Zambian copper industry, which that country plans to privatise, he suggests.

In case anyone needs reminding, it would be inappropriate for Minoro to take the simple route and buy the JM stake itself.

Minoro already has a direct shareholding in Engelhard and anti-trust authorities both in the US and the European Community would certainly object to it having such a huge influence over both platinum marketing groups.

Also (as the chart shows) Anglo's influence extends to Rustenburg, the world's leading platinum producer. Platinum is widely employed as a catalyst in the oil and chemical industries and its use in catalysts to cut pollution from car exhausts is growing very fast.

Mr Rob Weinberg, analyst at Societe Generale Strauss Turner, says it is possible that anti-trust pressures have reached the stage where Anglo may have to let either JM or Engelhard move outside the group's influence.

Anglo bought its Engelhard shareholding because of friendship between Mr Charlie Engelhard and Mr Harry Oppen-



heiner, whose family company is still reputed to influence any important decision within Anglo.

If it comes to a choice, I believe Engelhard will remain with Anglo while there is an Oppenheimer on the Anglo board," says Mr Weinberg.

While it is tempting to believe that a few elegantly-groomed executives at Oppenheimer and Co and Anglo pull the strings which set the potential asset reshuffle in motion, many analysts believe that the impetus came from Mr Jeff Herbert, the former British Leyland executive who was appointed Charter's managing director in 1988.

He is known to be uncomfortable about the way Anglo exerts its influence at long range and is not happy that that influence has forced Charter to keep about 40 per cent of its assets in a passive investment (Johnson Matthey).

Gold Fields refused to play ball, mounted a spectacular and often vitriolic defence and Minoro not only lost the battle but is still nursing its wounds.

Anglo must sincerely be hoping that there will be no repetition of that fiasco caused by the JM share sale. However, it would certainly provide some entertainment in these dull winter days for the rest of us.

This announcement appears as a matter of record only



Royal Insurance

Royal Insurance Holdings plc

Issue of £76,000,000 7 1/4 per cent convertible subordinated bonds 2007.

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FLANDERS
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Globe Ltd
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FT SURVEYS

December 1992

COMPANY NEWS: UK

Allied Textiles eases to £12.7m but core strong

By Peter Pearce

ALLIED Textile Companies, the Yorkshire-based textile manufacturer and processor, saw pre-tax profits ease from £13.2m to £12.7m in the year to September 30.

However, the group lifted its final dividend to 8.1p (7.9p) for a total pay-out up at 12.5p (12.3p), covered 2.4 times its earnings of 30.8p (31.7p) per share.

The contribution from textile activities rose to £8.64m (£8.53m) in an economic climate that the company described as continuing to be "unsettled".

Mr John Corrin, chief executive, explained that order books had been down at two weeks for the past nine months. They would have to rise to six weeks before the company would think of increasing its workforce.

The textiles profits were struck after £800,000 of restructuring costs at four sites, said Mr Corrin.

Mr Corrin described the buoyancy of the textile results to "quality products, quality customers and that about 50 per cent of our products go over-

seas."

He explained that direct exports accounted for 23 per cent of output, but that this was bumped up by sales to customers who bought Allied goods on the dockside, already documented, cleared and in containers ready to be shipped.

He added that the spread of Allied's textile businesses gave it more protection than other companies enjoyed.

Group turnover grew to £129m (£112m), boosted by about £10m from the £4.2m acquisitions in France and Belgium. On a like-for-like basis it was up 5 per cent.

In the UK, the turnover from wool processing was £22m, carpets £25m, synthetic operations £29m, spinning and weaving £27m, and knitwear £3m.

The restructuring, across all divisions, was "continuing", said Mr Corrin.

Income from financial activities amounted to £4.06m, down from £4.63m. Within that, property sales made £1.33m (£71,000), property rental net of operating profits - where the investment properties are used to shadow tax - came to £1.7m, traded investments to £200,000, and cash on deposit

amounted to £2m.

Allied has £27m cash and Mr Corrin is keen to increase from the contribution from Europe.

Long-term borrowings were up at £11m (£6m) after the French and Belgian buys - the group borrows in foreign currency to avoid exchange rate risks.

COMMENT

Allied divides its watchers. Some see it as secretive - yes, it held its first analysts' meeting - and others see it as quiet and canny, saying it takes time and effort to understand. Certainly, it carefully chooses its friends in the City. While some are suspicious of the variability of the profits from financial activities, all agree that the textile results are impressive. The management has an impressive record for picking up unmanaged or otherwise distressed businesses, mending them, putting money in and waiting for the benefits to accrue. It is not afraid to use its cash in recession. Forecasts are about £14m pre-tax for the current year, giving earnings of about 33p and a p/e of about 13.7, which stands at a small discount to the sector.

Richmond Oil & Gas slides £386,000 into the red

By Peggy Hollinger

RICHMOND Oil & Gas, the struggling natural resources company which lost its main asset to creditors last summer, plunged into the red with losses of £386,000 for the six months to September 30.

The pre-tax return, struck on sales 74 per cent lower at £1.5m, compared with a profit of £23.000 last year. Mr Robert Fox, chairman and chief executive, said the depressed results reflected the loss of the Richmond Ranch properties in June.

Stripping out the return from discontinued activities, Richmond incurred losses before tax and exceptions of

£781,000 on sales of just £2,000. There was an exceptional gain of £130,000 due to a surplus on asset disposals, including the sale of an equipment supply business and some oil and gas interests.

Mr David Wilkinson, a director, said liquidity remained tight. However, the group had cut costs by about £900,000, including a reduction in work force from 200 to 10.

Richmond retained an interest in just 10 producing wells, Mr Wilkinson said. However, revenue was expected "shortly" from other assets on which well tests were being carried out.

An expanded drilling programme was planned in the

Panhandle properties in Texas for the latter part of 1993. Mr Wilkinson said this would be funded by the cash flow from successful wells drilled by March 31.

Richmond also announced that it had found an investment partner for its Siberian joint venture. However, the deal had not yet been concluded.

The group said it had completed its drilling programme on the San Juan Basin, which is up for sale. It expected at least \$5m for its San Juan interest.

Earlier this year, the SFO launched an inquiry into aspects surrounding Richmond's 1989 flotation.

Reuters launches UK equities service

By Andrew Bolger

REUTERS, the international news and information group, yesterday launched an extensive new UK equities service to challenge Topic, the London Stock Exchange's dominant service.

Mr Douglas Sinclair, finance director, refused to comment on whether Pittencrief intended to launch a bid or the white knight in Aberdeen's attempt to fend off hostile proposals from US-based Bellwether. The stake was seen as an attractive investment.

Analysts speculated that Pittencrief, which has been reportedly seeking oil and gas assets, had one of two intentions: to bid for Aberdeen or profit from Bellwether's service.

Reuters' new service has been repackaged to appeal to Topic users, and uses the more familiar Epic codes for companies, rather than the Reuters codes. It has also been priced aggressively with a view to undercutting Topic.

Equity Focus, like Topic 2, the Exchange's update of its original teletext service, is based on personal computers.

The 1,400 workstations which took Reuters' previous equities service will get a free upgrade.

The new service blends Reuters news and analysis of British companies from all over the world with the full regulatory news announcements.

Mr John Parcell, managing director of Reuters UK and Ireland, said: "Users can bring up detailed prices, news, graphs, and historical information with one simple command."

NEWS IN BRIEF

FARRINGDON has agreed that Giuliano Lotti and other investors will subscribe for 500,000 5 per cent convertible redeemable preference shares of £1 each at a year. The company will not seek a listing for them at present. They may be converted into ordinary shares at any time on the basis of 20 ordinary shares for each preference share. The agreement will be put to an extraordinary meeting on February 26.

NO PROBE: The acquisition by Baker Holding Company of the refractories business of Steelkey Refractories from Redland will not be referred to the Monopolies and Mergers Commission. (Jan)

PRINTECH INTL: Ochil, a subsidiary of DCC, holds 26.3m ordinary shares in the company (89.33 per cent).

French bar Crown's radio rescue plan

By Alice Rawsthorn in Paris and Raymond Snoddy in London

THE CONSEIL Supérieur de l'Audiovisuel, the French broadcasting authority, has rejected the latest rescue plan for RFM, the French pop radio station controlled by Crown Communications.

The CSA decided to block the sale to a consortium which included NRJ, another French pop station, because of irregularities concerning RFM's relationship with Crown.

The struggling UK media group has repeatedly said it expected the disposal to go through, releasing much needed funds. The sale price was expected to be less than £4m, although the radio mast head is valued at £12m in the latest accounts.

The CSA said it had taken its decision because Crown had broken French law by secretly raising its holding in RFM above the legal maximum of 25 per cent.

Crown's stake in RFM stands at 70 per cent. The CSA criticised the UK company, which owns LBC, the London-based station, for failing to disclose the full extent of its investment and for failing to fulfil a commitment to sell 21 per cent of RFM to the station's staff.

The collapse of the plan leaves loss-making RFM in a precarious position. There was speculation in Paris last night that it might have to go into administration.

The station has performed badly in terms of both audience and advertising revenue.

The latest debacle is not expected to affect the restructuring of LBC, under which members of the family of Dame Shirley Porter, the Conservative politician will take a majority stake.

Completion of the deal, in which LBC will float free of Crown and banks will take equity in place of debt, is believed to be imminent.

Meanwhile, merchant bank Guinness Mahon is having talks with Independent Television News on bidding for LBC's franchise, which will be advertised in March.

"At Decatur, they have developed a set of working

practices that are simply out of date and not competitive with practices in other parts of the industry. Changes have to be made."

Mr Neil Shaw, Tate's chairman, replied: "The need to be competitive is the most fundamental requirement. Without that we don't have jobs." He had "absolute confidence" in the local management.

The station has performed

badly in terms of both audience and advertising revenue.

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expected to affect the restructuring of LBC, under which members of the family of Dame Shirley Porter, the Conservative politician will take a majority stake.

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He said he believed in

"employee partnership" and

denied that a lock-out was

being sought.

Staley has offered a 10 per

cent pay increase over three

years and says workers have

been involved in "designing

shifts" at the three other corn

plants, only one of which is

unionised. It denied accusations of "union bashing".

Tate acquired Staley in 1988

for \$1.45bn - funded mainly

by \$900m debt, of which nearly

half has been paid off, and a

rights issue. Last year its profit

contribution, before interest, fell by more than £30m to about £85m.

Declining US performance

lay behind Tate's first profits

fall for 14 years - it made

£189.5m (£230.8m) pre-tax on

£3.37bn sales.

One of Mr Shaw's main

themes was that with the

global sugar market growing

by 2 to 2.5 per cent a year and

starch by 5 to 6 per cent, "we

have no need to do anything

other than continue to be more

efficient."

Mr Shaw, chairman and

chief executive of nine months, who flocked to the Barbican Centre yesterday, told the annual meeting that improved competitiveness was the key to jobs

practices that are simply out of

date and not competitive with

practices in other parts of

the industry. Changes have to

be made."

He also refuted a statement

made at the meeting that the

dispute was not about money,

claiming that cuts in benefits

would cost workers \$3 an hour

out of average pay of \$13.40.

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LEEDS

Thursday January 28 1993

■ Impact of the development corporation – the will to get things done Page 2

■ Britain's leading law centre outside London; the new breed of office workers .. Page 3

Helped by a good mix of industry and commerce and by public sector investment, Leeds has weathered recession better than most large cities in Britain. Now the economy is stirring and recovery may have begun. Ian Hamilton Fazey reports

Survival of the fittest

IT IS not quite true that Leeds is the English city the recession forgot, but at first glance it almost looks that way. There are tower cranes on the skyline, unemployment is 9 per cent and lower than the national average and house prices have slipped by less than 5 per cent.

"Of course recession has not passed us by," says Mr Peter Coles-Johnson, chief executive of Leeds chamber of commerce and industry. "We know from our resignations last year – 12 per cent of the membership – that more people than usual ceased trading. Normal turnover is about 5 to 6 per cent."

"Life is hard at the moment, but the good news is that so many have survived. We have a broad spread of industry, with many small and medium-sized businesses. That's been our saving grace. Long-term, things look extremely good."

Leeds certainly seems to have got off lightly. There has been more of a knock-on effect from a distressed outside world than internal pain. The reasons appear to be:

- the city's optimum size of about 700,000 people;
- population stability – unlike other northern cities, it is not struggling with declining local tax and spending bases;
- a heterogeneous industrial and commercial mix that allows different sectors to function

counter-cyclically to each other or out of phase with the national economic cycle;

- its role as the financial and professional services capital of the east Pennines;
- flexibility of labour – for decades Leeds' sectoral spread has made it normal for people to switch between industries and learn new skills, establishing a change-accepting culture;
- its location on the M62 at the end of the M1, a pivotal point in northern England;
- the proximity of the Humber ports, the north's fast-growing gateway to European markets;
- the Leeds Initiative, a partnership of private and public sectors, has concentrated on improving stations, roads into the centre and corridors through it – fundamental developments which affect the look and feel of a city;
- a large injection of public spending in the form of inward investment.

This last factor has been significant during the recession. In 1988 the government decided to relocate most of the departments of health and social security to Leeds. Mr Jon Trickett, leader of the Labour-controlled city council, puts the direct value of this at £60m of construction work to house the departments and 2,000 jobs.

Indirect benefits include a growing demand for supporting services, from the highly

professional to the mundane. All local markets – from office space to sandwich bars – will be boosted.

Another area of large public sector spending is education. The city's two universities – Leeds and Leeds Metropolitan, the former polytechnic – are growing towards 17,000 students each and combined budgets of more than £200m.

Prof Alan Wilson, vice-chancellor of Leeds University, is a geographer, so he can speak with authority on the impact. He puts the economic multiplier at between 2 and 2.5. This includes another major impact on the construction sector: the university has 6,000 units of student accommodation and needs to add 500 a year to cope with growth, a £25m annual capital commitment.

Private sector arrivals in Leeds include British Telecom's mobile communications division, which is expanding to 767 full-time equivalent staff in the city this year. It moved north from Euston Tower two years ago, eliminating London weighting from salaries and reducing rents from £33 to £11 a sq ft.

Mr Paul Pagliari, head of personnel, says the ease of access from Leeds to other parts of the country was another deciding factor, coupled with good labour markets and prospects – since realised – of lower staff turnover.

Location was also considered crucial by Mr Ken Rigby, one of five general managers of Midland Bank, who last year moved out of London as part of Midland's campaign to devolve power and so rebuild relationships with customers.

He now oversees all of the bank's northern operations from Leeds, which he chose in preference to Manchester, because "it is right in the middle of my patch".

Seasoned observers find the relationships between banks and their business customers less strained than elsewhere – another indicator of lower levels of economic distress.

"Leeds has a wide commercial and industrial base and has withstood recession a lot better than the south of England," says Mr Alastair



The Leeds Permanent Building Society is just part of the city's wide commercial and industrial base

Photographs by Mike Aron

Thompson of Barclays. "We do have customers with problems, but by and large there are many well-managed businesses and we are happy with each other."

Yorkshire Bank, which is now Australian-owned but continues to enjoy a long tradition of local loyalty, claims 20 per cent of the market among small and medium-sized businesses. "There will be casualties in the recovery," says Mr David Knight, chief executive.

Mrs Andrea Ingham, of Leeds training and enterprise council, says there are more than 30,000 businesses in the city, of which 17,500 are VAT-registered. Of the latter, 47 per cent employ fewer than five people, but only 14 per cent more than 25. This provides a stable overall structure, but with many opportunities for

Leeds companies. Bank of Scotland, which moved to Leeds in 1985 looking only for corporate business, has picked up several companies that have fallen out with their bankers.

"We had to be in Leeds because of the expansion of its professional community," says Mr Austin Reilly, Bank of Scotland's regional director. "Small or medium-sized owner-managed businesses are our target. Leeds has so many of them."

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local mergers and acquisitions.

Deals did, however, slow almost to a stop in the recession. "It became almost impossible to get senior debt," says Mr David Buckley, who heads Ernst & Young's corporate advisory services in Leeds. "Some banks went out of the market. They won't admit it, but they did. They just turned everything down."

He says there is renewed activity now, with companies looking for acquisitions and willing to make decisions. "We expect to see some companies cutting costs and declaring redundancies in the spring. But another tier have done a business plan for the next 12 months and are taking the first steps to doing something."

"We don't know when the recession is going to end but a lot of uncertainty has now gone away," Mr Buckley adds.

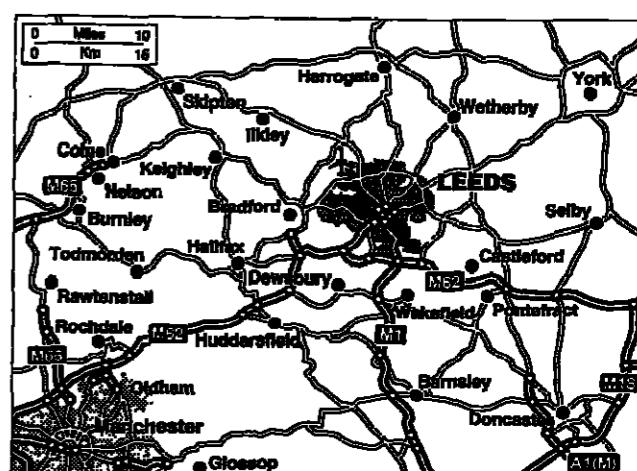
Some Leeds companies, such as Wedgways, the high technology and security printers, have done particularly well despite recession, investing £26m in the last five years, while turnover has topped £200m a year. Its product range now runs from stamps to ultra-thin plastic margarine tubs.

Another printer, Opax, a recent management buy-out from Norton Opax, expects to do well out of printing Britain's new lottery tickets.

Mr Ian Bainbridge, managing director of Computer Services for Industry, says markets are now harder because companies will only buy products which add value or improve productivity. "The 'nice-to-have-even-though-we-don't-really-need-it' extra sales of the late 1980s have evaporated. But export opportunities – accounting for a quarter of our output – are better after devaluation."

Mr Richard France, of the surveyors Erdman Lewis, says there is a cautious optimism that will absent before Christmas. "Confidence fell so low after Black Wednesday, it could not go lower. The only way after that was up."

"We might all have looked like tortoises to the hares in the south in the 1980s, but we now have a stability they do not and can plan for the future," he adds.



KEY FACTS

City Council	
Chief Officer	Mr P Smith
Senior Assistant Director of Planning	Mr P Cook
Address	Civic Hall, Leeds, LS1 1UR. Tel 0532 348080
Area	562 square kilometres
Population	1992 705,300 2000 (projected) 685,700 0-19 25.4%; 20-64 58.8%; 65+ 15.6%
Age structure	0-19 25.4%; 20-64 58.8%; 65+ 15.6%
Property	Average house prices 2-bed terrace £31,250-£41,000; 3-bed semi £48,250-£56,000; 4-bed detached £71,250-£111,750 Prime rents: Retail: £120 sq ft (Zone A), £28.50-£10 sq ft (retail park). Commercial: £20 sq ft (city centre), £9-£14 (business park). Industrial: £3.75-£4.25 sq ft

Chamber of Commerce	
Chief executive	Peter Coles-Johnson
Address	Commerce House, 2 St Albans Place, Wade Lane, Leeds, LS2 8HZ Tel 0532 430491
Development status	Peter Coles-Johnson
Grant status/incentives	EDF: Regional Selected Assistance. Objective 2 – Pudsey. Objectives 3 & 4 – whole city.
Advice/Plans	Leeds Development Corp, Leeds City Development, British Coal Enterprises, European Coal & Steel Closure Areas Loans, Leeds & Bradford Enterprise Loan Scheme, W Yorks Small Firms Fund, Yorks Enterprise, Yorks Fund Managers.
Location	Distance to airports Leeds/Bradford 9 miles, Manchester 45, Birmingham 120, Heathrow 205, Gatwick 230 Travel to London road 3hrs 20 mins, rail 2hrs 5 mins Travel to Glasgow road 4 hrs, rail 4 hrs Travel to Manchester road 45 mins, rail 1 hr Distance to ports Hull 55 miles, Liverpool 121, Feltham 217, London 191, Dover 257

Local companies	
Headquarters in Leeds	Asda, Dept of Health Management Executive
Executive	First Direct, Booth & Co, Yorkshire Bank, Dept of Health Management Executive
Permanent Build Soc'y, J Tetley, National Breakdown, Sandoz Chemical (UK), United Provincial Newspapers, Yorkshire Bank, Yorkshire Electricity, Yorkshire Water, Yorkshire TV	
Major employers	British Gas, Elida Gibbs, IMI, Vickers Defence Systems, John Waddington, Yorkshire Chemicals
Employment structure	
Employees in manufacturing/industry	98,380
Service employees	224,570
Self-employed	about 40,000
Unemployed	33,492

Source: Information provided by National Startpoint (tel 0785 422323), social, economic and demographic database information service providers.

LEEDS

The top line for Opportunities is Leeds

Economists at the HENLEY CENTRE, in July 1990, identified Leeds as a UK location having above average potential for dynamic economic activity in the period to 1995 and beyond. In October 1992 economists at BUSINESS STRATEGIES underlined this view when they forecast that Leeds would be the fastest growing UK employment centre in the 1990's.

LEEDS

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LEEDS CITY COUNCIL

LEEDS

Impact of the development corporation

The will to get things done

WHEN the Leeds Development Corporation was imposed upon the city in 1988, it did not receive a rapturous welcome from the local authority.

City or district councils rarely like development corporations. They resent the loss of planning powers and funds to these unelected quangos.

In Leeds there was a feeling that a development corporation was particularly unnecessary since the economy was flourishing and property developments would have occurred through market forces.

Mr Brian Walker, chairman of the Labour council's economic services committee, says: "A lot of the developments in the corporation's area would have happened anyway. Many planning consents had already been given."

"The corporation area covers only 1 per cent of Leeds and we were starved for money to develop the other 99 per cent."

Mr Jon Trickett, leader of the city council, says: "We felt at the time that we, the demo-



Jon Trickett: "We felt we should decide where to spend money"

Since then, however, feelings towards the corporation have warmed. Mr Walker now sits on the board of the LDC.

Through the Leeds Development Agency, its economic development arm, the city council has joined with the development corporation and other private sector bodies to form the Leeds Initiative. This umbrella organisation has succeeded in attracting investments to the city.

The development corporation says it has created 6,500 jobs in four years at a cost of £50,000 a job and that this compares with an average cost across the 11 urban development corporations of nearly £30,000 a job.

In some ways the LDC had an easier task than other UDCs. Unlike Teesside or Tyneside, there are no large tracts of derelict, polluted land which have been laid waste by the decline of traditional manufacturing industries.

The Leeds urban development area is more like Trafford Park in Manchester. It is a

nexus of live industries, notably engineering and light manufacturing. The area is in need of refurbishment and environmental improvements but not wholesale redevelopment. Of the 1,300 acres under the LDC's remit, about 300 to 400 acres are considered in need of total redevelopment.

The LDC itself has bought or "assembled" only 43.23 hectares (10.5 acres). The main part of the development area stretches south away from the River Aire directly next to the city centre. There is easy access and the area is the obvious place for Leeds' inner core to expand. The LDC has another tract of land in its care - the Kirkstall Valley - which is non-contiguous.

In the main area there are few houses: hundreds rather than thousands live within the LDC's boundaries. This has meant there have been few costly, acrimonious and time-consuming compulsory purchase orders to implement. Ironically, the LDC has bene-

fited from a lack of funding. When it was set up in 1988, it was to have a life of five years and was given just £15m of government money. This ruled out grand, costly infrastructural projects from the start.

Mr Stuart Kenny, development director of the LDC, says:

"Because of the tight funding we never set out a vision or grand design like some development corporations. We never made extravagant claims about how many jobs we would create and never gave out specific

investment or job targets. We just tried to do what we could as we went along."

What the LDC has achieved, apart from the jobs created, is to facilitate or enable 5m sq ft of new property to be built.

There have been 57 environment grants awarded.

The LDC has spent around £36m. This, in turn, has generated over £120m in private sector investment, a ratio of

nearly four to one.

The development corpora-

tion's life has been extended to 1995, with hopes that that it might continue for a further term.

Much of the 3m sq ft of new property is industrial factories in three business parks and refurbishments of older buildings. There has been some light industrial/office projects along the River Aire, together with environmental improvements and the opening of a hotel and some restaurants.

Critics of the LDC say these developments would have

taken place with or without a development corporation. However, Mr Peter Hartley, chairman of the LDC, says: "They might have happened, but certainly not in my lifetime. Some of the planning consents had been sitting there for 20 years."

"It is not a question of

money making things happen,

but of will. We have had the determination to push things through and speed up the planning procedures."

Stewart Dalby

Royal Armouries captured

ONE of the Leeds Development Corporation's great coups has been the relocation of the Royal Armouries from the Tower of London, writes Stewart Dalby.

The armouries had been there for 900 years and among the items added over the centuries were Henry VIII's bedchamber and an entire suit of armour for an Indian elephant. Conditions at the Tower were cramped for a proper display and the need to move the collection was recognised several years ago.

Last year, after reading that Sheffield had won the relocation, Mr Stuart Kenny, LDC's development director, phoned the Tower to find that the deal had not been finalised. Together with Leeds City Council, the development agency and private landowners, a financial package was put

together to site the museum at the disused Clarence Dock on the River Aire.

The museum should be open by 1995 or 1996. It will cost about £25m and could create 200 jobs. With 1m visitors a year anticipated, the economic benefit to Leeds could be an annual £30m.

Before the Royal Armouries receives its first visitor, the Tetley visitor centre should be under way on a site close to the Clarence Dock. Tetley is the largest brewer in Leeds, with 800 public houses.

The project has yet to be given a proper name. To call it a visitor centre rather understates the scale of the scheme which will include a fully-fledged museum of brewing, costing £25m to build. The museum will be a working one, with craftsmen such as coopers and brewers

demonstrating their skills. There will also be an Elizabethan coaching inn, a Georgian gin palace and a Victorian pub.

Mr Graham Kershaw, Tetley's company secretary, says: "We have done our homework and are convinced that there is a demand for this museum." The company is expecting 250,000 visitors a year.

The LDC has been instrumental in building a £600,000 footbridge across the River Aire from the city centre to both the Tetley museum and the site where the Royal Armouries is to be housed.

Unlike Glasgow, Leeds lacks cultural attractions. The Armouries and the visitor centre will be the first steps in developing a larger tourist industry to augment the city's white collar sector and increase the range of non-manual jobs.

Stewart Dalby on the gap between haves and have-nots

City of rich and poor

descent - notably from Bangladesh - live in Harehills. The Bangladeshis are the most recent arrivals in a long history of immigration into the area, which is still a patchwork of minorities, though Afro-Caribbeans and Asians dominate.

The district has many large, once grand, Victorian houses divided into flats, as well as terraces of back-to-back cottages.

Chapeltown is characterised by the usual indices of deprivation. There is high unemployment - 30 per cent overall and more than 50 per cent among ethnic minorities. There are more children per family than in other areas of Leeds - and more single parents.

There is a higher proportion of rented accommodation and fewer households with a car; a notorious red light district; a high level of crime; and a ris-

ing trend of drug-related problems and criminal activity.

This mix of deprivation and racial tension erupted in riots in 1981, said at the time to be copycat riots after Toxteth in Liverpool and Brixton in London, but Mr Dean, a social worker in the area at the time, believes they were the result of frustration at the lack of attention the area received.

"There was just too little money spent on the housing stock, on jobs and on education," he insists.

A government inner city task force - a team of civil servants and business people set up to promote and help channel funds to inner-city training and employment - was estab-

lished in the mid-1980s. It supported more than 100 projects spending about £1.6m directly.

The task force has recently been wound up, with some programmes taken over by the Leeds Development Association. Through its business centre, the LDA runs 15 workshops and advises on training and "self-build" initiatives.

Much has been done in terms of brightening up shops, building new homes and refurbishing old ones. However, Mr Dean says: "It is a long haul and the problem does not just go away. At the heart of it is unemployment. There is a lot of retail business, but hardly any manufacturing or other commercial activity.

Chapeltown may be the most deprived area of Leeds' run-down areas but it is not the only one.

Mr John Siddle, head of the LDA, says: "I estimate that, of the Leeds population of 700,000, more than 100,000 live in what can be described as deprived inner city areas. They represent one of our greatest problems. Because Leeds is per-

haps the only young people here have never had any work and see little prospect of getting any. Outside the bookmaker's you will see young men hanging around. Some of them will have mobile phones. They will be doing drug deals. That is the only kind of work there is for them."

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John Siddle: "We get little help from the government"

ceived as a flourishing city with average overall unemployment levels we get little help from the government."

Leeds is not an assisted area and therefore has no access to "Brussels money" such as the European regional and social funds. This year it also failed to win money from the City Challenge programme, now

abolished by the government, which is saving money by cutting urban funding.

Mr Jon Trickett, leader of the council, says that the inner city areas are one of Leeds' greatest problems. He chairs the Leeds Initiative, which links the public and private sectors to find ways forward through the difficulties.

"Increasingly, people in these areas are being left out of the economy. A priority is to provide training and incentives so they can get jobs and be part of the city's development. It is difficult. We have only a little urban aid. We get around £5m but even that is being cut," he says.

With Leeds' very success hindering access to public sector funds, the hope is to find local solutions which will help wealth spill outwards to Chapeltown and other deprived areas. Mr Trickett does not hide his anxiety at the possible consequences of failure.

PROPERTY

'It'll pick up in time'

Bernard Thorpe in Leeds.

He says: "In the mid-1980s the sums certainly stacked up for developers. Rents were £2 for prime properties and this was ample for a good profit. But investors were unclear where to develop.

"The inner core - a half square mile of offices - had been largely developed, although renovations and refurbishments continued to come up. The council wanted to keep the area immediately to the east of the inner core for shopping.

"To the immediate north was the university, the hospitals and the administrative area. The council decided new developments should be to the west around the central station. Two large sites, one of 8.5 acres and another of six acres were earmarked."

On one of these, Coopers & Lybrand last year agreed to take 70,000 sq ft of space in a Postel scheme in Wellington Street. This was considered a great coup for Leeds.

However, 1987 saw the introduction of what Mr Barracough calls the Use Classes Order which brought in the business class (B1) property classification. This meant that properties which could once only be used as factories could be employed for a variety of purposes including offices.

In 1988, the Leeds Development Corporation was established with a remit to develop a large area to the south of the city centre.

The effect of these two events was to switch the emphasis away from the west, around the station, towards the south of the city centre on both banks of the River Aire.

There has since been considerable development there, including a new headquarters for KPMG Peat Marwick, Asda's headquarters and computer centre, as well as a new hotel and restaurants.

Mr Barracough says:

"Developers are holding off at the moment, but a lot of land is available. There is probably room for another 1m sq ft of properties along the river banks. The area around the station will pick up in time."

Another project is the pro-

posed development of a large-scale out-of-town business park. Curiously for a big city such as Leeds which has expanded in recent years, it has only two small industrial estates. These are Lawns Wood and the Arlington Business Park. They amount to less than 18 acres between them.

A new road linking the A1 with the M1 near the city will pass by a site of about 200 acres which has been earmarked for development. While much will be for housing, there could be 70 acres of commercial development.

Mr David Pollock, a partner in GMI, says: "Now that the A1-M1 link is definitely going ahead, the business park will almost certainly happen - within the next 10 years."

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THE POSITION of Leeds as Britain's leading law centre outside London was confirmed this month when Legal Business, a trade magazine, published its latest league table.

Ranked by annual gross fees, Leeds has six firms in the top 20, three of them in the top five.

The three giants are Dibb Lupton Broomhead, Hammond Sudards and Booth & Co, respectively in first, second and fourth place. The three firms on the next rank are Simpson Curtis, 12th, Eversheds Hepworth & Chadwick, 15th, and Walker Morris, 18th.

Gross fees ranged from £28.8m for Dibb Lupton Broomhead to £9.8m for Walker Morris, this will be surpassed this year. Mr Robin Smith, head of Dibb Lupton Broomhead, says his firm's fees are running at an annual £36m, up from £22m two years ago.

The corporate law industry is a good one to be in, with counter-cyclical elements that allow recession to be weathered. For example, insolvency and litigation come into the ascendancy in bad times, when corporate finance and merger and acquisitions markets falter.

However, the league table flatters Leeds because neither Dibb nor Hammond Sudards is entirely in the city, earning

fees also in Manchester and Sheffield in Dibb's case and in Bradford, from where AV Hammond leapt to take over Last Sudards in Leeds in 1988. Each also runs a London office.

This would put Booth & Co at the top of the league if it were based on single-city offices - not that this makes Booths either provincial or parochial.

More than half its work is in the financial sector and spread widely: this month it won a competitive tender against rivals in all the big cities to handle all non-property legal work in England for Scottish Equitable.

Simpson Curtis, Eversheds Hepworth & Chadwick and Walker Morris also operates only from Leeds. In contrast, Broomheads was Sheffield's leading law firm when it merged with Dibb Lupton in 1988 and work is still spread evenly, in terms of numbers of fee-earners at desks, between

London's rents have dropped, but Leeds still has the edge on salaries

the two cities.

There are about 220 staff - 105 of them fee-earners - in each place. The firm has another 149 people in London, 69 of them fee-earners, and 50 in Manchester, half of them solicitors. There are also 110



Robin Smith: "We don't sell on price; we sell on quality"

The city heads a legal regional table, reports Ian Hamilton Fazey

Strong arm of the law

back-office workers in Bradford.

This gives Dibb a payroll of 750 people, making it a very large business indeed. Hammond Sudards has about £20m in total, of which 250 are Leeds and 50 in London. Bradford back-offices house the rest.

However, all of the firms have a national outlook. They grew out of demand from regionally-based clients, but are marketing themselves much more widely now. Hammond Sudards, for example, handles all of ICI's environmental and planning work.

All have at least doubled in size in the past five years. Size

matters: it enables them to house many different types of specialist and pursue a "swings and roundabouts" policy in changing markets.

Price advantage was one driving force for growth, as London prices went silly for northern commercial clients in the latter half of the 1980s.

Even though London rents have dropped, Leeds still has an edge. Mr Peter Thompson, managing partner of Eversheds Hepworth & Chadwick says salaries of supporting staff such as secretaries and legal executives are several thousand pounds per head per year more in London than Leeds, a

situation that is unlikely to change.

Mr Trevor Lewis, managing partner of Hammond Sudards, says a newly-qualified solicitor costs about £25,000 a year more in London than in Leeds. Typically, what costs £150 an hour in legal fees in Leeds costs £200 in London.

Mr Smith puts the price advantage of a highly experienced lawyer's time even higher if the price is carried into London itself. "We can provide the same quality in our London office at a price which makes much more sense in the market. We reckon we can charge - in London -

£100 an hour less than some of the big City firms for the same level of advice," he says.

That is because back-office work is carried out in Leeds, Sheffield or Bradford, where overheads and staff wages are lower. "But we don't sell on price; we sell on quality," Mr Smith avers. Even so, Dibb is winning a lot of work from hard-pressed south-east corporate clients looking for savings.

Specialisation has also helped firms to develop market leadership in particular niches. In 1987, Eversheds Hepworth & Chadwick was one of the first anywhere into environmental issues, poaching lawyers from

local authorities - the enforcers of green law - to act instead for companies so they could get on the right side earlier of tightening legislation.

Simpson Curtis has recently carried its fight into London too. It has three partners there in new offices near St Paul's, with another two on their way.

Mr Martin Shaw, senior partner, has also started a drive against London-influenced "macho" practices. "When you're doing a flotation or acquisition, why do meetings have to start at 5.30pm and go on all night? What are people trying to prove? There is no need for it and it doesn't impress clients."

"Our clients are now much more sophisticated. They have got over the mystique they used to associate with the law and question why we have to do things in certain ways. They want to see efficiency. And we have to demonstrate value for money, to give the

"Why do meetings have to start at 5.30pm and go on all night?"

client more than he expects."

All the law firms have trimmed in the recession, but, paradoxically, have never stopped recruiting qualified people. The drive to reduce numbers is about efficiency, shedding indirect staff and less

able partners. "We are all investing heavily in buildings and technology to push up productivity," Mr Smith says.

"None of us is part of the inner circle of City of London institutions. We sell our services to clients who, in the main, make and sell things. This shapes the way we do things ourselves. We see ourselves as no different from any other commercial undertakings."

Mr Lewis says Leeds' modern legal industry probably began about 10 years ago, when London prices started to escalate. That was when AV Hammond "went entirely commercial", dropping all criminal and matrimonial work.

Though everyone claimed to be as good then as they are now, all know they are in a new, professional league, according to Mr Thompson.

All acknowledge that competition among themselves has been a strong force for change and better practice. It has also attracted clients. "If you want to buy an antique, you go to a place like Harrogate where there are enough dealers to create a genuine market," Mr Lewis says.

"Competition has never been tougher," says Mr Shaw.

"There is serious undercutting, including loss leaders being offered to win other business."

Some of those City institutions make have to look to their laurels.

Emergence of a new breed of skilled office workers

Phone-based industries buck trend

A NEW type of skilled office worker is emerging in Leeds. She or, not infrequently, he, is familiar with computers and how databases work, finds keyboard work easy, has a good telephone manner and an ability to relate quickly to customers on the phone, writes Ian Hamilton Fazey.

Most of these office workers are young and adaptable, with women in the majority, though plenty of men are also to be found in the offices concerned. They are not so much selling as servicing. Jobs created are already in the thousands, so a large pool of experienced labour with transferable skills is growing.

The companies involved all run telephone-based service operations and three in particular - First Direct, National Breakdown and Club 24 -

stand out for bucking the UK's recession in the last two years. But why in Leeds?

Mr Kevin Newman, head of First Direct, the 24-hour, direct access telephone banking subsidiary of Midland Bank, says there was a very good reason for setting up the UK's first such operation in Leeds - the way that local people talk.

A study of dialect showed that the Leeds accent offends no one. It is not strong "Yorkshire" and sounds neither northern nor southern, nor Midlands, nor Scottish. This is an important marketing consideration if Scots are likely to be put off by Cockneys or everyone may possibly be discomfited by Brummies or Scousers.

"We also need a large concentration with large labour

force, where people were familiar with the financial services sector," Mr Newman adds. "The other factor was an immediately available single-storey building of 50,000 sq ft. Leeds had one."

First Direct's decision seems to have been vindicated by sheer speed of growth. That the company hit the right spot in the market is shown by 360,000 people opening accounts in the first three years. Customers are able to do all of their banking transactions by phone, at any time.

New accounts are rolling in at a rate of 10,000 a month, but the Leeds labour market seems easily to have met the recruitment demands this has created. Jobs have gone from zero to more than 1,000 now, and Mr Newman expects to

take on another 300 people this year.

The company soon outgrew its 50,000 sq ft and took on 20,000 sq ft more. More expansion is envisaged.

Very similar skills are needed by workers at National Breakdown, the Leeds-based vehicle recovery and roadside servicing business. Its chairman is Mr Ernest Smith, an indefatigable 46-year-old who has been putting competitive pressure on the Automobile Association and the Royal Automobile Club for the past 20 years.

Unlike the AA and RAC, National Breakdown does not employ its own patrolling repair and vehicle recovery staff. Instead, it uses a 1,500-strong network of independent garages throughout the UK. It relies on computerised data

bases and the telephone to operate.

The company has been extraordinarily successful: sales were £12,500 in 1973, but are £70m now; it employs 550 in Leeds, and won the race against the AA and RAC to achieve the BS5750 quality assurance standard. There is a perpetual waiting list of would-be agents, so none can afford complacency.

National Car Parks bought out Mr Smith's two partners in 1984 but he remains at the helm as a minority shareholder. He has just brought in Mr Tim Ward from Visa - another business relying on telephones and computers - as managing director.

Mr Ward will run the UK business while Mr Smith concentrates on Europe, while he is building a similar network

of agent garages, running the operation from Strasburg.

In Leeds, National Breakdown now handles a third of British Telecom's telephone paging calls. This uses the same type of office skills as those needed by National Breakdown and First Direct.

This use of National Breakdown's skills to process other companies' business is known as "outsourcing" - and nowhere is there a better example of it as a growth industry than at Club 24, near Leeds city centre.

Club 24 started more than 20 years ago managing customers' budget accounts in-house for Hepworth and Burton, the mid-range men's tailors.

By the mid-1970s, it had developed into a financial services business and was incorporated as Club 24 in a joint venture with Forward Trust. The name came from the formula for calculating credit limits - 24 times the monthly sum any customer was prepared to pay.

In 1985, Hepworth took full control and three years later when Hepworth had become Next - Club 24 had expanded, operating in-store credit for several high street store chains and handling 2.3m accounts.

The business ran into trouble as recession bit because of the exposure involved in Next carrying Club 24's debt on its balance sheet. To survive, Club 24 has dropped out of financial services but has turned itself into an outsourcing bureau - managing credit or any other type of high-volume, telephone-based operation for other companies, but not carrying the risk of any debt involved on its own books.

Thus, Cellnet uses Club 24 as sole supplier of support services business and was incorporated as Club 24 in a joint venture with Forward Trust. The name came from the formula for calculating credit limits - 24 times the monthly sum any customer was prepared to pay.

New business includes one-third of British Telecom's radio paging and credit management for Yorkshire Electricity. Debt collection - for other people - is also a growing business.

The effect on jobs has been dramatic. When Next was in trouble and Club 24 with it, more than 200 jobs were shed and another 300 were threatened. There are more than 600 jobs now and numbers are growing.

All three companies have therefore enabled the Leeds labour market to make a telling point about its capacity for training and flexibility with modern technology.

Jobs have gone for ever in the now-empty warehouses where Hepworth suits were made up but, in less than a generation, a substantial part of the labour market has adjusted to a different type of demand. The social and economic processes involved could well repay serious study with lessons for elsewhere.

Why Leeds needs to develop itself as a tourist destination

Hotel guests spoilt for choice

NEVER before has Leeds had an oversupply of hotel rooms. But, by the end of next year, that is what it is about to get. The stock of good quality bedrooms for international business travellers will then have increased by nearly 80 per cent in 10 years.

The city centre's present stock is just under 1,000 rooms. The Marriott chain will open a 235-bedroom hotel in September and the Copthorne

will join the market with 150 new bedrooms 12 months later.

The prospect of oversupply seems to have awakened the Leeds Hotels Association to the need for better, co-ordinated joint marketing. The advent of new tourist attractions such as the Royal Armouries and Tetley's brewing industry visitor centre will help fill some rooms at weekends, but the city has now embarked on a critical self-examination

about what else it has to offer. One of Leeds' problems is that it winds down rapidly in the early evening. This is part of a consequence of many affluent people living outside the city in attractive, easily accessible countryside or towns such as Harrogate, Otley and Wetherby, but it is also a function of size.

At about 750,000 people in the conurbation, the market is less than a third the size of Greater Manchester's, which consequently has a livelier night-life, a wider range of entertainment and leisure, and the "feel" of a 24-hour city.

Leeds is not short of good theatre and culture but lacks a critical mass.

Good restaurants, such as La Grille, Sous le Nez, 42 The Calls and the new Leodis, could compete anywhere in the world, but walking through the city at night is often a lonely experience.

"Leeds has always been seen as a business destination but it can - and must - also

Walking through Leeds at night is often a lonely experience, despite the theatres and restaurants

develop itself as a tourist destination," says Mr Robert Kirby, general manager of the Bass group's Holiday Inn and a driving force of the hotels association.

Mr Kirby says the hotels, city council, industry, the two universities and the royal Armouries must work together on marketing. The association wants to see a conference and exhibition centre developed. It would cost about £15m and would probably have to be built near the Hilton Hotel - not far from the Tetley project and the Royal Armouries.

The Hilton, with 210 bedrooms, will remain Leeds' biggest hotel until the Marriott opens this year. It has long scored over rivals - such as the Queens at Central Station and the Metropole in the commercial quarter - by being "modern", but forced refurbishment of older hotels.

"We hope the oversupply will be absorbed as Leeds comes out of recession," he says, "but we have to help things along by improving what we offer to both the business and tourist markets."

"There is a huge potential for tourism, which the new developments will highlight, but we cannot sit back and wait for things to happen. The road to excellence is always under construction."

He is now urging the association to spearhead a total quality management drive throughout the city, involving hotels, restaurants, shops and even taxis. By tying in with Leeds training and enterprise council, he thinks the hotels should also be able to help upgrade skills throughout the service sector.

He trained initially as a chef at North Lindsay College, Humberstone, a centre of excellence in food industry education, but learned about quality through working in Switzerland and Italy.

"We hope the oversupply will be absorbed as Leeds comes out of recession," he says, "but we have to help things along by improving what we offer to both the business and tourist markets."

"There is a huge potential for tourism, which the new developments will highlight, but we cannot sit back and wait for things to happen. The road to excellence is always under construction."

Ian Hamilton Fazey

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COMMODITIES AND AGRICULTURE

Heavy selling hits New York cotton market

By Laurie Morse in Chicago

NEW YORK Cotton futures struggled to catch a footing today after a three-day price slide that left the nearby March contract down its 2-cent a lb limit on Tuesday and down another 2 cents in early trading yesterday.

The plunge ended a 2-month-long rally that was built on perceptions that while there were abundant global supplies of cotton, the only bountiful source of high quality cotton in the world was the US. New York Cotton futures specify delivery of top-grade Memphis cotton.

While the assumption of short supplies of high grade cotton was correct, analysts say, the rally was deflated by a government report Friday that showed an inordinately large number of long positions in the cotton futures market were held by speculative traders. Futures jargon, that meant that the cotton futures had been bought by "weak hands" and not commercial interests, leaving the market vulnerable to a sell-off.

Smelling an easy kill, commodity funds and other dealers triggered the sell-off Monday, successfully forcing speculative longs out of the market as prices tumbled.

Cotton futures for March delivery bounced off the 57.80 cents a lb level at midday, with analysts noting substantial

Export boost for Chicago soya futures

By Laurie Morse

buying interest buy domestic cotton mills and Asian importers as the prices reached attractive levels.

The only concerns had driven March cotton futures from about 58 cents a lb at the start of the year to over 63 cents late last week. The 5 cent loss since Friday's close has come amid heavy trading volume. The contract low of 51.32 was set in October, and few expect a return to that price.

Mr James Steel, senior commodities analyst with the brokerage firm Refco, believes the US Department of Agriculture late on Tuesday's wash-out is near bottom, and that fundamental demand for high quality cotton will again push prices higher.

"I am unreservedly telling my clients to buy this dip," he said.

China, one of the world's largest cotton producers, and also net importer, is in the process of harvesting its crop. Drought and boll weevil pests have made China's crop production estimate a controversial 21m bales, according to the US Department of Agriculture.

Mr Steel says regardless of the Chinese crop size, it is fair to bet that Chinese crop quality will be poor, further widening the spread between world and US cotton prices. Traders are also aware that while there is a world cotton surplus, more than half the world's stocks are sitting in Asia and China, with fewer than 4m bales in storage in the US.

Russian farm sector to get emergency support

MR VIKTOR Chernomyrdin, the Russian prime minister, has signed a resolution on emergency support for Russia's struggling farm sector and proposed an overhaul of the system of subsidies, according to the Itar-Tass news agency, Reuter reports from Moscow.

The document proposed granting low-interest credits to farm producers and raised the possibility of writing off debts incurred by agricultural companies to finance capital investment.

CIS television said the programme would add Rbs160bn (\$281m) to the Russian budget. It quoted Mr Alexander Rutskoi, the vice president, as saying that Russia would also allocate \$250m to build new processing facilities for agricultural products, but gave no details.

Tass said subsidies, including half their fuel expenses,

would be paid to cattle-breeders who sold their livestock to the state. Subsidies of 50 per cent would also be paid on all types of fuel and energy used for heating and for transport of fodder for farms which suffered drought or other natural disasters in 1992.

The resolution said direct subsidising of producers should be replaced during 1993 by subsidising of goods in the form of guaranteed prices for basic products. The volume of subsidies would be cut gradually.

The pro-market government is trying to implement sweeping changes in the chronically inefficient farm sector by breaking up large collective farms and encouraging private farms to start up.

But farmers are clamouring for more government support, arguing in particular that loans are too expensive.

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LONDON STOCK EXCHANGE

Profit-takers busy in the Footsie list

By Terry Byland,
UK Stock Market Editor

THE LONDON stock market tried yesterday to extend the gains prompted by Tuesday's base rate cut, but was driven off course by the cool response to the £2.65m auction in government bonds, where several leading houses had suffered substantial losses in the previous session. Profit-takers held the upper hand by the close.

An early gain of 18.2, reflecting suggestions that a further reduction in base rates might be incorporated in the March Budget, took the FT-SE 100 Index to within eight points of its all-time high. Then weakness in sterling cast a cloud over interest rate optimism. Share prices began to sag and the market was below overnight levels throughout the second half of the session. The final reading put the FT-SE 100 at 2,832.5, down 3.2, with rights issue rumours overshadowing sentiment.

Second-line stocks took up some of the slack as investors sought out shares overlooked in the market's strong advance following the reduction of base rates to 6 per cent.

The FT-SE Mid 250 Index, in direct contrast to the FT-SE 100, rose steadily to close 12.9 higher at 2,964.5. Non-Footsie stocks also increased their contribution to the day's business, providing around 56 per cent of

the session's Seaq volume total of 753.4m shares.

The full impact of Tuesday's unexpected cut in base rates was confirmed by a total of 21.725m in retail business in equities on that day's Seaq volume figure of 861.7m shares.

Leading securities houses are believed to have suffered losses in equities, having trimmed positions sharply on Monday in order to open short positions in

government bonds ahead of yesterday's auction.

These trading losses at marketmaking firms helped to subdue the equity market yesterday. Estimates of trading losses in the gilt-edged market range from £15m towards £25m.

Store and retail shares also gave ground as the continued uncertainty over Christmas sales was fuelled by disappointment with the trading results from W.H. Smith. More con-

vincing confirmation of a recovery in UK retail sales is still regarded as a necessary basis for a second leg of the bull run in the equity market which began when sterling left the European exchange rate mechanism in September.

Rights issue rumours

strengthened towards the close of trading, when several old market targets were hoisted above the parapet again. While traders refused to be stampeded yesterday, there was general agreement that rights issues are more likely to be brought forward now that the predicted base rate cut is out in the open.

Equity strategists are now increasingly bullish. Mr Nicholas Knight, the arch bull at Nomura Research Institute Europe, referred to "Golden Tuesday", stressing that the significance of the latest one point cut in base rates cannot be overstated. Unlike some analysts, Mr Knight refuses to be alarmed by the ratings of 17 times historic earnings now ruling in the stock market.

FT-SE Actuaries Share Indices

THE UK SERIES

FT-SE 100 2832.5 + 3.2	FT-SE MID 250 2964.5 + 12.9	FT-A ALL-SHARE 1373.87 + 0.38
Jan 27 Day's change %	Jan 28 Day's change %	Year ago
2828.5 -0.1	2835.7 +0.1	Earnings yield %
2841.5 +0.4	2851.5 +0.3	Dividend yield %
2860.0 +0.6	2876.0 +0.6	P/E Ratio
2875.0 +0.6	2886.0 +0.4	Xd yield

FT-SE 100 2832.5 + 3.2	FT-SE MID 250 2964.5 + 12.9	FT-A ALL-SHARE 1373.87 + 0.38
2828.5 -0.1	2835.7 +0.1	Earnings yield %
2841.5 +0.4	2851.5 +0.3	Dividend yield %
2860.0 +0.6	2876.0 +0.6	P/E Ratio
2875.0 +0.6	2886.0 +0.4	Xd yield

FT-SE 100 2832.5 + 3.2	FT-SE MID 250 2964.5 + 12.9	FT-A ALL-SHARE 1373.87 + 0.38
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2875.0 +0.6	2886.0 +0.4	Xd yield

FT-SE 100 2832.5 + 3.2

INVESTMENT TRUSTS - Cont.

MERCHANT BANKS

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Unit Price	Offer Price	+ or - Yield Gross	Unit Price	Offer Price	+ or - Yield Gross	Unit Price	Offer Price	+ or - Yield Gross	Unit Price	Offer Price	+ or - Yield Gross	Unit Price	Offer Price	+ or - Yield Gross	Unit Price	Offer Price	+ or - Yield Gross	Unit Price	Offer Price	+ or - Yield Gross	
Pacific Life & Pensions Ltd Stratford, Kendall, Cumbria LA9 4UB Managed Fund for Existing Customers Managed Fund	0359 733773		J Rothschild Assurance PLC J Rothschild House, Doctor Street, Cheltenham West Sussex GL52 3DZ	041 307 6500		Scottish Provident Institution 6 St Andrew St, Edinburgh Edinburgh EH2 2AS	031 259 9131		Swiss Life (UK) PLC 100 London Wall, London EC2Y 5AS	0732 450161		ECU Investment P/c Bankers Trust, 100 Newgate St, London EC1A 7DN	70	+3.0		Hambros Fd Mngs (C) Ltd Hambros Bld, Germany D-8000 Munich 1	0497 754500		Rothschild Wolff Capital Management Ltd Valence Mill, Fd 0231	0104 0747 03	
Life Fund Established 1962 £62.7 700.2 +5.1			Life Funds Established 1962 £12.5 125.4 +1.6			Equity Managed 110.7 120.2 +1.70			Equity Managed 125.0 122.5 +2.0			Equity Managed 110.5 112.0 +1.50			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Japan Stock Fund Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Canadian Way £12.5 125.4 +1.6			Dividend 125.0 122.5 +2.0			Property 125.0 122.5 +2.0			Property 125.0 122.5 +2.0			Property 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Private Funds £1.0 1.0 +0.0			Income 125.0 122.5 +2.0			Income 125.0 122.5 +2.0			Income 125.0 122.5 +2.0			Income 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Equity Fund £1.0 1.0 +0.0			Gold 125.0 122.5 +2.0			Gold 125.0 122.5 +2.0			Gold 125.0 122.5 +2.0			Gold 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
£1.0 1.0 +0.0			Healthcare 125.0 122.5 +2.0			Healthcare 125.0 122.5 +2.0			Healthcare 125.0 122.5 +2.0			Healthcare 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
North America £25.0 287.7 +7.9			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Software £17.5 191.8 +9.2			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Technology £17.5 191.8 +9.2			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Extra Fe.d. £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Computer Peripherals £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
American Income £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Car & Motor £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Private Fund £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
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Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
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Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Equity Managed 125.0 122.5 +2.0			Yamashita Capital Management (G) Ltd Yamashita Fund Yamashita UTC Equity	022 02 00 01		
Hotels £1.0 1.0 +0.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +2.0			Hotels 125.0 122.5 +									

3 pm January 27

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NYSE COMPOSITE PRICES

1992-93
High Low Stock Yld. P/ \$/b
Dr. % E 1993 High
Continued from previous page

1992-93												1992-93																
High Low Stock			Div. % E 100s			Close Prev. Low Close			High Low Stock			Div. % E 100s			Close Prev. Low Close			High Low Stock			Div. % E 100s							
Continued from previous page																												
48 33 1/2 ScottPaper	0.80	21 7827293	38 1/4	38 1/4	38 1/2	+1 1/2	25 1/4	19 1/2 Texas Ind	0.20	0.8 38	8	26	26 1/2	26	-1 1/2	26	-1 1/2	26	-1 1/2	26	-1 1/2	26	-1 1/2	26	-1 1/2			
17 1/2 13 1/2 ScudderNasf	0.55	37	204	15 1/2	15	15	59 1/2	38 Texas Inst	0.72	13 213568	54 1/2	53 1/2	53 1/2	53 1/2	-2 1/2	53 1/2	-2 1/2	53 1/2	-2 1/2	53 1/2	-2 1/2	53 1/2	-2 1/2	53 1/2	-2 1/2	53 1/2	-2 1/2	
93 1/2 7 1/2 ScudderNef	0.34	41	340	8 1/2	8 1/2	8 1/2	-1 1/2	23 1/2	18 1/2 Texas Pac	0.40	2.3 32	19	17 1/2	17 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2		
14 1/2 13 1/2 SeagComB	0.70	33 12	86	21 1/2	21 1/2	21 1/2	-1 1/2	43 1/2	37 Texas Util	3.04	7 1 141270	42 1/2	42 1/2	42 1/2	42 1/2	-1 1/2	42 1/2	-1 1/2	42 1/2	-1 1/2	42 1/2	-1 1/2	42 1/2	-1 1/2	42 1/2	-1 1/2		
15 1/2 14 1/2 SeaCo 4625	1.46	9.4	4	15 1/2	15 1/2	15 1/2	+1 1/2	11 9 1/2 TexCo Pf	1.10	10.0	40	31 1/2	31 1/2	31 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2		
31 24 1/2 Seagram Co	0.56	22	1334625	26 1/2	25 1/2	25 1/2	+1 1/2	9 1/2 TexCo Inds	1.10	13 1	5 1/4	8 1/2	8 1/2	8 1/2	8 1/2	-1 1/2	8 1/2	-1 1/2	8 1/2	-1 1/2	8 1/2	-1 1/2	8 1/2	-1 1/2	8 1/2	-1 1/2		
34 1/2 21 1/2 Seagull En	0.56	22	1334625	26 1/2	25 1/2	25 1/2	+1 1/2	44 1/2 33 1/2 Textron	1.12	2.8 11	67 1/2	67 1/2	67 1/2	67 1/2	-1 1/2	67 1/2	-1 1/2	67 1/2	-1 1/2	67 1/2	-1 1/2	67 1/2	-1 1/2	67 1/2	-1 1/2			
28 1/2 20 2 Sealed Air	0.50	23	256	25 1/2	24 1/2	24 1/2	-1 1/2	6 1/2 4 1/2 Thackeray	24	10	4 1/2	6 1/2	6 1/2	6 1/2	-1 1/2	6 1/2	-1 1/2	6 1/2	-1 1/2	6 1/2	-1 1/2	6 1/2	-1 1/2	6 1/2	-1 1/2			
23 12 1/2 Spx Corp	0.49	2.4	12	84 1/2	16 1/2	16 1/2	-1 1/2	12 1/2 7 1/2 Thai Cap	0.90	2.4	141 12	124	124	124	-1 1/2	124	-1 1/2	124	-1 1/2	124	-1 1/2	124	-1 1/2	124	-1 1/2			
51 14 37 Sears Reca	2.00	4 1	4238218	49 1/2	48 1/2	48 1/2	-1 1/2	21 1/2 13 1/2 Thai Fund	0.87	4.0	350 21 1/2	21 1/2	21 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2			
33 1/2 11 1/2 Seign Co	0.84	6.5	113	13 1/2	12 1/2	12 1/2	+1 1/2	51 37 1/2 ThermoElec	0.13	0.3 23	740	50 1/2	50 1/2	50 1/2	50 1/2	-1 1/2	50 1/2	-1 1/2	50 1/2	-1 1/2	50 1/2	-1 1/2	50 1/2	-1 1/2	50 1/2	-1 1/2		
36 1/2 22 1/2 Semperit	0.30	0.8	301733	36 1/2	35 1/2	35 1/2	-1 1/2	18 1/2 Thikol	0.40	2.3	22 5	17 1/2	17 1/2	17 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2		
51 29 Sequa A	0.60	1.8	23	30 1/2	31 1/2	31 1/2	-1 1/2	68 54 1/2 Thomas & B	2.24	3.3 26	215	68 1/2	68 1/2	68 1/2	68 1/2	-1 1/2	68 1/2	-1 1/2	68 1/2	-1 1/2	68 1/2	-1 1/2	68 1/2	-1 1/2	68 1/2	-1 1/2		
58 30 1/2 Sequa B	0.50	1.8	16 1/2	30 1/2	31 1/2	31 1/2	-1 1/2	14 1/2 6 1/2 Thomas Ind	0.40	3.7 7 1	125	11 1/2	10 1/2	10 1/2	10 1/2	-1 1/2	10 1/2	-1 1/2	10 1/2	-1 1/2	10 1/2	-1 1/2	10 1/2	-1 1/2	10 1/2	-1 1/2		
18 1/2 15 1/2 ServiceCp	0.40	2.2	181978	18 1/2	18 1/2	18 1/2	-1 1/2	21 1/2 13 Thomas Ad	1.95	9 1	9 1/2	21 1/2	21 1/2	21 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2	21 1/2	-1 1/2		
28 1/2 22 ServiceCmtr	1.32	4.7	10	71 28 1/2	28	28	-1 1/2	21 1/2 11 1/2 TideWash	0.90	1.7 108	632	17 1/2	17 1/2	17 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2		
36 1/2 17 Shaw Ind	0.98	1.6	2552202	34 1/2	33	33 1/2	-1 1/2	52 1/2 23 Tiffany	0.28	2.6	261800	33	32	32 1/2	32 1/2	-1 1/2	32 1/2	-1 1/2	32 1/2	-1 1/2	32 1/2	-1 1/2	32 1/2	-1 1/2	32 1/2	-1 1/2		
21 8 1/2 Shawmwl Nl	1.00	4 9	321937	20 1/2	20 1/2	20 1/2	-1 1/2	52 1/2 23 TimeWn875	4.38	8.4	608	52 1/2	51 1/2	51 1/2	51 1/2	-1 1/2	51 1/2	-1 1/2	51 1/2	-1 1/2	51 1/2	-1 1/2	51 1/2	-1 1/2	51 1/2	-1 1/2		
12 1/2 6 1/2 Shewby Wd	0.26	2.3	30 1/2	23 1/2	23 1/2	23 1/2	-1 1/2	39 1/2 21 TimeWn875	0.28	0.9	211065	32 1/2	31 1/2	31 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2		
58 1/2 45 1/2 Shet Tr&T	2.47	4 9	14 777	50 1/2	50 1/2	50 1/2	-1 1/2	54 1/2 45 1/2 TimeWn110	1.10	2.0	296	54 1/2	54 1/2	54 1/2	54 1/2	-1 1/2	54 1/2	-1 1/2	54 1/2	-1 1/2	54 1/2	-1 1/2	54 1/2	-1 1/2	54 1/2	-1 1/2		
27 1/2 25 1/2 Shewmwl Wn	0.44	1.4	181236	30 1/2	30 1/2	30 1/2	-1 1/2	36 1/2 26 1/2 TimesMirr	1.08	3.4	351252	32 1/2	31 1/2	31 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2	31 1/2	-1 1/2		
18 1/2 15 1/2 Shewneys	20	29 1/2	21 1/2	23 1/2	23 1/2	23 1/2	-1 1/2	30 1/2 23 1/2 Timken	1.00	13 23 682	30 1/2	30 1/2	30 1/2	30 1/2	-1 1/2	30 1/2	-1 1/2	30 1/2	-1 1/2	30 1/2	-1 1/2	30 1/2	-1 1/2	30 1/2	-1 1/2			
18 1/2 8 1/2 Showboat	0.10	0.6	13 529	17 1/2	16 1/2	16 1/2	-1 1/2	4 1/2 3 1/2 TimkenCp	1.6	26 1283	16 26 3	4	4	4	4	-1 1/2	4	-1 1/2	4	-1 1/2	4	-1 1/2	4	-1 1/2	4	-1 1/2	4	-1 1/2
24 1/2 17 1/2 Sierra Pac	1.12	5.4	12 1/2	18 1/2	20 1/2	20 1/2	-1 1/2	12 1/2 10 Titan Pl	1.00	6.5	2100	11 1/2	11 1/2	11 1/2	11 1/2	-1 1/2	11 1/2	-1 1/2	11 1/2	-1 1/2	11 1/2	-1 1/2	11 1/2	-1 1/2	11 1/2	-1 1/2		
24 1/2 12 1/2 SignalApp	2	2	12 1/2	12 1/2	12 1/2	12 1/2	-1 1/2	5 1/2 3 1/2 Todd Shp	5 108	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	-1 1/2	4 1/2	-1 1/2	4 1/2	-1 1/2	4 1/2	-1 1/2	4 1/2	-1 1/2	4 1/2	-1 1/2		
48 1/2 34 1/2 SiliconGr	1.20	25 53 398	47 1/2	47 1/2	47 1/2	+1 1/2	10 1/2 7 1/2 TollecEd	2.81	10.4	36	27	26 1/2	27	27	27	-1 1/2	27	-1 1/2	27	-1 1/2	27	-1 1/2	27	-1 1/2	27	-1 1/2	27	-1 1/2
12 1/2 9 1/2 Sizzler	1.01	8 5.32	251	11 1/2	11 1/2	11 1/2	-1 1/2	7 1/2 Toll Bros	0.39	737	15 1/2	15 1/2	15 1/2	15 1/2	-1 1/2	15 1/2	-1 1/2	15 1/2	-1 1/2	15 1/2	-1 1/2	15 1/2	-1 1/2	15 1/2	-1 1/2	15 1/2	-1 1/2	
15 1/2 9 1/2 Sizzler	0.19	1.7	13 1/2	66 1/2	69 1/2	69 1/2	-1 1/2	64 1/2 52 1/2 Tootsie Rl	0.30	0.4 2.6	45	78 1/2	77 1/2	77 1/2	77 1/2	-1 1/2	77 1/2	-1 1/2	77 1/2	-1 1/2	77 1/2	-1 1/2	77 1/2	-1 1/2	77 1/2	-1 1/2		
22 1/2 14 1/2 Skyline	0.48	2.2	23 1/2	22 1/2	22 1/2	22 1/2	-1 1/2	62 1/2 36 Torchmark	1.07	1.8 17 338	60 1/2	59 1/2	59 1/2	59 1/2	-1 1/2	59 1/2	-1 1/2	59 1/2	-1 1/2	59 1/2	-1 1/2	59 1/2	-1 1/2	59 1/2	-1 1/2			
4 1/2 27 1/2 Sln Inds	0.08	17 12	36	16 1/2	16 1/2	16 1/2	-1 1/2	19 1/2 11 1/2 Toro Corp	0.48	2.5 10	63	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	18 1/2	-1 1/2	18 1/2	-1 1/2	18 1/2	-1 1/2	18 1/2	-1 1/2	18 1/2	-1 1/2		
9 1/2 8 1/2 SmithCoro	0.20	28 22 854	7 1/2	6 1/2	7 1/2	-1 1/2	30 1/2 23 1/2 ToscCo	0.69	2.7 8 20	70 1/2	69 1/2	69 1/2	69 1/2	-1 1/2	69 1/2	-1 1/2	69 1/2	-1 1/2	69 1/2	-1 1/2	69 1/2	-1 1/2	69 1/2	-1 1/2				
10 1/2 5 1/2 Smith Ind	0.20	17 28	605	11 1/2	11 1/2	11 1/2	-1 1/2	20 1/2 13 1/2 ToscCo B	0.60	4 2 1	872	14 1/2	14 1/2	14 1/2	14 1/2	-1 1/2	14 1/2	-1 1/2	14 1/2	-1 1/2	14 1/2	-1 1/2	14 1/2	-1 1/2	14 1/2	-1 1/2		
39 1/2 15 1/2 Selection	44	7 1/2	7 1/2	37 1/2	37 1/2	37 1/2	+1 1/2	7 1/2 5 1/2 Transcet R	1.24	2 24	7 1/2	7 1/2	7 1/2	7 1/2	-1 1/2	7 1/2	-1 1/2	7 1/2	-1 1/2	7 1/2	-1 1/2	7 1/2	-1 1/2	7 1/2	-1 1/2			
12 1/2 1 1/2 SennTr	0.30	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	-1 1/2	27 1/2 17 1/2 Travelers	1.60	5.8 141052	27 1/2	27 1/2	27 1/2	27 1/2	-1 1/2	27 1/2	-1 1/2	27 1/2	-1 1/2	27 1/2	-1 1/2	27 1/2	-1 1/2	27 1/2	-1 1/2			
38 28 1/2 Snyr ADR	0.32	10 17	181	33	32 1/2	32 1/2	-1 1/2	19 1/2 12 1/2 Tredger	0.24	1.4 14	67	17 1/2	17 1/2	17 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2	17 1/2	-1 1/2		
15 1/2 9 1/2 Sotheby	0.60	44 7 1/2	20 1/2	13 1/2	13 1/2	13 1/2	-1 1/2	36 1/2 33 1/2 Tribune	2.50	7 0	14	35 1/2	35 1/2	35 1/2	35 1/2	-1 1/2	35 1/2	-1 1/2	35 1/2	-1 1/2	35 1/2	-1 1/2	35 1/2	-1 1/2	35 1/2	-1 1/2		
48 1/2 43 Source Cap	3.60	7 1/2	17	48 1/2	48 1/2	48 1/2	+1 1/2	27 1/2 23 1/2 Tricont	0.92	3 6	245	25 1/2	25 1/2	25 1/2	25 1/2	-1 1/2	25 1/2	-1 1/2	25 1/2	-1 1/2	25 1/2	-1 1/2	25 1/2	-1 1/2	25 1/2	-1 1/2		
38 1/2 32 1/2 SouthCar5/2	2.50	6 1/2	10	36 1/2	36 1/2	36 1/2	-1 1/2	43 1/2 25 1/2 Trinity	0.80	2.0 27	693	41 1/2	40 1/2	40 1/2	40 1/2	-1 1/2	40 1/2	-1 1/2	40 1/2	-1 1/2	40 1/2	-1 1/2	40 1/2	-1 1/2	40 1/2	-1 1/2		
23 1/2 19 1/2 SthJersland	1.44	8 1	14 12	23 1/2																								

1

18 1/2 84
17 1/2 83
11 1/2 20

- 11 -

Eq Inv Stock	Yld Div. %	P/ Sis E 1996	High	Close Low/Close
63 VirEAPS 00	5.00	7.6	2	66 65 66
52 Vishay Int	231086	364	354 354	354 354
52 Vista Res	9 110	18 1/2	17 1/2	18
52 Vivra Inc	20 178	28 1/2	28 28 1/2	28 1/2
52 Vodafone	1.30	2.3 16 367	50 1/2	50 50 49
52 Volunteer	28 113	8 1/2	8 8 1/2	8 8 1/2
52 Von Cos	14 582	24 1/2	24 1/2	24 1/2
52 Vornado	1.84	4.8 45	20 38 1/2	38 1/2 38 1/2
38 Vulcan Mat	1.20	2.6 26	78	48 47 1/2 47 1/2
- W -				
52 WMS Indust	20 440	24 1/2	24 1/2	24 1/2
52 WPL Holdings	1.90	5.8 15 111	33 1/2	32 1/2 33
52 Wahba Inc	131494	17 1/2	16 1/2	16 1/2
52 Wachovia	2.16	3.3 20 844	87	86 86
52 Wackenhut	0.36	2.4 7	3	15 1/2 15 1/2
52 Walcooc	14 114	4 1/2	4	4 4
52 Walgreen	0.50	1.5 211147	40 1/2	39 1/2 38 1/2
52 WallaceCS	0.58	2.0 16 80	29 1/2	28 1/2 28
52 WalMart	0.21	0.3 396701	54	63 1/2 63 1/2
52 Warner Inc	28 815	12 1/2	11 1/2	11 1/2
52 WarnerLam	2.04	3 142270	65 1/2	64 1/2 65 1/2
52 WebEnergy	1.40	6.2 37 184	22 1/2	22 1/2
52 Websqul G&L	2.14	5.7 14 75	37 1/2	37 1/2
52 Washngtn Natl	1.08	4.1 21 200	26 1/2 27 1/2	26 1/2 27 1/2
52 WaenqitPatB	4.29	18 21 140 222 1/2	231 1/2	222 1/2
52 WasteMinc	0.32	1.4 246278	38 1/2	38 38
52 WatkinsJn	0.48	3.37788 843	14 1/2	14 1/2 14 1/2
52 Waxman Ind	0.08	1 9 13 198	4 1/2	4 4 4 1/2
52 Wean Inc	1	23	3	2 1/2 2 1/2
52 Webb (Def)	0.20	1.2 162838	17 1/2	16 1/2 16 1/2
52 Weingarten	2.04	5.5 30 305	37 1/2	36 1/2 37 1/2
52 Weirton St	5.48	12 12 8 3 66	5	4 4 5
52 Wells Mkt	0.68	2.6 15 215	26 1/2	26 26 1/2
52 Wellcome	0.25	1.9 161711	13 1/2	13 1/2 13 1/2
52 Wellman	0.12	0.5 15 562	22	21 1/2 21 1/2
52 WellFargo	2.00	2.0 1001247	99	98 1/2 98 1/2
52 Wendy's Int	0.24	1.8 214184	13 1/2	13 1/2 13 1/2
52 West Co x	0.40	1.8 27	22	22 1/2 22 1/2
52 WestPac	7	42 6454	44 1/2	45 1/2
52 WestCoast E	0.84	6 0 12 162	13	12 1/2 12 1/2
52 West NAM	27 634	6 1/2	6 1/2 6 1/2	6 1/2 6 1/2
52 West Dig	542012	4 1/2	4 1/2 4 1/2	4 1/2 4 1/2
52 WestGas	0.20	0.8 20 155	26	25 1/2 25 1/2
52 Westin Mng	0.32	2.8 8 5	11 1/2	11 1/2 11 1/2
52 Whtn Res	1.90	5.8 121339	32 1/2	32 1/2 32 1/2
52 WestinghE	0.72	5.1 120363	14 1/2	13 1/2 14
52 WmtrnCom	0.32	3.3 6 56	9 1/2	9 1/2 9 1/2
52 Wm Waste	71 417	10 1/2	10 1/2 10 1/2	10 1/2 10 1/2
52 Westpac	0.40	4.1 8 117	10	9 1/2 9 1/2
52 Wm Wt	0.02	0.1 15 100	2 1/2	2 1/2 2 1/2

Chg's in Prev. Close	Stock	Dte.	P/F		Sis		
			Ex	100s	High	Low	
	ADBE	04/18	1774	31 1/4	30 1/2		
	ACC Corp	01/12	65	36	25 1/2	24 1/2	
	Accel. Et		34	4583	82 2/3	72 1/2	
	Accu Mts	21	247	17 1/2	14 1/2		
	Accum Cp	20	39	17 1/2	16 1/2		
	Adaptech	18	8874	30	27 1/2		
	ADC Tel	31	1426	64 1/2	48 1/2		
	Addington		150	2286	16 1/2	14 1/2	
	Adv. Serv	01/16	21	10	18 1/2	17 1/2	
	Adv. Sys	03/22	21	4816	63 1/2	40 1/2	
	Advance C		14	757	11 1/2	11 1/2	
	Adv. Logic		88	303	4 1/2	4 1/2	
	Adv. Polym	17	79	6 1/2	5 1/2		
	AdvTechLab	25	820	18 1/2	18		
	Advantech	02/20	22	3481	42 1/2	39 1/2	
	Adv. Sys	24	783	27 1/2	27 1/2		
	Affymetrix	28	744	19 1/2	17 1/2		
	Agency Re	11	1116	8	7 1/2		
	Agricola Et	01/10	1	10	4 1/2	3 1/2	
	Akzo ALR	1/70	7	385	38 1/2	38	
	Akzo Cp	23	1335	14 1/2	14		
	Alex. Reid	08/05	12	475	24 1/2	24	
	Allegro BW	15	100	7	6 1/2		
	Allegro Org	05/10	31	324	31		
	Alion Ph	10	266	12 1/2	12 1/2		
	AlloCapil	1.15	16	36	18 1/2	17 1/2	
	Allo Cap	1.32	12	34	14	13 1/2	
	Alortho C	02/22	20	81	7	6 1/2	
	Alto Gold	03/08	1	113	15	14 1/2	
	Altura Co		28	8577	16 1/2	15 1/2	
	Am. Bradley	09/06	9	236	26 1/2	23 1/2	
	Am. Cr. Sv	35	10	18 1/2	15 1/2		
	Am. Mining	21	261	21 1/2	20 1/2		
	Am. Nat Ed	14	166	8 1/2	7 1/2		
	Am. Systems	03/22	15	323	8 1/2	7 1/2	
	AmEricor A	08/16	2172	48	47 1/2		
	Ames Int'l	1	438	2 1/2	1 1/2		
	AmesburyPot	12/23	2443	1 1/2	1 1/2		
	Am. Nat'l	2.04	10	87	65	52 1/2	
	Am. Powe	48	3319	27	25 1/2		
	Am. Trav	8	838	9 1/2	8		
	Am. FilmT	7	760	32	28		
	Amegic Inc	09/04/2002	56	59 1/2			
	Amtech Cp	67	767	28	25		
	AmvatFin	3	891	45 1/2	50 1/2		
	Analogic	16	353	14 1/2	14		
	Anadys s	0.60	23	247	34 1/2	33 1/2	
	Analystech	1.00	15	1504	15 1/2	15 1/2	
	Andrew Cp	18	418	51 1/2	51 1/2		
	Andros As	15	981	17 1/2	15 1/2		
	Apogee Et	02/26	25	115	11 1/2	11 1/2	
	APP Bio	19	570	8	7 1/2		
	Appel Mat	33	3740	38 1/2	35 1/2		
	Apploca Corp	0.48	1315129	61 1/2	59		
	Applobras	0.09	35	369	27 1/2	26 1/2	
	Applo Bio	26	1212	26 1/2	24 1/2		
	Arbor Dr	02/20	19	208	20 1/2	19 1/2	
	Archive	14	246	11 1/2	11		
	Arctech	0.24	19	378 1/2	21 1/2		
	ArgusInt'l	8	84	48	30 1/2	28	
	ArgusInt'lF	0.20	30	173	40 1/2	34 1/2	

395
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Stock	Div.	P/E	Sis			
			1998	High	Low	Last C
Lam Research	29	3050	25 ¹ ₀	23 ¹ ₀	20 ¹ ₀	20 ¹ ₀
Lancaster	0.68	18	682	641 ¹ ₂	38 ¹ ₀	40 ¹ ₀
Leica Inc.	0.98	18	230	23 ¹ ₀	23 ¹ ₀	23 ¹ ₀
LehighGph	17	835	18	14 ¹ ₀	15	15
LaserScope	5	1407	5 ¹ ₀	5	5	5 ¹ ₀
Lattice S	28	2056	31 ¹ ₀	29	29	29
Lassen Pr	0.40	23	356	36 ¹ ₀	25 ¹ ₀	25
LDI Cp	5	18	71 ²	7 ¹ ₀	7 ¹ ₀	7 ¹ ₀
Leichters	25	267	20 ¹ ₀	18 ¹ ₀	20 ¹ ₀	20 ¹ ₀
Legend Cp	81	3270	81 ¹ ₀	49 ¹ ₀	49 ¹ ₀	49 ¹ ₀
LevelWise	0.90	14	9	34 ¹ ₀	33 ¹ ₀	34 ¹ ₀
Levi Tech	0.20	15	23 ¹ ₀	23 ¹ ₀	22 ¹ ₀	22 ¹ ₀
Lifeline	300	124	3	2 ¹ ₀	3	3
LifitingA	0.52	22	1100	23 ¹ ₀	23	23 ¹ ₀
Lin Bass	37	888	88 ¹ ₀	84 ¹ ₀	84 ¹ ₀	85
Lincoln F	1.09	9	320	26 ¹ ₀	26 ¹ ₀	26
Lincoln T	0.66	14	32	26 ¹ ₀	25 ¹ ₀	25 ¹ ₀
LindsayM	16	12	53 ¹ ₀	32 ¹ ₀	33 ¹ ₀	33 ¹ ₀
Linksys	28	2033	25	23 ¹ ₀	24	24
LinksysBox	0.38	17	4	28 ¹ ₀	27	28 ¹ ₀
Lioness Gp	0.04	25	210	15 ¹ ₀	15 ¹ ₀	15 ¹ ₀
Lone Star	11	11	3 ¹ ₀	3 ¹ ₀	3 ¹ ₀	3 ¹ ₀
Lotus Dev	13	6887	22 ¹ ₀	21 ¹ ₀	21 ¹ ₀	21 ¹ ₀
LTX Cp	4	2027	4 ¹ ₀	3 ¹ ₀	3 ¹ ₀	3 ¹ ₀
LVMH	1.93	12	3	121 ¹ ₀	121 ¹ ₀	121 ¹ ₀

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3 pm January 27

AMEX COMPOSITE PRICES

3 cm. January

Aug Stock	Div.	E	10% 10%	Stk	High	Low	Close	Chg
Pegase G	0.10	27	450	13 1/4	13 1/4	13 1/4	—	—
H-4 Perini	0.80	17	25	17 1/4	17 1/4	17 1/4	—	—
Pet H&P	1.14	11	34	17	16 1/4	16 1/4	17	—
H-4 PHH LD	0.25	9	1475	35 5/8	34 5/8	35 5/8	+1 1/8	+1 1/8
Pathway A	1.10	15	9	34 7/8	34 7/8	34 7/8	—	—
Fly Gem	0.12	24	120	12 1/2	12 1/2	12 1/2	—	—
H-4 PMC	0.72	19	54	14 1/4	14 1/4	14 1/4	—	—
Presidio B	0.10	0	186	11	10 1/2	10 1/2	—	—
BRW Co		2	45	31 1/2	31 1/2	31 1/2	—	—

Cambridge	24	230	15½	14½	14
Cascade	0.60	17	86	22½	22
Cassy S	0.12	15	172	17½	16
Cedar Grp	0	50	4	4	4
Coigene	12	842	12½	12½	12
Cellular	5	428	14½	14	14
CEM Cp	22	3	104	9½	9½
Centel	20	1211	11	10½	10½
Centocor	1	2943	6½	5½	6
Centri Fid	1.00	13	187	42½	42
Cent Spr	27	85	8	7½	7½
Chandler	18	5	6	4½	4½
Chaper 1r	0.48	9	432	30½	29
Charming	0.06	25	4830	18½	17½
Chanticleer	58	6000	16	17½	17½

		Dragonfly	31	7	148	45	41
		Ochop	22	268	712	172	10
		Ochot	41	17	3289	21	618
		Ochot T	90	9	172	94	94
		Oter-Tail	164	15	97	34%	33
					- P -	- Q -	
		Paccar	150	33	672	684	1
		PadDunlop	58	17	22	134	13
		Pacific T	13	13	264	243	1
		Pacific Cre	31	22	555	544	1
		Parametric	55	5490	613	585	1
		Patches T	24	41	34	354	1
		Peyco Am	26	26	93	98	1
		Peyco Am	26	26	93	98	1

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FINANCIAL TIMES

AMERICA

US markets weaker in subdued trading

Wall Street

US shares prices were mostly lower in subdued trading yesterday in spite of higher bond prices, writes Patrick Harrison in New York.

At 1pm, the Dow Jones Industrial Average was down 5.13 at 3,293.82. The more broadly based Standard & Poor's 500 was 1.10 lower at 439.85, while the Amex composite was down 0.61 at 410.99, and the Nasdaq composite was 6.74 lower at 704.22. Trading volume on the NYSE was 168m shares by 1pm.

After big advances on Monday and early Tuesday, the recent surge of buying seems to have petered out, leaving investors to consolidate their gains and search for a fresh incentive to buy stocks.

Hopes that the Clinton administration would take firm action to tackle the budget deficit were behind the rise in prices earlier this week, but these hopes were beginning to dwindle yesterday as the new president entered his first battle with Congress.

Investors are worried that if relations between the White House and Capitol Hill sour early, the chances of President Clinton pushing through def-

icit-cutting measures will be reduced.

Pessimism about the political situation depressed prices, and prevented the market from building on a morning rally in Treasuries. The appearance of Mr Alan Greenspan, chairman of the Federal Reserve, before the Congressional Joint economic committee, had little impact. Mr Greenspan said that growth was moving at a faster pace but that the economy still faced "headwinds".

Among individual stocks, American Express fell another \$1 to \$23 in volume of 3.2m shares as investors continued to register their disapproval at the decision of Mr James Robinson to stay on as chairman of the group, and to take over the management of Shearson Lehman, the brokerage subsidiary.

Westinghouse Electric firms \$4 to \$14 in volume of more than 1m shares on the news that Mr Paul Lago, the troubled company's chairman and chief executive, is retiring.

General Dynamics rose \$1.75 to \$114.75 after the defence contractor announced fourth quarter net income of \$174m, or \$5.59 a share, up from \$125m, or 46 cents a share, a year ago.

Union Carbide firms \$1.25 to \$16.45 after the company reported fourth quarter earn-

ings of 12 cents a share, an improvement on the 49 cents a share loss recorded in the same period a year earlier.

On the Nasdaq market, profit-taking following recent big gains took its toll, especially of stocks. Intel fell \$2.75 to \$112, Amgen slipped \$2.75 to \$30.50, Microsoft dropped \$1.75 to \$86.50 and Sun Microsystems lost \$4 at \$38.50.

Pyramid Technology was in strong form, rising \$1.75 to \$15 in busy trading after the company announced fiscal first quarter profits of 4 cents a share, a turnaround from the \$1.56 a share loss that the company reported a year ago.

Canada

TORONTO saw modest mid-session gains as the TSE-300 Index rose 4.98 to 3,317.21 in volume of 23.5m shares valued at C\$179m. Advances led declines by 239 to 23 with 241 unchanged.

BCE Inc., which was due to report fourth quarter earnings later in the session, rose C\$4 to C\$94.

Among actives, MDC Corp class A shares gained C\$0.01 to C\$1.40 while Royal LePage, which said on Tuesday it planned to omit its quarterly dividend, dropped C\$1.25 or 25 per cent to C\$3.75.

Ireland obsessed by currency issues

Speculation on a devaluation of the punt has been moving equities, writes Tim Coone

Having suffered a gloomy 1992, the ISEQ overall index gained 11 per cent, the Irish equity market faces a deepening recession this year, overshadowed by the ongoing currency crisis, high interest rates and the prospect of a sharp increase in unemployment.

Bearish forecasts for the market currently outnumber the bulls, but all hinge upon whether one views the government's current no-devaluation policy as the one most likely to bring down interest rates in the short term, and whether sterling will strengthen to take the pressure off the punt. This, in turn, depends upon one's views of the UK and German economies for the year ahead.

After sterling abandoned the European exchange rate mechanism last September, the punt came under heavy pressure, forcing up interest rates and exhausting the government's currency reserves.

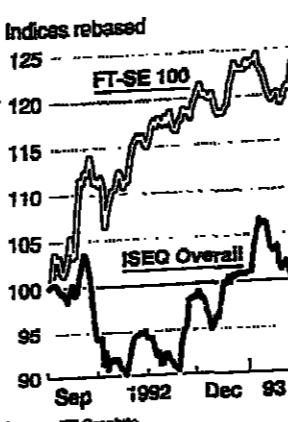
The Irish stock market fell to its 1992 low of 1,095 in October. In November, following the realignments of the peseta and escudo, equities rallied on the expectations of an imminent devaluation of the punt, the

index gaining 18.5 per cent and closing the year at 1,227.

The government, however, held its nerve, pushing interest rates still higher to maintain the punt's parity within the ERM, and the speculators lost theirs - until they came back in force yesterday. The ISEQ, having wavered around 1,220 for some time, got excited again yesterday and rose 31.21 to 1,264.33.

After four months of quiet support for its policies, the government now faces a rising howl of protests from farmers and business leaders and a growing pile of reports from economists, who are saying that the economic costs of defending the punt in terms of ruined businesses and lost jobs are not worth paying. This week, Mr John Bruton, the leader of the parliamentary opposition, nailed his flag to the devaluation mast, accusing the government of having lost control of the economy.

Three of the four main stock-broking firms in Dublin are now forecasting further falls in the market in 1993 if the government does not devalue. NCB brokers say a no-devaluation scenario would result in a



"significant negative effect" on Irish corporate earnings and that "domestic and foreign institutions will be wary of investing in assets that might ultimately lose relative value if a devaluation were eventually forced".

Davy Stockbrokers, having produced a bullish prediction of 20 to 30 per cent growth for 1993 last December on the assumption of a realignment of the sterling/punt rate to 0.88 (currently 1.09) in the new year, have been throwing those forecasts out of the window and issuing profits warnings

for Irish companies. Mr Robbie Kelleher, head of research at Davy, says: "If the government does stick to its no-devaluation policy, there can be little hope for growth this year."

Mr Dan McLaughlin, chief economist at Riada stockbrokers, says: "The outlook depends very heavily on whether there is a devaluation or not. I strongly believe there will be. The measures that have been put forward are dealing with the symptoms, not the problem itself. The exchange rate has become the policy tool to adjust to what the economy requires. If there is a devaluation, then Irish equities look very cheap on their current p/e rating of 12 and there may be a significant rally of maybe 20 per cent."

The countervailing view comes from Mr Mike Moroney, head of research at Goodbody's, the stockbroking arm of Allied Irish Banks in Dublin.

"We believe devaluation is not the panacea that others are expecting. The UK and US equity markets have been driven up by the expectation of a rapid reduction in interest rates. Even with a realignment

in the ERM, our rates will still be tied to those of Germany, and there is likely to be an interest rate penalty of devaluation which could last 18 months to two years before they drop significantly." He thinks German rates will soon fall by as much as two percentage points, and that the Irish market would perform better in a no-devaluation scenario.

Leaving currency and interest rate predictions aside, all identify an underlying "technical problem" in the market. With the progressive abandonment of exchange controls, Irish institutions have been diversifying their portfolios out of Irish equities and into foreign ones. Irish pension funds reduced the level of Irish equities in their portfolios to 23 per cent last year from 28 per cent in 1991, and from a high of 34 per cent in 1989.

This move does not reflect a view that either the market or companies on the market are poor value in their own right, says Davy. "Rather, it reflects the fact that the menu offered to investors in the Dublin market is a limited one."

ASIA PACIFIC

Nikkei rise pared as rate cut hopes are diminished

Tokyo

LATE afternoon bargain hunting by institutional investors spurred a rally, but share prices closed only marginally higher after profit-taking had eroded most of the gains, writes Emiko Terazono in Tokyo.

The Nikkei average finished 17.05 up at 16,509.68 after a day's low of 16,398.21 and high of 16,645.93. The index rose sharply in the last 15 minutes of trading before losing some in line with a weakening futures market.

Volume remained light, totalling 200m shares against 203m previously. Rises led declines by 511 to 401, with 202 issues unchanged. The Topix index of all first section stocks put on 4.19 at 1,260.10 and, in London, the ISE/Nikkei 50 index edged up 0.35 to 1,023.51.

Hopes of an imminent cut in the discount rate receded on Tuesday as the market operations by the Bank of Japan. However, traders said some investors still expect a rate reduction next month.

Meanwhile, some brokers hope that a possible listing by JR East, one of the seven divisions of the former national railway, will will apply for inclusion in April, will activate the market.

Shipbuilders were actively traded on reports that the recent spate of oil spills may prompt the government to implement requirements for tankers to be constructed with double hulls. Sasebo Heavy Industries advanced Y34 to Y525, Hitachi Zosen rose Y18 to Y490 and Mitsubishi Heavy gained Y8 at Y508.

Sumitomo Bank, which announced that it would write off non-performing loans worth

Y100bn to Itoman, the ailing textile trader, for the current fiscal year, firmed Y10 to Y17.220.

In Osaka, the OSE average closed 79.57 higher at 17,885.34 in volume of 40.7m shares.

Roundup

PACIFIC Rim markets continued to be mixed.

HONG KONG finished moderately higher, with overseas demand for bank issues continuing to provide support. The Hang Seng index gained 16.15 at 5,339.89 in volume that eased to HK\$2.03m from Tuesday's HK\$2.02m.

Alcatel Alsthom lost FF1.15 or 3.4 per cent to FF3.65 after Paribas Capital Markets lowered its rating from hold to overweight.

FRANKFURT blamed cooling

hopes of interest rate cuts, yet again, and selling of equities from the DAX derivatives market as the DAX index fell 13.84 to 1,562.30, featuring falls of over 1 per cent in Deutsche Bank, Daimler and Siemens.

However, market turnover stayed low, falling from DM4.6bn to DM4.6bn.

Deutsche Bank fell DM7 to DM63.50 on an unchanged DM15 dividend and a report that the engineer, KHD, was considering a rights issue. Deutsche has a 40 per cent indirect holding in KHD, which rose DM2.80 to DM101.80 on the hope of share price support from the banks.

AMSTERDAM saw Hoogovens gaining F1.150 to F1.230 on news after Tuesday's close that it was to lift steel prices by up to 15 per cent from April.

Sam Miguel "A" shares closed 2 pesos firmer at 75 pesos and the "B" appreciated 5 pesos to 120 pesos.

SEKOU was lower, the composite index losing 7.91 at 694.59.

KUALA LUMPUR drifted easier in thin trading as many investors stayed on holiday. The composite index slipped 1.45 to 524.89.

BANGKOK relinquished further ground amid profit-taking in bank shares. The SET index shed 4.56 to 933.41 in Bt4.05m turnover.

Construction conglomerate Siam Cement, on announcing lower than expected profits, declined Bt10 to Bt508. The golds index added 5 at 844.

SINGAPORE turned mixed after the Straits Times Industrial index briefly touched a new high of 1,607.22 in morning trading. It then turned back to close a net 2.31 off at 1,603.07 in volume of 55.86m shares, against 42.73m on Tuesday.

MANILA turned higher after a large order for San Miguel shares by a foreign group based in Singapore sent the market up, overcoming early profit-taking. The composite index put on 7.03 at 1,324.24.

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The CBS Tendency index

EUROPE

Paris falls on worries over banking sector

CORPORATE news dominated the Continent yesterday, writes Our Markets Staff.

PARIS weakened after Standard & Poor's, the US credit ratings agency, said that it was placing six French banks, including subsidiaries of CSF, down FFR10.80 at FFR260.50, and Paribas, FFR1.70 lower at FFR7.50 on creditwatch.

The CAC-40 index closed down 15.20 to 17,777.35 in turnover of some FFr2.3bn.

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SOUTH AFRICA

DE BEERS weakened slightly

on news that Russia planned a sharp increase in diamond production, closing 50 cents down at R88.72. The overall index was unchanged at 3,405, while industrials lost 1 to 4.507. The golds index added 5 at 844.

Construction conglomerate

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